

ADDENDUM NO. TWO

REQUEST FOR PROPOSALS

**HOUSING AND HOMELESSNESS STRATEGY AND
IMPLEMENTATION TOOLKIT**

PROJECT NO. 241-26

CITY OF THORNTON, CO

TO: Prospective Proposing Firms and all others concerned

DATE: July 30, 2026

PURPOSE: To provide additional information and clarification to the solicitation documents for the above-referenced Project.

1. The following questions and answers from the Pre-Proposal Conference held on July 30, 2026, are provided for additional clarification to the RFP. All answers from Thornton in response to Vendor submitted questions during the Pre-Proposal Conference have been provided below.

Question No. 1: Regarding how to address the statement of objectives (SOO), in the RFP the objectives are broken down into a series of sub-tasks, which are relatively long. I'm hearing you say that you don't want the proposal to address exactly what you've given us [vendors] in the RFP, but generally how our statement of work would address the objectives. Am I understanding that correctly?

Answer No. 1: The objectives are oriented towards the outcomes we are looking for. What the SOO leaves out is the "how" to get there and how the vendor achieves those objectives. That's what we're looking for in the vendor-submitted statement of work. How the vendor intends to accomplish those objectives is what we're looking for in the statement of work. If you have any specific questions or would like examples, we're happy to provide that.

Question No. 2: Have you completed any Stella M modeling on the homeless response system?

Answer No. 2: We have not for the City of Thornton.

2. The Pre-Proposal Conference slide deck is attached to this Addendum in a separate PDF document.

3. The recording of the Pre-Proposal Conference is available for download at the following link:
<https://www.dropbox.com/scl/fo/x9omplvuvpydmnaymshtk/AFgQV5qQsqrNqXR2hmiSgDA?rlkey=ch7lbeq37zfczx0yuuk3d4jg&st=k3th55mc&dl=0>
4. The interested Vendor List is attached to this document.
5. All other terms and conditions shall remain unchanged except as provided by this Addendum. Proposing firms must acknowledge receipt of this Addendum in their Proposal.

END OF ADDENDUM NO. TWO

FOR

Andrew Miskell, CPPB
Purchasing Manager

Date

**Pre-Proposal Conference Interested Vendor List
July 30, 2026**

Name	Title	Email	Organization
Andy Taylor	Project Director	taylor@econw.com	ECONorthwest
Lee Ann Ryan	Senior Project Manager	ryan@econw.com	ECONorthwest
Justin Gardner	Founding Partner & COO	justin.gardner@innov8reanalysis.com	Innovative Research and Analysis LLC
Mandy Shreve	Business Partner	mandy@rockadvisorypartnersllc.com	Rock Advisory Partners, LLC
Kathleen McCarthy	Principal	kathleen@hcdconsultllc.com	HCD Consult LLC
Spencer Christian	Director of Operations	spencer.christian@civitassc.com	Civitas, LLC
Steve Posey	Consultant	steveposey09@gmail.com	Civitas, LLC
Frankie Lewington	Senior Associate	frankie@rootpolicy.com	Root Policy Research