

CITY OF THORNTON

REQUEST FOR PROPOSALS

FOR

PROFESSIONAL SERVICES

THORNTON WATER TREATMENT PLANT SOLAR

PROJECT NO. 22-40

DECEMBER 2025

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III. NOTICE REQUEST FOR PROPOSALS

The City of Thornton, CO (“Thornton”) respectfully requests separate sealed Proposals for Professional Services for **Thornton Water Treatment Plant Solar, Project No. 22-40** (hereinafter referred to as “Project”). Proposals will be received until **5:00 p.m.**, local time, **Wednesday, December 17, 2025**, in the Contract Administration Office, 9500 Civic Center Drive, 2nd Floor City Hall, Thornton, CO 80229-4326.

Approved Methods for Submission of Proposals:

- Electronic proposals shall be submitted/ uploaded to BidnetDirect.com website in response to this solicitation;
- Or Physical proposals may be submitted by mail or courier service;
- Or Physical Proposals will be received in the Contract Administration Office, 9500 Civic Center Drive, 2nd Floor City Hall, Thornton, CO 80229-4326.

Late Proposals will not be accepted under any circumstances.

Project Description:

The Project requires the Contractor to design, permit, furnish and install a turnkey solar photovoltaic (PV) system at the Thornton Water Treatment Plant (TWTP) located at 920 Thornton Parkway, Thornton CO, 80229. Thornton intends to include both rooftop and ground-mounted solar arrays to maximize energy production within the available footprint. The total system capacity, based on available space, is anticipated to be between 460 kW and 520 kW (DC).

Thornton utilizes the BidNet Direct System at www.BidNetDirect.com to distribute official copies of the Request for Proposals (“RFP”) for use in preparing Proposals. Proposing firms will be required to register with the website to download the RFP documents and addenda. There is no charge by BidNet Direct for this service. If you experience problems with the BidNet Direct website, please call 1-800-835-4603 for assistance. Proposing firms are required to acknowledge all addenda with their Proposal and are encouraged to either register with the website or to request to view the addenda posted on the Contract Administration bulletin board prior to submission of a Proposal. Proposing firms that do not acknowledge all addenda may be considered non-responsive. Upon request, the RFP documents, including addenda, are also available for viewing on the City of Thornton Website, <https://solicitations.thorntonco.gov/solicitations> or at the Contract Administration office located on the 2nd floor of City Hall at 9500 Civic Center Drive, Thornton, CO. Proposing firms that do not have download and/or printing capability in-house may contact a commercial reprographics company for assistance with downloading and printing the RFP.

Late Proposals will not be accepted under any circumstances. Any Proposal(s) received after the scheduled deadline for submitting Proposals will be returned to the proposing firm unopened. Sole responsibility rests with the proposing firm to see that their Proposal is received on or before the deadline.

Thornton reserves the right to reject any and all Proposals, in part or in whole, and to award the Project to the most responsive and responsible firm(s) as deemed in the best interest of Thornton; further, the right is reserved to waive any formalities or informalities contained in said Proposal(s).

A **mandatory** Pre-Proposal Conference to discuss the Project(s) will be held at **10:00 a.m., local time, Wednesday, December 10, 2025** the **Thornton Water Treatment Plant** at the aforementioned address. If possible, please hold all questions concerning this RFP until that time.

Physical proposals shall be submitted in a sealed envelope plainly marked on the outside with the proposing firm's name and address and **“Request for Proposals, Thornton Water Treatment Plant Solar, Project No. 22-40”**. Proposals delivered by mail or courier service shall be in the sealed envelope inserted into a separate mailing envelope. On the outside of the mailing envelope note **“Proposal Enclosed, Thornton Water Treatment Plant Solar, Project No. 22-40”**.

Proposals submitted electronically shall be uploaded to the Vendor's portal through the BidnetDirect.com website and shall follow the process/guidelines identified on the website and this solicitation.

All questions shall be directed in writing to Patrick Hinterberger, Contracts Supervisor, 9500 Civic Center Drive, Thornton, CO 80229-4326, fax - 303-538-7556, or e-mail – patrick.hinterberger@ThorntonCo.gov, 8:00 a.m. to 5:00 p.m., local time, Monday through Friday, excluding holidays.

Date First Published: Monday, December 1, 2025

Published at: BidNet Direct, COT Website, and the Contracts & Purchasing Bulletin Board.

BY: 
6DA8F281E4154C8...
Patrick Hinterberger
Contracts Supervisor

IV. PROPOSAL INSTRUCTIONS AND INFORMATION

Thornton is soliciting written Proposals from qualified firms for Professional Services for **Thornton Water Treatment Plant Solar, Project No. 22-40**. To be eligible for consideration, the proposing firm must be capable of supplying the Services as described herein, and must meet all other criteria outlined in this RFP.

A. INQUIRIES AND CORRECTIONS

All inquiries relating to this RFP shall be addressed in writing to:

City of Thornton

Attention: Patrick Hinterberger, Contracts Supervisor

9500 Civic Center Drive

Thornton, CO 80229-4326

Fax: 303-538-7556

E-mail: patrick.hinterberger@ThorntonCo.gov

If a proposing firm, subsequent to the Pre-Proposal Conference, finds discrepancies in or omissions from the RFP, or requires additional clarification of any part thereof, a written request for interpretation shall be submitted to the Contracts Supervisor. Any interpretation of or change made to the RFP will be made by written addendum to each proposing firm, and will become part of the RFP and of any Agreement awarded. Thornton will not be responsible for the accuracy of any other ORAL EXPLANATIONS, INTERPRETATIONS, OR REPRESENTATIONS. All inquiries shall be made in writing and all responses will be provided in writing, with responses being made available to all proposing firms. To be given consideration, inquiries must be received no later than 5:00 p.m. on the tenth (10th) Calendar Day prior to the date established for the submission of the Proposal. It shall be the responsibility of each proposing firm to verify that every addendum has been received prior to submitting a Proposal.

B. SUBMITTAL DATE AND LOCATION

All Proposals must be received in the Contracts and Purchasing office located at Thornton City Hall, City of Thornton, 9500 Civic Center Drive, 2nd Floor City Hall, Thornton, CO 80229-4326 or submitted via the BidNetDirect.com vendor portal **prior to 5:00 p.m., local time on Thursday, December 11, 2025**. Physical proposals must be submitted in a sealed envelope plainly marked on the outside with the proposing firm's name and address and **"Request for Proposals, Thornton Water Treatment Plant Solar, Project No. 22-40"**, and addressed to the Contracts Manager. Proposing firm's name and address shall also appear on the outside of the sealed envelope containing the Proposal. If the Proposal is sent by U.S. mail or courier service, the Proposal shall be contained in a sealed inner envelope or box, which is then inserted into the mailing envelope or box. Indicate **"Proposal Enclosed, Thornton Water Treatment Plant Solar, Project No. 22-40"**, on the outside of the mailing envelope or box.

C. LATE AND ELECTRONIC PROPOSALS

Late Proposals will not be accepted under any circumstance, and any Proposal so received shall be returned to the proposing firm unopened. In addition, proposals received via electronic devices other than the BidnetDirect.com website (i.e. e-mail) are not acceptable and will be rejected upon receipt. Proposing firms will be expected to allow adequate time for delivery of their Proposals either by airfreight, postal service, or other means.

D. CONFIDENTIAL AND PROPRIETARY INFORMATION

Prior to Award, any information contained within the Proposal may be held confidential and proprietary by Thornton as solely determined by Thornton. After Award, the information within the Proposal becomes public information with the exception of information that has been clearly marked as confidential and proprietary by the proposing firm. Any information marked confidential shall comply with Colorado's Open Records Act (CORA) and other applicable statutes. Thornton shall be held harmless from any claims arising from the release of confidential and proprietary information not clearly designated as such by the proposing firm or which does not comply with CORA. In general, it is not acceptable to Thornton to mark information other than financial statements, project financing data, litigation history, tax audit history, or client lists as confidential and proprietary. Further, it is not acceptable to mark price proposal information as confidential and proprietary. Failure to adhere to these restrictions may result in the entire Proposal being deemed non-responsive.

E. DEFINITION, CONTEXT, AND GENDER

Unless otherwise specified in this document, all words shall have a common meaning unless the context in which they are used clearly requires a different meaning. Words in the singular number include the plural, and in the plural include the singular. Additionally, words of the masculine gender include the feminine and the neuter, and when the sense so indicates, words of the neuter gender may refer to any gender.

F. CONDITIONS OF PROPOSAL SUBMITTAL

1. All proposing firms shall comply with all conditions, requirements, and specifications contained herein, and any departure from such conditions, requirements, or specifications may constitute sufficient cause for rejection of the entire Proposal.
2. The Proposal must be signed by a duly authorized official of the proposing firm submitting the Proposal.
3. No Proposal will be accepted from any person, firm, or corporation that is in arrears for any obligation to Thornton, or that otherwise may be deemed irresponsible, unresponsive, or untrustworthy by Thornton staff or Thornton City Council.

4. Only one (1) Proposal will be accepted from any person or corporation. If multiple options are requested or offered, each option must be submitted under a single Proposal and in a single envelope or box.
5. All terms and prices quoted must be firm for a period of thirty (30) Calendar Days from the Proposal submittal date or until Award, whichever is sooner.
6. Thornton reserves the right to reject any and all Proposals, or any part thereof. Thornton further reserves the right to waive any formalities, or informalities contained in any Proposal, and to award the Agreement to the most responsive, responsible, and trustworthy proposing firm as deemed in the best interest of Thornton.
7. All Proposals shall be prepared in a comprehensive manner as to content, but no necessity exists for expensive binders or promotional materials.
8. All costs, including travel and expenses incurred in the preparation of the Proposal, shall be borne solely by the proposing firm.
9. Section 7.4 of the Thornton City Charter prohibits Thornton from entering into any contracts involving an amount in excess of one hundred dollars (\$100) in which an elective or appointive officer or any member of the officer's family has any pecuniary interest, direct or indirect, in the proposing firm or this RFP. Certain other restrictions may also apply to contracts in which an employee, member of a board or commission, City Council member or member of their family has an existing or pending financial or personal interest. For the purposes of this Charter Section, a domestic partner shall be considered a family member. Therefore, the proposing firm shall submit with the Proposal the following declaration contained in Exhibit 1, Acceptance of Conditions Statement.
 - i. No City Council member, member of a board or commission, Municipal Judge, City Manager, City Attorney, or employee of the City of Thornton, or any such person's family member, domestic partner, or person assuming a relationship being the substantial equivalent of the above, has an existing or pending direct or indirect financial, pecuniary, or personal interest in the proposing firm or this RFP, except as follows (list, if any): _____

10. Thornton reserves the right to negotiate final terms with the selected firm, which terms may vary from those contained in this document.
11. Thornton reserves the right to request a client list from the proposing firm, for the purpose of determining potential conflicts of interest. Such list shall be considered proprietary.

12. Thornton will not return Proposals, or other information supplied to Thornton, to the proposing firms.

G. EVALUATION OF PROPOSALS

All Proposals will be evaluated by a Project Committee assigned by the City Manager, or and their designee. Proposals shall be evaluated on the basis of the Evaluation Criteria set forth herein. In addition, any other pertinent information which becomes available during the evaluation, interview, or negotiations may be considered in the evaluation. The committee may make a recommendation for award on the basis of the Proposals received, or may choose to "short list" prospective firms for further consideration, which may include interviews and/or negotiations. The proposing firm selected for the award will be chosen on the basis of the apparent greatest benefit to Thornton, and not necessarily on the basis of lowest price. The City Manager, and their designee, shall make the final determination of the firm selected.

H. EVALUATION CRITERIA

Proposals shall be evaluated on the basis of the following criteria:

1. Responsiveness to the needs of Thornton and the degree to which the Proposal meets or exceeds the requirements of the RFP, including the time required to complete the Project, the proposed solutions offered, the means and methods of accomplishing the Services, and the Scope of Services offered.
2. Responsibility and trustworthiness of the proposing firm, including financial capability to perform the Project and claims and litigation history.
3. Past performance of the proposing firm for Thornton and other owners and results of reference checks.
4. Experience of the proposing firm in dealing with municipal or other governmental agencies in projects of similar size, scope, and nature.
5. The proposing firm's engagement team, including the experience and resumes of key personnel assigned to the Project.
6. The proposing firm's fee structure based on the Services to be provided.

I. GENERAL REQUIREMENTS OF THE SUCCESSFUL PROPOSING FIRM

1. The successful proposing firm shall enter into a written Agreement with Thornton in the form attached hereto as Exhibit 2 and incorporated by reference herein.
2. The successful proposing firm shall be required to maintain insurance coverages as set forth in Exhibit 2.
3. The successful proposing firm shall be prohibited from assigning or subcontracting the whole, or any part of the Agreement, without the prior written consent of Thornton.

4. The successful proposing firm shall not hire, discharge, promote, demote, or otherwise discriminate in matters of compensation, terms, conditions, or privileges of employment against any person otherwise qualified solely because of race, color, creed, religion, national origin, ancestry, gender, physical or mental disability, or age.
5. The successful proposing firm and its employees will operate as an independent contractor and will not be considered employees of Thornton.

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V. PROPOSAL PREPARATION

- A. Proposals submitted shall contain all information as requested herein, and any additional information necessary to evaluate the overall benefit of the Proposal to Thornton.
- a. If your firm is submitting a physical proposal submission and **not** through the Vendor portal of BidNet (if allowed), then the following items shall also be included:
 - i. One (1) original paper copy of the proposal submission with the proposal stamped as "Original".
 - b. One (1) electronic copy on a flash drive of the proposal submission. All envelopes containing these items shall be clearly marked.
 - i. **Note:** Vendors submitting confidential information shall only submit one (1) copy of such information. When submitting electronically through the BidNetDirect.com vendor portal, confidential information shall be submitted in a separate PDF format file and marked confidential in both the file name and on the individual pages. When submitting a physical proposal, confidential information shall be placed in a separate sealed envelope and inserted into the main proposal submittal envelope or box. Any information not marked as confidential will be considered public record.
- B. Proposals shall include the following:
- 1. A cover letter stating the name, address, and telephone number of the proposing firm, and bearing the signature of the person having the authority to make the Proposal for the proposing firm, and bind the firm in a formal Agreement with Thornton.
 - 2. An executed Exhibit 1, Acceptance of Conditions Statement, which:
 - a. Affirms the acceptance of all conditions and requirements contained in this RFP;
 - b. Contains acknowledgement of all addenda issued; and
 - c. Lists the names of any of the proposing firms' employees who are family members of Thornton employees, officers, board or Council members.
 - 3. The proposed Exhibit E, Contractor's Subcontractor Listing, which is in Exhibit 2, Contract, showing all personnel and subcontractors proposed for assignment to the Project team.
 - 4. A written narrative that defines the methods and means by which the proposing firm will perform the Services outlined in this RFP.

5. A Project timeline outlining the major tasks, phases, timeframes, and milestones necessary to complete the Project.

The proposed Exhibit D, Schedule of Contract Pay Items and Prices, which is in Exhibit 2, Contract, containing the Contractor's proposed fee structure, including subcontractor's fees, equipment, materials, labor, installation, design, permitting, engineering, rebate assistance, contingencies and rates for proposed reimbursable expenses such as mileage, equipment, printing, postage, courier service fees, etc. Reimbursable expense categories identified in the Reimbursable Expense Schedule must include all expenses for which the proposing firm will expect separate reimbursement. Expense categories not identified will not be reimbursed separately but are assumed to be included in the billable hourly rates or the fixed fee, whichever is applicable. Reimbursable expenses are reimbursed at cost. The proposed Schedule of Contract Pay Items and Prices will be the sole basis of payment.

6. A list of what portion of the Services, if any, will be subcontracted.
7. A list of at least five (5) references for which similar services have been provided. Include current contact names, addresses, and telephone numbers.
8. An executed Exhibit 3, Reference Authorization and Release Form.
9. Description of warranties and production guarantees, if offered, including:
 - a. Module power output warranty;
 - b. Racking warranty;
 - c. Inverter warranty;
 - d. Workmanship warranty; and
 - e. Any other warranties offered by the firm.
10. Summary of rebate approach and estimated rebate potential.
11. A letter of reference from the proposing firm's primary bank or financial institution which indicates the bank's opinion on the proposing firm's financial capacity to perform their obligations under the Agreement. The letter shall be placed in a separate sealed envelope labeled with the firm name and the notation "CONFIDENTIAL FINANCIAL REFERENCE". The sealed confidential envelope shall be placed inside the envelope or box containing the firm's proposal.
12. Litigation and claims history in Colorado over the past five (5) years in which the proposing firm or any of its principals were named in a claim or lawsuit related to the proposing firm's provision of goods or services. Include a list of any ongoing or settled claims, mediations, arbitrations, lawsuits, and judgments during the time period. List must contain a description of the type of claim or suit, the general nature of the dispute, whether it is ongoing or settled, and the general outcome if settled, but need not reveal the other parties' names if it is not in the public record. The history shall be placed in a separate sealed envelope labeled

with the firm name and the notation “CONFIDENTIAL LITIGATION AND CLAIM HISTORY”. The sealed confidential envelope shall be placed inside the envelope or box containing the proposing firm’s proposal.

13. Any other information deemed necessary by the proposing firm.

Submittal of a Proposal shall be taken as prima facie evidence that the proposing firm has full knowledge of the scope, nature, quality, and quantity of the Services to be performed, and the detailed requirements and conditions under which the Services are to be performed.

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VI. EXHIBIT 1
ACCEPTANCE OF CONDITIONS STATEMENT

A. Proposing firm indicates acceptance of the following conditions:

1. City of Thornton Charter Section 7.4 prohibits Thornton from making Contracts with firms which employ certain relatives of Thornton employees unless the City Council determines that the making of such a Contract is in Thornton's best interest.

No City Council member, member of a board or commission, Municipal Judge, City Manager, City Attorney, or employee of the City of Thornton, or any such person's family member, domestic partner, or person assuming a relationship being the substantial equivalent of the above, has an existing or pending, direct or indirect, financial, pecuniary or personal interest in the proposing firm or this Request for Proposal, except as follows (list, if any, or if none so state): _____

2. I/we hereby agree to all instructions, terms and conditions, and specifications contained herein.

B. I/we acknowledge the following addenda (list, if any, or if none so state): _____

Proposing Firm Name: _____

Address: _____

Telephone Number: _____

Submitted By: _____

(Print)

(Signature)

Title: _____

Date: _____

Attest (by officer if corporation) or Notary (if individual): _____

My Commission Expires (if notarized): _____

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VII. EXHIBIT 2

CONTRACT

This Contract for **Thornton Water Treatment Plant Solar, Project No. 22-40**, made and entered onto this ____ day of _____, 20__ between the **City of Thornton**, a home rule municipality, in the state of Colorado, (“Thornton”), and **[insert contractor’s Company Name]** (“Contractor”) whose office is located at **[insert contractor’s address]**. Thornton and Contractor hereinafter may be referred to collectively as, the “Parties” or individually as the “Party.”

I. RECITALS

- A. On June 20, 2025, Thornton solicited one or more contractors to perform design and construction related services needed for the **Thornton Water Treatment Plant Solar, Project No. 22-40** (the “Project”).
- B. On **[insert Award date]**, after the solicitation closed, Thornton awarded the Project to the above-named Contractor.
- C. Thornton now requires Contractor to perform the design and construction services in connection with the Project.
- D. Contractor represents that it is experienced and knowledgeable in doing this type of work, has the equipment and other resources necessary to perform the Work, and is ready, willing and able to perform the services this Project requires within the required timeline.

In consideration of the promises stated herein, Contractor and Thornton agree as follows:

II. TERMS & CONDITIONS

- A. **Project Description.** This Project consists of services to design, permit and install a turnkey solar photovoltaic (PV) system at the Thornton Water Treatment Plant (“TWTP”) located at 920 Thornton Parkway, Thornton, CO 80229.
- B. **Contractor’s Role in General; The Work.** Contractor shall complete and perform all Work in connection with **IMC Storage Structure, Project No. 127-25** in accordance with the Contract Documents.

C. **Commencement Date; Substantial Completion Date.**

1. **Commencement Date.** The Project will commence on the date specified in the written Notice to Proceed received from Thornton (“Commencement Date”).
2. **Substantial Completion Date.** Contractor shall diligently and continuously perform and substantially complete all Work within one hundred twenty (120) Calendar Days from the date of Notice to Proceed (“Substantial Completion Date”), and be subject to the General Conditions’ Article XIII, Substantial Completion.

D. **Contract Documents.**

1. This Agreement consists of the contract documents listed as follows:
 - a. This RFP for Construction;
 - b. Special Conditions;
 - c. General Conditions;
 - d. Drawings;
 - e. Specifications;
 - f. All Change Orders;
 - g. Notice of Award;
 - h. Notice to Proceed;
 - i. All documents, exhibits, attachments and appendices expressly found and referenced in items a, through i, listed above; and
 - j. Addendums approved before execution of this Agreement but does not include, the Bid Proposal Form submitted by the Contractor, Invitation for Bid Proposals, Information for Bidders, Procedure for Contract Signing and those documents clearly not intended to be part of this Agreement.
2. **Addendums.** Any supplemental information, including answers to bidder questions, contained in the addenda issued in connection with the Invitation to Bid and the Bidder’s Bid Proposal Form, is incorporated into this Contract. Any failure to update the plans, specifications, or other documents with the information contained within the addenda does not negate the Contractor’s responsibility to abide by the requirements established in the addenda.

However, if there is an apparent ambiguity, error, or omission in any Contract Documents, the Contractor's Bid Proposal Form may be used as a point of reference to correct a mutually agreed ambiguity, error, or omission. Similarly, the information contained in the original bidding documents, including the information for bidders, could be used for clarification, when necessary.

3. Order of Precedence. Where conflicts may exist within the Contract Documents, the documents shall govern in the following order:
 - a. Change Orders;
 - b. Written Amendments;
 - c. Addenda;
 - d. Contract (this instrument);
 - e. Special Conditions;
 - f. General Conditions;
 - g. Drawings; and
 - h. Specifications (notwithstanding the above Specifications shall control over Drawings as to quality of materials and installation);
 - i. Among other categories of documents having the same order of precedence, the term or provision that includes the latest date shall control.
4. Reconciliation of Conflicts in the Contract Documents. If any portion of the Contract Documents conflict with any other portion, the various documents comprising the Contract Documents shall govern in the order of precedence as set forth above or unless it specifically states otherwise in the Contract Documents themselves. Contractor shall notify Thornton's representative for resolution of the conflicting issue before beginning the Work in question.
5. Intent of the Contract Documents. It is the intent of the Contract Documents to describe a functionally complete Project. Any work, materials or equipment that may reasonably be inferred from or identified by the Contract Documents required to produce the intended result shall be provided by Contractor whether or not specified.
6. References Made in the Contract Documents. References to standard specifications, manuals or codes of any technical society, organization or association or to the laws or regulations of any governmental authority shall

mean the latest standard specification, manual, code or laws or regulations in effect at the time of opening of bids, except as may be otherwise specifically stated or modified by a change order.

7. Correction of the Contract Documents. If, during the performance of the Work, Contractor finds a conflict, error or discrepancy in the Contract Documents, Contractor shall immediately submit in writing to Thornton's representative a request for clarification no later than three (3) Calendar Days from when Contractor identified the conflict, error or discrepancy. Before proceeding with the Work affected thereby, Thornton's representative shall provide Contractor with a written interpretation or clarification of the conflict, error or discrepancy within fourteen (14) Calendar Days from the receipt of Contractor's written request. Should Thornton find it is reasonable and necessary, the Parties may negotiate an equitable adjustment in Contract Time or Contract Price or both. Any work completed by Contractor before Thornton renders a decision, Contractor does at risk of removal and re-performance at Contractor's own expense. Thornton's clarifications are final and binding.

E. **Contract Price.**

1. Thornton shall pay, and Contractor will accept, the Contract Price for performance of the Work as set forth in the Contract Documents. The total amount of this Contract is \$\$\$\$\$\$ ("Contract Price"), which is subject to adjustment by the approval of a Change Order and/or written amendment. The Contract Price shall include all tariffs, taxes and fees charged for materials subject to adjustment in accordance with subsection (2) below.
2. Tariffs:
 - i. Tariff Adjustments: If new tariffs are enacted, or existing tariffs are modified after the contract award, Contractor shall notify Thornton within thirty (30) days of the tariff change. Contractor must provide documentation demonstrating the impact of the tariff on the material costs initially declared.
 - ii. Price Adjustment: Upon verification of the tariff impact, the Contract Price shall be adjusted to reflect the increased or decreased costs of materials due to the tariff change. The adjustment shall be based on the difference between the original material costs provided at the time of bid and the new material costs resulting from the tariff change.

- iii. Contractor represents and warrants by entering into this Contract that no amount of the Contract Price includes an amount representing a contingency reserve, or the like, of an anticipated tariff, tax or fee.
 - iv. Documentation and Verification: Contractor shall provide all necessary documentation, including supplier invoices, tariff schedules, and any other relevant information, to substantiate the claim for price adjustment. Thornton reserves the right to verify the accuracy of the provided information through independent means.
 - v. Dispute Resolution: Any disputes arising from the tariff adjustment process shall be resolved in accordance with the procedures set forth in EXHIBIT B, General Conditions, Dispute Resolution of the Contract.
 3. Thornton shall pay Contractor either a fixed amount or by the unit prices as set forth in Exhibit D - Schedule of Contract Pay Items and Prices to be used in the Application for Payment Form. The Contract Price is subject to adjustment only by a written Change Order authorized by Thornton in writing in accordance with its current policies.

F. Change to Scope of Work, Terms or Conditions.

1. Any change to the Scope of Work, or to any term or condition of the Contract shall either be by a written Change Order and/or written Amendment.
2. No such change, including any additional compensation, shall be effective or paid unless authorized by a Change Order and/or Written Amendment executed by the Thornton City Manager ("City Manager") or City Manager's designee(s). Should Contractor proceed without the written authorization of City Manager, or City Manager's designee then Contractor shall be deemed to have waived any claim for additional compensation, including a claim based on the theory of unjust enrichment, quantum meruit, or implied contract.
3. Except as expressly provided by the Contract, no agent, employee, or representative of Thornton has the authority to change or modify - directly or by an implied course of action - the Scope of Work or a term or condition of the Contract. Any change made to the Scope of Work shall be in accordance with the General Conditions.

G. **Payments.**

1. Contractor shall submit applications for payment in accordance with the General Conditions' Article XIV, Payments and in accordance with Exhibit D - Schedule of Contract Pay Items and Prices (as amended) to be used in the Application for Payment form.
2. **Retainage.** The amount of retainage withheld shall be in accordance with the General Conditions' Article XIV, Section G, Retainage\Withholding of Funds.

H. **Liquidated Damages for Unexcused Delay.**

1. The Parties agree time is of the essence with respect to Contractor completing the Project by the scheduled Substantial Completion Date. The Parties further agree the actual damages Thornton would incur are difficult or impossible to calculate with any certainty should Contractor fail to substantially complete the Work ("Unexcused Delay"). The harm to Thornton would include but not be limited to increased Project cost, loss of use of the Project, and an incalculable inconvenience to the general public if the Substantial Completion Date, and other specified milestones are not met as set forth in the Contract Documents.
2. **Substantial Completion Date.** As a remedy, and not as a penalty for Contractor's failure to meet the Substantial Completion Date, Contractor shall pay as Liquidated Damages the amount of Four Hundred Ninety-Seven Dollars (\$497.00) For each Calendar Day after the Substantial Completion Date until the Work is Substantially Complete.
3. **Milestone Date(s).** Additionally, the Contractor shall pay to Thornton as Liquidated Damages, and not as a penalty, the amount of Four Hundred Ninety-Seven Dollars (\$497.00) per Calendar Day for each day past each Milestone Date(s) as set forth herein that Contractor fails to satisfactorily meet any scheduled Milestone Date.
4. Thornton, at its sole discretion, shall have the right to offset and keep any amount Contractor owes Thornton as Liquidated Damages, in whole or in part against any money or fees due to Contractor. Thornton will attempt to notify the Contractor in writing of any Liquidated Damages before Thornton deducts such sums from money owed and payable to the Contractor. In the alternative, if remaining funds owed Contractor by Thornton are insufficient, Contractor shall pay the Liquidated Damages (without offset or deduction for any amounts Contractor claims Thornton may owe) by certified or cashier's check or by wire transfer to a bank account designated by Thornton within thirty (30) days of receipt of invoice, which Thornton may issue from time to time until Substantial Completion has occurred.

5. Liquidated Damages shall be in lieu of all liability for any extra cost, losses, expenses, claims and other damages Thornton may be entitled to collect because of Contractor's delay in substantially completing the Work by the scheduled Milestone Date(s), and Substantial Completion Date. However, the Liquidated Damages remedy hereunder shall not limit Thornton's other available remedies, either at law or in equity, which Thornton may have for any other breach or failure to perform by Contractor under this Agreement.
6. Notwithstanding Contractor's claim that its Unexcused Delay was caused by Thornton, such a claim will not operate as a waiver against Thornton's ability to assess or collect Liquidated Damages from Contractor in accordance with this Section.

III. ADDITIONAL TERMS AND CONDITIONS

A. Bonds and Insurance.

1. Contractor shall provide performance and payment bonds on forms provided by Thornton in accordance with Exhibit F. The penal sum of the payment and performance bonds shall be equal to the total Contract Price.
2. Contractor shall not commence work under the Contract until it has obtained all required insurance coverages in accordance with the requirements set forth in Exhibit G, Insurance Requirements & Certificate. Thornton's review of the insurance requirements shall not relieve nor decrease the liability of Contractor.
3. Contractor shall require each Subcontractor performing work under this Agreement, at Subcontractor's own expense, to maintain during the term of the Contract, adequate minimum levels of insurance including the required provisions and additional policy conditions as shown in this Contract. Alternatively, Contractor may include its Subcontractors as additional insured on its own coverage as prescribed under these requirements. Contractor's certificate of insurance shall note in such event that Subcontractors are included as additional insured and that Contractor agrees to provide Workers' Compensation for Subcontractors and their employees.
4. Contractor shall furnish proof of insurance from Subcontractor's at Thornton's request.

B. Indemnification.

1. Contractor agrees to fully defend, indemnify and hold harmless, Thornton and the elected and appointed officials, employees, officers, directors, volunteers, and representatives of Thornton, individually or collectively, from and against any and all costs, claims, liens, damages, losses, expenses, fees, fines, penalties, proceedings, actions, demands, causes of

action, liability and suits of any kind and nature, including but not limited to, personal or bodily injury, death or property damage, made upon Thornton directly or indirectly arising out of, resulting from or related to Contractor's activities under this Contract, including any acts or omissions of Contractor, or any agent, officer, director, representative, employee, consultant or the Subcontractor of Contractor, and their respective officers, agents, employees, directors and representatives while in the exercise of performance of the rights or duties under this Contract, and will pay to Thornton any expenses incurred by reason of such liability, judgments, damages or losses, including, but not limited to, court costs and reasonable attorneys' fees incurred in defending or investigating such claims. Such payments to (or on behalf of) Thornton shall be in addition to any and all other legal remedies available to Thornton and shall not be considered Thornton's exclusive remedy.

2. The indemnity provided for in the paragraph above does not apply to any liability resulting from the negligence of Thornton, its officers or employees, separate contractors or assigned contractors, in instances where such negligence causes personal injury, death or property damage.
3. Notice Required. Contractor shall promptly advise Thornton in writing of any claim or demand against Thornton or against Contractor, which involves Thornton and is known to Contractor and related to or arising out of Contractor's activities under this Contract.
4. Limited Joint and Several Liability. If Contractor and Thornton are found jointly liable by a court of competent jurisdiction, liability will be apportioned comparatively in accordance with the laws of the state of Colorado, without waiving any governmental immunity or defenses available to Thornton under Colorado law. The provisions of this indemnification are solely for the benefit of the parties hereto and not intended to create or grant any rights, contractual or otherwise, to any other person or entity.

C. **Funding Availability**

1. Pursuant to C.R.S. § 24-91-103.6, as may be amended from time to time, the amount of money appropriated by Thornton for this Contract is equal to or in excess of the original Contract Price. No Change Order or other form of order or directive by Thornton requiring additional compensable Work to be performed, which Work causes the aggregate amount payable under the Contract to exceed the amount appropriated for the original Contract, shall be issued unless the Contractor is given written assurance by Thornton that lawful appropriations to cover the cost of the additional Work have been made or unless such Work is covered under the remedy-granting provision of this Contract.
2. In the event that the Thornton City Council reduces the appropriation or fails to appropriate additional funds should they be needed for the continuation

of this Contract, Thornton may, upon prior written notice as provided for herein, terminate this Contract without penalty or further liability and thereupon be released of further obligations pursuant thereto.

D. Unresolved Contractor Disputes.

1. After the General Conditions and Special Conditions procedures intended to address matters in dispute between Contractor and Thornton have failed, Contractor and Thornton shall use the process as set forth in the General Conditions' Alternative Dispute Resolution, to resolve the dispute or claim, before proceeding with litigation.
2. Notwithstanding the foregoing, nothing herein shall hinder, prevent, or be construed as a waiver of either party's right to seek redress on any disputed matter in a court of competent jurisdiction when it is clear that the parties have in good faith, exhausted the Dispute Resolution process attempting to correct or resolve any issue pertaining to the Contract.
3. Nothing herein shall waive or be construed as a waiver of Thornton's governmental immunity.

E. Waivers. No delay or omission by either party in exercising any right or power arising from non-compliance or failure of performance by the other party with any of the provisions of this Contract shall impair or constitute a waiver of any such right or power. Should either party previously waive any Contract term or condition, it shall not be construed as a waiver of any subsequent breach of any other Contract term or condition.

F. Governing Law; Jurisdiction; Venue.

1. This Contract shall be governed and interpreted in accordance with the laws of the State of Colorado without resort to any jurisdiction's conflict of laws, rules or doctrines. Any claim, action, suit or proceeding (collectively, "the claim") between Thornton and Contractor that arises from or relates to this Contract shall be brought and conducted solely and exclusively within the District Court of Adams County for the State of Colorado. If, however, the claim must be brought in a federal forum, then it shall be brought and conducted solely and exclusively within the United States District Court for the District of Colorado. Contractor, by the signature herein of its authorized representative, hereby consents to the *in personam* jurisdiction of said courts. In no event shall this section be construed as a waiver by Thornton of any form of defense or immunity, based on the 11th Amendment to the United States Constitution, or otherwise, from any claim or from the jurisdiction.
2. Any action arising out of or relating to the Contract or the Work asserted by Contractor against Thornton shall be brought within two (2) years from when the action accrued, pursuant to C.R.S. § 13-80-102(h).

G. **No Third Party Beneficiary or Claims.**

1. It is expressly understood and agreed that enforcement of the terms and conditions of this Contract, and all rights of action relating to such enforcement, is strictly reserved to Thornton and Contractor, and nothing contained in this Contract shall give or support any sponsored claim on the behalf of another or right of action by any other entity or third party. It is the express intention of Thornton and Contractor that any person other than Thornton or Contractor receiving any benefit or payment because of this Contract is only incidental, and is not a beneficiary under legal or equitable theory available at law.
2. The Parties agree neither Party shall be responsible or liable to the other for any damages claimed by or through a "pass-through claim" as that term is understood under the laws of Colorado. Neither Party shall be liable to the other under any legal theory for: a) damages suffered by third-parties who are not a party to this Contract, or b) damages or liability of the other Party that is contingent upon the recovery of a third-party's damages against a Party to this Agreement.

H. **Federal and State Funded Projects.** If all or part of the funds appropriated for the Project come from federal or state sources, Thornton may waive, suspend or modify any term or condition which conflicts with any federal or state statute, rule, regulation or procedure, where such waiver, suspension or modification is essential to receipt by Thornton of such funds for the Project. In the case that any Project is wholly or partially financed by federal or state funds, any standards required by the enabling statute, or any rules, regulations or procedures adopted pursuant thereto, shall be controlling.

I. **Purchase Order Terms and Conditions.** It is agreed and understood that if Thornton issues Contractor any Purchase Orders in connection with the Work covered by this Contract, any preprinted terms and conditions appearing on such Purchase Orders shall be superseded by the terms and conditions of the Contract Documents.

J. **Excused Performance, Force Majeure.**

1. **Excused Performance.** Neither party shall be liable for any delay beyond its reasonable control that prevents or stops the performance of the Work, provided it was not the fault or negligence of the delayed party ("Force Majeure"). A Force Majeure event includes but is not limited to the following:
 - a. Unavoidable and unforeseeable labor disputes not involving the Contractor;
 - b. A declared natural or manmade disaster;

- c. A catastrophic power failure lasting more than 3 days;
 - d. Impossibility or inability to procure needed materials, supplies or equipment critical to perform the Work;
 - e. A change in federal, state, local governmental laws, executive orders, and/or regulations that directly prevent the completion of the Work;
 - f. Civil unrest riots, insurrections, declaration of war, foreign wars;
 - g. Economic embargo (unknown at time of the bid closing date);
 - h. Fire and hazardous condition arising during the work that prevents continuing performance;
 - i. Unavailability of transportation of critical construction materials; and
 - j. Circumstances related to a declared public health emergency not known or foreseeable at the time of bid.
2. Cause of Delay, Mitigation. If the reason for the delay was a Force Majeure event, the delayed party shall use its best efforts to minimize the delay caused by such an event. Additionally, the delayed party agrees to pursue all reasonably available options to mitigate and minimize the effects of the Force Majeure event as it relates to the Work schedule and Contract Price. Furthermore, no party shall mark up its costs or charge any overhead or profit for any additional materials or services provided because of the occurrence of a Force Majeure event.
3. Extension of Contract Time, Cost Escalation. Contract Time will be extended for the time corresponding to the amount of time delayed on the critical path schedule that is actually delayed by a Force Majeure event. Notwithstanding extending the time to perform because of one or more of the Force Majeure events listed above, Thornton shall not be obligated to adjust the Contract Price if Contractor failed to contract for the then prevailing costs of materials, goods and services needed to perform the Work, or failed to contract with its subcontractors, suppliers and materialmen when it was awarded this Contract ("Cost Escalation"). Thornton shall be relieved from compensating Contractor for any Cost Escalation caused by Contractor's failure to lock in the cost of needed materials and goods, or contract with its subcontractors, suppliers and materialmen at the time of Award.
4. Notice of Delay Required. Thereafter, the delayed party shall notify the other party within three (3) Calendar Days after the Force Majeure event is known, or should have been known, when requesting an equitable

adjustment of time, Contract Price or both. If the delayed party fails to provide the required notice of the Force Majeure event, any resulting delay will not be excused. Any such notice shall describe the nature of the Force Majeure event, how the occurrence of the Force Majeure event delayed performance, the Work affected by the Force Majeure event, the known time and cost impacts, and the expected duration of the delay.

5. **Documentation of Delay.** The delayed party shall provide documentation to the other party that satisfactorily justifies that a Force Majeure event has in fact occurred. The documentation shall at a minimum, include:
 - a. A written narrative detailing all time and cost impacts to the Project, and the efforts taken to mitigate the delays to performing the Work by the Substantial Completion date.
 - b. If Contractor is delayed, then Contractor shall provide an updated Critical Path Method Schedule, along with most recent prior baseline Critical Path Method Schedule, evidencing the impact of the Force Majeure event to the schedule in the critical path and total duration.
 - c. Evidence of the circumstances leading to the Force Majeure event.
 - d. Provide documentation supporting (a) any requested Cost Escalations; and (b) the material, supply and subcontractor agreements detrimentally affected by the Force Majeure event.

6. **Affidavit.** Any request for an equitable adjustment of time or cost or both related to a Force Majeure event shall be accompanied by a signed and notarized affidavit indicating that the circumstances leading to the Force Majeure event were unavoidable by the delayed party, that the delayed party took all possible preventative measures to avoid a cost increase or a time delay and exhausted all possible remedies to avoid a cost increase or a time delay, and further, that the delayed party insures that all information is accurate, correct, and complete.

- K. **Notice.** All Notices pertaining to the Contract or otherwise required to be given shall be transmitted in writing, to the responsible individuals at their current addresses, and shall be deemed duly given when received by the parties at their addresses or any subsequent persons or addresses provided to the other party in writing.

- L. **Titles and Captions.** The titles and captions are for convenience only and not as a limitation on the meaning of the provision.

- M. **Non-Discrimination.** In connection with the performance of Work under this Contract, Contractor agrees not to refuse to hire, discharge, promote or demote, or to discriminate in matters of compensation against any person otherwise

qualified, solely because of race, color, religion, national origin, gender, age, military status, sexual orientation, marital status, or physical or mental disability; and Contractor further agrees to insert the foregoing provision in all subcontracts hereunder.

- N. **Merger Clause.** No verbal agreement or conversation with any officer, agent or employee of Thornton, either before or after the execution of the Contract, shall affect or modify any of the terms, conditions, or other obligations set forth in any of the Contract Documents. This Contract and its documents along with the attached exhibits constitute the entire agreement between the Parties. No waiver, consent, modification or change of terms of this Contract shall bind either Party unless in a duly authorized written amendment or Change Order. Such waiver, consent, modification or change, if made, shall be effective only in the specific instance and for the specific purpose given. There are no understandings, agreements, or representations, oral or written, not specified herein regarding this Contract. By signing below, Contractor's authorized representative hereby acknowledges after reading this Contract, that they understand it and are bound by its terms and conditions.
- O. **Severability.** The provisions of this Contract shall be severable, if any term, phrase, or portion of the Contract is determined to be unlawful or otherwise unenforceable; however, the remainder of the Contract shall remain in full force and effect, so long as the severed clause does not affect the intent of the Parties.
- P. **Electronic Signatures and Electronic Records.** The Parties consent to the use of electronic signatures. The Contract, and any other documents requiring a signature hereunder, may be signed electronically by the Parties in the manner specified by any applicable City regulation, rule, and/or ordinance. The Parties agree not to deny the legal effect or enforceability of the Contract solely because it is in electronic form or because an electronic record was used in its formation. The Parties agree not to object to the admissibility of the Contract in the form of an electronic record, or a paper copy of an electronic document, or a paper copy of a document bearing an electronic signature, on the grounds that it is an electronic record or electronic signature or that it is not in its original form or is not an original.
- Q. **Counterparts.** The Parties may sign counterpart copies of the Contract, and each signed counterpart copy shall be considered an original and all countered signed copies shall constitute one and the same instrument.

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APPROVED AS TO LEGAL FORM:
Tami Yellico, City Attorney

CITY OF THORNTON, COLORADO:

By: _____
Megan Christensen
Senior Assistant City Attorney

Kimberly Newhart
Finance Director

ATTEST:

CITY OF THORNTON, COLORADO:

Kristen N. Rosenbaum, City Clerk

Sean Saddler, PE
Support Services Director

ATTEST: (FOR FIRM SIGNATURE) If corporation	INSERT FIRM NAME:
_____	_____
Signature	Signature
_____	_____
Print Name	Print Name
_____	_____
Title	Title

EXHIBIT A SPECIAL CONDITIONS

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I. DEFINITIONS - INTENTIONALLY OMITTED

II. DESIGN SUBMITTALS, SHOP DRAWINGS, AND SAMPLES

- A. Contractor is responsible for the development of all construction documents. Construction drawings shall be developed by and signed by a Professional Engineer licensed within the State of Colorado. Contractor shall bear all costs associated with the development of the design to include any and all re-design efforts to obtain Thornton's final approval. No construction activities may begin without Thornton approved construction documents.
- B. For all manufactured items such as, but not limited to, roof structure and enclosure kit, Contractor shall provide and incorporate the manufacturers details into the construction drawings. These details shall include evidence of a structural review completed by a licensed engineer by means of a stamped drawing.
- C. As part of the solicitation package, Thornton has provided the Contractor with "Conceptual Reference" drawings. These drawings are not intended to, nor shall they be considered, Contract Drawings or be used in any means as Construction Documents. They are provided simply to assist in the conveyance of Thornton's vision of the final design product and to provide the Contractor with a basis of design with regards to products and scope.
- D. Thornton's designated representative(s) shall have fourteen (14) Calendar Days to review and approve or reject any Design Submission and/or Samples, unless otherwise stated in the Specifications. Rejected items shall be resubmitted to Thornton and subsequent review by Thornton will be within fourteen (14) Calendar Days. See also General Conditions - Submittals, Shop Drawings, Samples, Service Parts Manuals, and Operator's Instructions.
- E. Contractor's submittal and Thornton's review and/or acceptance of Construction Drawings, Product Data or Samples that relate to construction activities not complying with the Construction Documents, does not constitute an acceptable or valid request for substitution, nor does it constitute approval. Any deviations from the Drawings and Specifications shall clearly reference the approved substitution request and shall comply with all submittal requirements in the Construction Documents.
- F. Notwithstanding Article IV of the General Conditions, all Construction Design Drawings approved by Thornton are to be considered Contract Documents. Any design drawings not approved by Thornton are not to be considered Contract Documents.

**III. WARRANTY PERIOD
(ARTICLE VIII OF GENERAL CONDITIONS)**

Notwithstanding Article VIII. – Warranty Period, as it pertains to erosion control management and maintenance, the Warranty Period pertaining to erosion control will extend to such date until the site has achieved stabilization in accordance with the Stormwater Management Permit for the Project such that the permit is closed.

IV. COORDINATION WITH OTHER ENTITIES

- A. The Contractor is advised that completion of this Contract may require coordination and cooperation with other trades, other contractors under separate contracts with Thornton who are involved in the Project or an adjacent project, or with other entities with an interest in the Project. Special efforts will be made by the Contractor not to interfere with or delay other trades or other contractors. Contractor shall coordinate and cooperate with the following other contractors, trades, and entities at a minimum:
1. All utility companies.
- B. It is the responsibility of the Contractor to coordinate all Utility work necessary for the completion of the Project.

**V. APPROVED CERTIFIED INSTALLATION CONTRACTORS -
INTENTIONALLY OMITTED**

**VI. ESCROW OF PROPOSAL DOCUMENTATION -
INTENTIONALLY OMITTED**

VII. MEASUREMENT FOR PAYMENT

- A. Thornton shall determine all quantities, amounts of Work done, and percentages complete under the Contract. To assist Thornton in determining quantities, the Contractor shall first measure and quantify all Work. At the time quantity measurements are made by the Contractor, Thornton's Representative may be present to verify and agree to such measurements. If Thornton or Thornton's Representative disagrees with Contractor's measurements, Thornton may, at its option, independently measure quantities and adjust payments in accordance with its measurements. The Contractor shall fully cooperate with Thornton in any such endeavor at no additional cost to Thornton.
- B. Using quantity figures agreed to by the Parties, it will be the Contractor's responsibility to prepare a monthly Application for Payment for the Work accomplished to date. Thornton at its sole option may prepare and provide a pay application to the Contractor. The Application for Payment shall not include charges relating to rejected Change Order Requests nor Re-work. If the Parties

cannot agree on the quantities and the resulting amount of payment, Thornton may, but shall not be obligated to, prepare an Application for Payment on the Contractor's behalf.

- C. Applications for Payment shall be submitted each month, or on another schedule as the Parties may agree upon, on the date designated by Thornton. Failure of the Contractor to timely submit a complete, correct, and certified Application for Payment (accompanied by an updated Schedule of Work) may cause a delay in payment.
- D. By submitting the signed Application for Payment, the Contractor certifies that to the best of the Contractor's knowledge, information, and belief the Work covered by the Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Contractor to its Subcontractors and suppliers for Work for which previous Certificates for Payment were issued and for which payments were received from Thornton, and that the current payment shown in the Application for Payment is now due.
- E. Upon Thornton's request, the Contractor shall submit, along with its monthly Application for Payment for Work completed, an estimate of the Work that will be completed during the following month.
- F. If not otherwise specified in a Measurement and Payment section, when items are specified to be paid for by the ton, the following system will be used.
- G. Duplicate tally tickets shall be prepared to accompany each truckload of Material delivered. The tickets shall bear at least the following information:
 - 1. Truck number;
 - 2. Quantity delivered in tons, cubic yards, or other measurement as applicable;
 - 3. Driver's name and date;
 - 4. Type of Material; and
 - 5. Location of delivery by street and stationing on each street.
- H. It is the Contractor's responsibility to see that a ticket is given to Thornton's Representative on the day the delivery occurs for each truckload of Material delivered. Pay quantities will be prepared and approved on the basis of such tally tickets.

- I. When the Bid item stipulates quantities by weight, they shall be weighed on scales that are in accordance with the requirements of the State of Colorado for similar use. Certified weight bills shall be furnished by the Contractor to Thornton's Representative at the time of each delivery.

VIII. MOBILIZATION – INTENTIONALLY OMITTED

IX. PROJECT MEETINGS

- A. Meetings shall be held between Thornton, Contractor, and other applicable entities at a standard time and place, established during the Preconstruction Meeting. Meetings are to be typically held on at least a weekly basis unless otherwise mutually agreed to by the Parties. Thornton shall require the attendance of Contractor's Superintendent and any other person(s) deemed necessary, including Subcontractors and or suppliers, at these meetings. The meetings shall be conducted by the Contractor for the following purposes:
 1. Review the overall progress of the Work and the current status of the Schedule of Work;
 2. Review Contractor provided two (2) week look ahead Schedule;
 3. Identification and resolution of problems which are or may be impeding the planned progress of the Work;
 4. Coordination of the efforts of concerned Parties so that the Work progresses per the Schedule of Work; and
 5. Maintenance of lines of communication, including sound working relationships between Thornton and Contractor, and a mutual understanding of requirements of the Contract Documents;
 6. Review and discuss any safety concerns and or accidents;
 7. Review and discuss any pending change order request;
 8. Review and discuss current Requests for Information (RFI's);
 9. Review and discuss open submittals;
 10. Review and discuss current application for payment;
 11. Review other business as required.
- B. Contractor shall be responsible for the preparation and distribution of written minutes of these meetings to all attendees and other concerned or impacted parties, as designated by Thornton. Contractor shall distribute meeting minutes within three (3)

Calendar Days of the meeting. Within seven (7) Calendar Days of receipt of the meeting minutes, Thornton shall review the content for completeness and accuracy, and note modifications and/or corrections. Contractor shall incorporate modifications and/or corrections into the meeting minutes as deemed appropriate by Thornton, and the revised meeting minutes will be re-distributed to all attendees by Contractor within three (3) Calendar Days or prior to next meeting.

X. QUALITY ASSURANCE INSPECTION AND TESTING

- A. Quality Assurance (QA) inspections and tests such as, but not limited to, fill control (compaction), asphalt density, rebar inspection, and concrete testing, shall be performed by a commercial testing laboratory of Thornton's choosing and at Thornton's expense. The Contractor may observe all such Quality Assurance inspections and tests.
- B. Thornton's Quality Assurance inspections and tests are for Thornton's benefit. Thornton's Quality Assurance inspections and tests are not a substitute for the Contractor's Quality Control (QC) responsibilities or its testing and inspection program. The Contractor is solely responsible for performing and paying for all necessary Quality Control Tests.
- C. Contractor is responsible for coordinating initial material samples (i.e., soil for proctor establishment) on the job site so that QA and QC testing criteria are established and agreed to prior to actual material testing. Furthermore, Contractor is required to coordinate and schedule all subsequent QA (at the Thornton approved frequencies) and QC testing throughout the entirety of the Project. Note that Contractor shall assume costs related to unnecessary site visits by QA agency due to canceled or erroneously scheduled testing and Thornton shall have the right to back charge the Contractor for the related costs and to deduct those costs from payments due or that become due to the Contractor.
- D. In the event a Quality Assurance and/or a Quality Control inspection or test fails to meet the criteria established by the Specifications, Contractor shall notify Thornton and Consultant(s) in writing of the deviation from specification. If the failing test cannot be rectified and retested to meet the required specification, an RFI shall be issued by Contractor to determine the required course of action. If additional inspections or tests must be performed after the necessary corrective Work is complete, the Contractor shall bear the expense of all the re-inspections and/or re-tests required. Thornton shall have the right to back charge the Contractor for re-inspections and re-tests and to deduct the cost of re-inspections and re-tests from payments due or that become due to the Contractor.
- E. Notwithstanding the above, at its sole option, Thornton may seek alternate means of resolution for work not in compliance with Contract Documents. This may include compensation, extended warranty, or other terms acceptable to Thornton. Acceptance of alternate means of resolution shall be documented in a written change order.

- F. Contractor shall perform excavation Work necessary for compaction testing, as requested by Thornton, at no additional cost to Thornton.

XI. RECORDKEEPING AND AUDITS

- A. Contractor shall keep full and detailed records and accounts relating to its performance of the Contract as may be necessary for proper management of the Work. All financial information shall be maintained in accordance with generally accepted accounting principles. Contractor's records and accounts shall include, but not be limited to, all estimating and bid preparation documents (EPD); correspondence; internal office correspondence; internal memos; conversation memorandums; policies and procedures; subcontract files; Change Order files; back charge logs and supporting documentation; RFI files, Submittal Files, daily reports, plan and specification modifications, and scheduling files; job cost and man-hour records; invoices; delivery tickets; bills of sale; all documentation relating to disputes or claims; safety reports; accident reports; photographs organized by room or elevation (if applicable); videos; accounting records; daily reports; and any other supporting evidence deemed necessary by Thornton to substantiate charges, expenses, or costs related to the Contract.
- B. Contractor's records and accounts shall be open to inspection and subject to audit and/or reproduction in any tangible form, including computer readable data by Thornton, to permit full and complete evaluation and verification of any:
 - 1. Requests or claims by Contractor, its Subcontractors, or its suppliers for any additional compensation related to the Contract;
 - 2. Contractor representations, warranties and/or guarantees under the Contract; or
 - 3. Legal action by Contractor, its Subcontractors, or its suppliers involving Thornton and related to the Contract.
- C. Such inspections and audits may require copying from time to time at reasonable times and places of any and all information, materials and data of every kind and character, including without limitation: records; books; papers; documents; subscriptions; recordings; agreements; Purchase Orders; leases; contracts; subcontracts; commitments; arrangements; notes; daily diaries; supervisory reports; drawings; sketches; receipts, vouchers; memoranda; and any and all other agreements, sources of information and matters that may in Thornton's judgment have any bearing on or pertain to any matters, rights, duties, or obligations under or covered by the Contract Documents. Such records subject to inspection and audit shall also include, but not be limited to, those records necessary to evaluate and verify direct and indirect costs (including overhead allocations) as they may apply to costs associated with the Contract or to a Claim for additional compensation and/or time.

- D. Thornton shall be afforded access to all of the Contractor's records and shall be allowed to interview any of the Contractor's employees (including contract labor), pursuant to the provisions of this section throughout the term of the Contract and for a period of three (3) years after Initial Acceptance of the Work, or longer if required by law.
- E. Contractor shall require all Subcontractors, sub-subcontractors and suppliers to comply with the provisions of this section by insertion of the requirements in its written agreements with those parties. Contractor shall cooperate fully and shall cause all related parties, including Contractor's Subcontractors entering into subcontracts, to cooperate fully in furnishing or in making available to Thornton from time to time whenever requested in an expeditious manner any and all such information, materials and data.
- F. Thornton shall have access to the Contractor's facilities, shall have access to all necessary records, and shall be provided adequate and appropriate workspace in order to conduct inspections and audits in compliance with this section.

XII. SOILS TESTS - INTENTIONALLY OMITTED

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EXHIBIT B

City of Thornton

GENERAL CONDITIONS

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I. DEFINITIONS

- A. "Additional Work" means services outside the Agreement's initial scope of Work, which may be added by Thornton. Additional Work may be negotiated separately and must be approved in writing by Thornton in an executed Change Order prior to performance.
- B. "Agreement" means the Construction Agreement between Thornton and Contractor, including Amendments, Change Orders, exhibits, and any other documents made part of the Agreement upon or after its execution.
- C. "Amendment" is a written document signed by Thornton and Contractor after execution of the Agreement, indicating changes in the terms and conditions of the Agreement.
- D. "Application for Payment" is the application submitted by Contractor for payment for Work performed during a pay period.
- E. "Change Order" is a written order signed by Thornton and Contractor after execution of the Agreement, indicating changes in the scope of the Work, Contract Price, or the Contract Time.
- F. "Change Order Request" (COR) - is a Contractor generated document that describes a change in the scope of Work, including a detailed description, Drawings and Specifications, and a request for changes to costs or time, as necessary, to inform Thornton of the nature of the requested change to the Contract.
- G. "Construction Equipment" means all plant, machinery, tools and apparatus, including parts and supplies for operation and maintenance, which are necessary for the proper construction and acceptable completion of the Work.
- H. "Contract Documents" consist of those documents identified in the Agreement and Change Orders and Amendments issued after execution of the Agreement.
- I. "Contract Price" defined in the Agreement as the amount Thornton agrees to pay the Contractor for the Work, which may be revised by a Change Order.
- J. "Contract Time" is the number of Days commencing on the Date of Commencement given in the Notice to Proceed for Construction, including time extensions authorized by Change Order, needed to achieve Substantial Completion of the Work. Where a calendar date for Substantial Completion is specified, the Work shall be substantially completed on or before that date, as may be revised by Change Order.
- K. "Contractor" is the person or entity identified as such by the Agreement and is referred to throughout the Contract Documents and if required, will be lawfully licensed to work in Thornton. The term Contractor includes Contractor's authorized representative.

- L. “Critical Path Method (CPM) Schedule” means Contractor’s schedule for the construction of the Work and is one of several related techniques for doing project scheduling. CPM is comprised of a number of individual tasks or activities where some of the activities start or finish dates are dependent on the progress of one or more other activities, and the schedule shows the nature of the interdependencies and the critical path through the schedule. The CPM Schedule may also show the resources needed for each task or activity.
- M. “Date of Commencement” shall be set forth in a Notice to Proceed for Construction to be issued to Contractor by Thornton.
- N. “Date of Final Settlement” is the date designated by Thornton in accordance with C.R.S. § 38-26-107, as may be amended, for making Final Payment to Contractor.
- O. “Date of Substantial Completion” is the date on which all the Work is required to be substantially completed; may also be called “Substantial Completion Date”.
- P. “Day” in any Contract Document refers to a Calendar Day of twenty-four (24) hours measured from midnight to the next midnight.
- Q. “Defective Work” is any Work not in conformance with the requirements of the Contract Documents.
- R. “Drawings” are the graphic and pictorial portions of the Contract Documents, wherever located and whenever issued, showing the design, location and dimensions of the Work, generally including plans, elevations, sections, details, schedules, diagrams, and notes, also sometimes referred to as plans. The Drawings may contain Specifications, and the Specifications may contain Drawings.
- S. “Engineer” means licensed architect or engineer (or its consultant) assigned by Thornton to perform design and engineering services for the project.
- T. “Final Acceptance” of the Work occurs on the date when Contractor’s obligations under the Agreement are complete, Thornton has acknowledged that the Warranty Correction Period has expired and all outstanding items requiring correction have been repaired to the satisfaction of Thornton, and there are no other outstanding warranty items to be corrected.
- U. “Final Payment” is the payment of all outstanding balances due, including retainage, following completion of the Work and issuance of Initial Acceptance by Thornton. Final Payment is payable on the Date of Final Settlement following advertisement of the Notice of Final Settlement and completion of the waiting period for submission of Verified Claims, provided there are no pending claims.
- V. “General Conditions Fee” if applicable and defined in the Contract Documents, are costs that are required to be incurred for successful completion of the Project but are not for items incorporated into the Work.

- W. “Hazardous Material” is any substance or material identified now or during the term of the Agreement as hazardous under any Laws or any other substance or material which may be considered hazardous or otherwise subject to statutory or regulatory requirements governing handling, disposal or clean-up.
- X. “Initial Acceptance” of the Work, or of a designated portion when allowed by the agreement, occurs when Thornton acknowledges that, to the best of its knowledge, all Work, including Punch List items, have been completed in accordance with the Contract Documents. Initial Acceptance shall not release the Contractor of any Warranty obligations.
- Y. “Laws” mean federal, state and local Laws, ordinances, codes, rules, and regulations applicable to the Work with which Contractor must comply that are enacted as of the date of the Agreement.
- Z. “Materials” and/or “Equipment” are all components, articles, appliances, devices, substances, supplies, and miscellaneous items specified or required for incorporation into the construction of the Work. Other materials and equipment not permanently incorporated into the finished Work are required to be furnished by a Contractor, a Subcontractor or a Materials and Equipment Supplier for performance of the Work. Existing Materials and Equipment may be required to be modified by Contractor or any Subcontractor in the performance of the Work.
- AA. “Material Supplier” and/or “Equipment Supplier” is a person, manufacturer, fabricator, supplier, distributor, materialman, vendor or entity retained by Contractor or with any subcontractor to provide Material and/or Equipment for incorporation into the Work and to provide other materials and/or equipment for performance of the Work.
- BB. “Milestone Date” is a principal event specified in the Contract Documents relating to an intermediate completion date or time prior to Substantial Completion of the entirety of the Work. If specified, Milestones may be subject to Liquidated Damages.
- CC. “Notice of Award” is the written notice issued by Thornton that awards the Work to Contractor.
- DD. “Notice to Proceed” is the written notice issued by Thornton to Contractor, which authorizes Contractor to commence performance of the Work and establishes the Commencement date which begins the contract time.
- EE. “Thornton’s Project Requirements” is the description of Thornton’s objectives that may include the purpose of the Project, budget and time criteria, performance requirements, special Equipment and systems, and Project Site requirements.
- FF. “Product Data” are illustrations, standard schedules, performance charts, cut sheets, instructions, brochures, diagrams and other information furnished by Contractor to illustrate Materials or Equipment for some portion of the Work.

- GG. "Project Site" means the place where the Work is to be constructed.
- HH. "Punch List" is the list of Work items contained in the Certificate of Substantial Completion that Contractor is required to complete or correct prior to Thornton granting Initial Acceptance.
- II. "Quality Assurance Testing and Inspection" is the testing and/or inspection performed under separate contract and paid for separately by Thornton to act as a secondary check on the quality of the Work on behalf of Thornton in evaluating whether Materials, Equipment, and/or workmanship complies with the quality requirements in the Contract Documents.
- JJ. "Quality Control Program" is a defined program outlining the procedures Contractor will follow to implement Quality Control Testing and Inspection.
- KK. "Quality Control Testing and Inspection" is the testing and/or inspection that Contractor performs to assure that all Materials, Equipment and workmanship have met the minimum standards for quality as defined in the Contract Documents.
- LL. "Record Documents" are Drawings, Specifications, Change Orders, Amendments, or other construction documents maintained by Contractor during the course of construction to show differing conditions and changes made to the original Contract Documents. May also be referred to as As-Built Drawings, Red Line Drawings and/or As-Built Specifications.
- MM. "Request for Information (RFI)" means a written request by Contractor directed to Thornton representative for a clarification of the information provided in the Contract Documents or for direction concerning information necessary to perform the Work.
- NN. "Right-of-Way" is a general term denoting land, property, or interest therein, acquired for or devoted to the construction of an improvement; may also be referred to as "ROW".
- OO. "Salvageable Material" is Material or Equipment that can be saved or salvaged for re-use.
- PP. "Samples" are physical examples which illustrate Materials, Equipment, and/or workmanship and establish standards by which the Work will be installed.
- QQ. "Shop Drawings" are drawings, diagrams, schedules and other data specially prepared for the Work by Contractor or a Subcontractor, Sub-subcontractor, manufacturer, supplier, or distributor to illustrate some portion of the Work.
- RR. "Special Conditions" are conditions which may supplement, enhance, differ from or supersede the terms and conditions of these General Conditions.

- SS. “Specifications” are that portion of the Contract Documents consisting of the written requirements for Materials, Equipment, construction, systems, standards, and workmanship for the Work, and performance of related Work. Organization of the Specifications into divisions, sections, and articles shall not control Contractor in dividing the Work among Subcontractors or in establishing the extent of Work to be performed by any trade. The Drawings may contain Specifications, and the Specifications may contain Drawings.
- TT. “Stop Work Order” is a written order issued by Thornton’s Contract Administrative Division to Contractor to suspend some or all of the Work under the Agreement; provided, however, that Work necessary to assure the safety and protection of persons and property shall continue to be the responsibility of Contractor unless otherwise directed by Thornton.
- UU. “Subcontractor” is a person or entity retained by Contractor or any tiered subcontractor (i.e. a sub-subcontractor) as an independent contractor to provide labor, Materials, Equipment, and/or services necessary to complete a specific portion of the Work or any other party supplying labor, equipment, and materials or only labor for Work under a separate contract or agreement with Contractor. The term does not include a Separate Contractor or a Separate Contractor’s subcontractors.
- VV. “Substantial Completion” is when the Work is sufficiently completed so it may be utilized by Thornton for the purposes for which it was intended, in accordance with applicable life, health, and safety codes, but excluding minor Work to be completed or corrected as Punch List Work.
- WW. “Thornton’s Representative” is the on-site representative assigned to the project by Thornton to observe the Work.
- XX. “Underground Facilities” are all underground pipelines, conduits, ducts, cables, wires, manholes, vaults, tanks, tunnels, or other such facilities or attachments, and any encasements containing such facilities, including those that convey electricity, gases, steam, liquid petroleum products, telephone, fiber optics, or other communications, cable television, water, wastewater, storm water, other liquids or chemicals, or traffic or other control systems.
- YY. “Unit Price Work” is work to be paid for on the basis of unit prices.
- ZZ. “Warranty Correction Period” means the period from Initial Acceptance to Final Acceptance during which Contractor is responsible for correcting defects or non-conforming Work and to keep the Work in good repair. May also be referred to as Warranty Period.

AAA. "Work" is the construction, supervision, any Additional Work that may be requested by Thornton, Warranty Correction Period services, and other services which are necessary to complete Contractor's obligations and complete the Project in accordance with and reasonably inferable from the Contract Documents. The Work, whether completed or partially completed, includes all labor, Materials, Equipment, and services provided or to be provided by Contractor.

II. THORNTON'S ROLE, RESPONSIBILITIES

A. Separate Contractors

1. The term "Separate Contractor(s)" are other contractors hired by Thornton and working under another agreement(s). Thornton reserves the right to perform construction or operations related to the Project with Thornton's own forces or with Separate Contractors in connection with other portions of the Project, or other construction or operations on the Project Site, under terms and conditions substantially similar to this Agreement, including those terms and conditions related to insurance and waiver of subrogation. When applicable, and at Thornton's discretion, Thornton may notify Contractor after execution of any separate contracts.

B. Thornton's Representative

1. Thornton's Representative will furnish the information and services required of Thornton in a timely manner. Thornton's Representative, however, shall not independently have the authority to sign or authorize Change Orders. If Thornton changes its representative or the representative's authority as described above, Thornton shall notify Contractor in writing. Thornton's Representative is placed on the Project Site to observe the Work and to keep Thornton informed as to the progress of the Work and the manner in which the Work is being performed, to keep records, to act as liaison between Contractor and Thornton, to call to the attention of Contractor any Defective Work or deviations from the Contract Documents and to reject Defective Work.
2. Because one of Thornton's Representative's primary obligations is to assure that the Work progresses expediently and in a good and workmanlike manner, Thornton's Representative may offer suggestions to Contractor, which Contractor may or may not accept, at its discretion. Such suggestions are never to be considered as anything but suggestions and involve no assumption of responsibility, financial or otherwise, by either Thornton or Thornton's Representative. In carrying out any of the provisions of the Contract Documents or in exercising any power or authority granted thereby, there shall be no liability upon Thornton's Representative, either personally or as an official of Thornton, it being understood that in such matters, they act as an agent and representative of Thornton only.

3. Any assistance that Thornton's Representative may give Contractor shall not be construed as the basis of any assumption of responsibility or liability in any manner, financial or otherwise, by Thornton's Representative or Thornton. If any part of Contractor's Work depends upon the work of any other contractor for the proper execution or results, Contractor shall inspect and promptly report in writing to Thornton any lack of progress or defects in the other contractor's work as fit and proper for the reception of Contractor's Work. No extensions to the Contract Time will be granted to the Contractor to inspect and report on unsuitable work.
4. Thornton's Representative is not and does not purport to be a safety engineer and is not engaged in that capacity by Thornton and shall not have the responsibility to enforce safety Laws, rules, regulations or procedures, nor shall they be responsible for the safety of persons on and about the Project Site.
5. The presence or absence of Thornton's Representative's on the Project will be at the sole discretion of Thornton, and such presence or absence of Thornton's Representative will not relieve Contractor of its sole responsibility to obtain the results required by the Contract Documents.
6. Thornton's Representative shall not be authorized to approve or accept any portion of the Work or to issue instructions contrary to the Contract Documents. Such approvals, acceptance, or instructions, if given, must be in a fully executed Change Order. Thornton's Representative shall have authority to reject Defective Work; however, the failure of Thornton's Representative to reject Defective Work or Work that deviates from the Contract Documents shall not constitute acceptance of such Work by Thornton.
7. Nothing in this Section shall in any way be construed so as to require or to place responsibility for the method, manner, scheduling, coordination, or supervision of the Work upon Thornton's Representative or Thornton. Such responsibility rests solely with Contractor.

III. CONTRACTOR'S ROLE, RESPONSIBILITIES

- A. Contractor's Representation. Contractor represents it has the appropriate resources, experience, and knowledge to perform the Work required to construct the Project.
- B. Right of Entry. Contractor shall provide to Thornton, Thornton's Representative, and representatives of federal, state, county, district and municipal governments complete and free access to the Work, whenever requested.

C. Supervision.

1. Contractor shall supervise and direct the Work, using Contractor's best skill and attention. Contractor shall be solely responsible for, and have control over, construction means, methods, techniques, sequences and procedures, and for coordinating all portions of the Work under the Contract Documents unless Contract Documents give other specific instructions concerning such matters.
2. In the event a conflict or ambiguity exists within the Contract Documents, Contractor shall notify Thornton and resolve such ambiguity to include the highest quality and largest quantity.

D. Performance of Work. Work that has not been given Initial Acceptance by Thornton remains in the sole control of Contractor until the entirety of the Work is complete. Because Thornton cannot control how Contractor performs the Work, the responsibility for safety and proper use shall be the Contractor's sole responsibility. Until the entirety of the Work is completed, Contractor may perform Work that changes or modifies Work previously done, and even though at any given time, a portion of Work might be complete and acceptable in quality, the responsibility for keeping it in that condition until all of the Work is complete, is the sole responsibility of Contractor. For this reason, Thornton will not accept any portion of the Work until the entirety of the Work is complete and control of the Work is withdrawn from Contractor by Initial Acceptance by Thornton, unless otherwise agreed upon and stated in the Agreement.

E. Personnel\Subcontractors. If, during the term of this Agreement, Thornton determines that the performance of Contractor's personnel or Subcontractor(s) is not acceptable, it will notify Contractor and provide Contractor with the time by which Thornton considers reasonable to correct such performance. If Contractor fails to correct such performance of its personnel or subcontractor(s) to Thornton's satisfaction, Thornton may take any necessary actions to remedy the situation. If necessary, Contractor shall obtain adequate substitute personnel and/or Subcontractors(s) at Contractor's expense until acceptable permanent replacement personnel and/or Subcontractors can be implemented.

F. Materials, Equipment and Supplies. Contractor shall provide and pay for all labor, Materials, Equipment, tools, Construction Equipment and machinery, water, heat, utilities, transportation, and other facilities and services necessary for proper execution and completion of the Work, whether temporary or permanent, and whether or not incorporated or to be incorporated in the Work.

G. Tests, Inspections. Contractor shall, after execution of this Agreement and receipt of Notice to Proceed, undertake all such testing, inspections, evaluations, and investigations necessary to perform its obligations under the Contract Documents. All documentation, reports and analyses generated by Contractor's testing, inspections, evaluations, and investigations, including, but not limited to, additional testing shall be promptly furnished to Thornton.

H. Ingress and Egress onto Private and Public Property, Facilities.

1. Contractor shall ensure that private property owners' access from the street or alleyway to their private property is not restricted except during limited times during normal working hours. When access to a private property cannot be continuously maintained during normal working hours, Contractor must obtain permission from Thornton for temporary closures and shall personally provide written and verbal notice to the affected property owner a minimum of twenty-four (24) hours in advance of the closure. Emergency vehicle access shall not be blocked at any time for any reason.
2. Contractor shall contact any property owner verbally and in writing where access across their property is needed to perform the Work or access the Project Site.
3. Contractor shall assure that safe access to public facilities is provided. Any disruption to the public's normal use of such facilities shall not occur without the express written permission of Thornton.

I. The CPM Schedule

1. CPM Schedule. Prior to commencing construction, within thirty (30) Days following Notice to Proceed, Contractor shall develop a detailed critical path method schedule ("CPM Schedule") using either Primavera, Microsoft Project or approved equal scheduling software. The CPM Schedule shall be updated with each Application for Payment to reflect the actual progress of the Work and changes in the CPM Schedule. The CPM Schedule shall be used to plan, organize, control and execute the Work and forecast remaining Work. Contractor shall ensure that all Subcontractor and Sub-subcontractor Work, and acquisition and delivery of Materials and Equipment, as well as its own Work, are included in the CPM Schedule and that the CPM Schedule represents a coordinated plan of Work.
2. Milestone Dates. The CPM Schedule shall include Milestone Dates, if any, and shall indicate the commencement and completion dates of the various activities of the Work, including the dates when information and approvals are required from Thornton. Submittal of the CPM Schedule to Thornton shall not indicate approval by Thornton of any changes in the Contract Time. Adjustments in the Contract Time require an executed Change Order.
3. CPM Schedule Details. The CPM Schedule shall clearly show the critical path or paths, Milestone Dates, if any, Substantial Completion Date, procurement, fabrication and construction activities, Shop Drawing and Sample preparation, submittal review and approval activities, activity numbers, descriptions and durations, activity start and finish dates, specified phasing and sequencing requirements, and the proposed sequence and logic ties of activities required for the orderly performance and completion of all elements of the Work, along with the resources

necessary for completion of each activity. Activity durations shall be in Days and, in general, shall not be less than one (1) Day. Seasonal weather conditions, holidays, long lead time procurements and other contingencies shall be considered in planning and scheduling the Work.

4. CPM Format. The CPM Schedule shall be accompanied by computer printouts, which illustrate:
 - a. Planned progress (by Work Day) for each pertinent activity, as well as for the overall Work during the period of performance;
 - b. The shift and work week basis for each activity if other than on a single shift basis, five (5) Days per week (Monday through Friday, holidays excluded), eight (8) hours per Day;
 - c. Predecessor and successor activities for each activity, as well as lag relationships and durations;
 - d. Early start, early finish, late start, late finish and total float for all activities;
 - e. Any Milestone Dates;
 - f. Drawings, permits and/or other information required from Thornton, with specified time limitations;
 - g. Interfaces with the work of Separate Contractors, with specified time limitations; and
 - h. Activities comprising the primary and secondary paths of criticality on the schedule.
5. CPM Schedule Updates Required. Contractor shall monitor the CPM Schedule on a weekly basis and update it on at least a monthly basis to incorporate actual start and finish dates, to record actual progress achieved during the reporting period and to provide a more accurate schedule of the next month's Work. A printed copy, as well as an electronic copy (PDF or an approved alternative format) of each updated CPM Schedule shall be submitted to Thornton with Contractor's Applications for Payment and shall be accompanied by a written narrative, which shall include:
 - a. A description of all activities or portions of activities completed during the reporting period, along with the completion dates;
 - b. A description of planned and actual dates for activities started during the reporting period;

- c. The status of each activity along the critical and near-critical paths in terms of Days ahead or behind the scheduled dates;
 - d. A description of all Change Orders with an explanation of activities added or deleted, activities impacted, and extent of the impact(s) caused by each Change Order;
 - e. A description of all delaying events, if any, with an explanation of activities added or deleted, activities impacted, and the extent of the impact(s) caused by each delaying event;
 - f. A description of any revisions (including the basis or rationale for those revisions) to the schedule logic or sequencing, activity durations and/or staffing requirements for the reporting period; and
 - g. Identification of activities that are behind schedule, a description of any problem areas in the schedule as well as any current and anticipated delaying factors and their impacts and any remedial actions taken or proposed to assure completion of the Work within the Contract Time.
6. Notwithstanding any of the foregoing provisions to the contrary, all CPM Schedules and updates are subject to Thornton's review and approval. Thornton's approval will be only to determine if the Work conforms to the information given in the Contract Documents and is compatible with the Project as a whole. Thornton's review and approval shall not relieve Contractor of its responsibility for the performance of the Work in accordance with the Contract Documents. Approval of a schedule showing work beyond a milestone date does not relieve the Contractor of Liquidated Damages for not meeting that date.
7. If, at any time the Contractor's progress is determined by Thornton to be inadequate to meet Milestone Dates or achieve Substantial Completion in accordance with the Contract Documents, Thornton may notify the Contractor. Upon receipt of such notice, the Contractor shall immediately take all steps necessary to improve the progress of the Work so that it will meet the Milestone Dates and the Substantial Completion Date and otherwise comply with the Contract Documents. Thornton reserves the right to require the Contractor to prepare a well-defined recovery schedule in order to ensure that Substantial Completion and or any Milestone Dates are met.
8. Contractor shall coordinate with other entities (i.e. utilities, permitting agencies, etc.) as necessary to complete the Project and adjust their construction schedules as necessary for the completion of the Work. Contractor shall make revisions to the Schedule as deemed necessary after a joint review and upon mutual agreement by affected parties.

J. Contractor's Personnel and Subcontractors.

1. Contractor's Representative. Contractor shall employ a competent superintendent and necessary assistants who shall be in attendance at the Project Site at all times during the performance of the Work. The superintendent shall represent Contractor, and communications given to the superintendent shall be as binding as if given to Contractor. Important communications shall be confirmed in writing. Other communications shall be similarly confirmed on written request.
2. Contractor's Personnel.
 - a. Contractor shall be responsible to Thornton for acts and omissions of its employees, Subcontractors and their agents and employees, and all other persons performing portions of the Work for Contractor. Contractor shall enforce strict discipline and good order among its employees, Subcontractors and all other persons performing the Work. Contractor shall not permit employment of unfit persons or persons not skilled in tasks assigned to them.
 - b. Contractor shall be liable to Thornton for losses, costs and expenses attributable to any acts or omissions by Subcontractors, and their agents and employees resulting from the failure to comply with Laws, including, fines, penalties and corrective measures.
3. Independent Contractor.
 - a. It is understood and agreed by and between the Parties that the status of Contractor shall be that of an independent contractor and a person retained on a contractual basis to perform construction Work for a limited period of time and it is not intended, nor shall it be construed, that Contractor is an employee or officer of Thornton under Chapter VII of the Thornton City Charter, or Charter 54 of the Thornton City Code, or for any purpose.
 - b. Neither Contractor nor any of its agents or employees shall act on behalf of or in the name of Thornton unless authorized in writing by Thornton.
 - c. The Parties acknowledge that Contractor is not entitled to unemployment insurance benefits unless unemployment compensation coverage is provided by Contractor or some other entity besides Thornton, that Contractor is not entitled to Workers' Compensation benefits from Thornton, and that Contractor is obligated to pay federal and state income tax on any monies earned pursuant to this Agreement.

4. Subcontractors, Suppliers, and Others

- a. Work not self-performed by Contractor shall be performed by Subcontractors under written agreements with Contractor.
- b. Before entering into contracts with Subcontractors, Contractor shall submit a list of proposed Subcontractors for Thornton to review. Contractor shall not contract with any Subcontractor to whom Thornton has made reasonable objection. Thornton may propose Subcontractors to be considered by Contractor. Contractor, however, shall not be required to retain any Subcontractor to whom Contractor has made reasonable objection.
- c. Thornton reserves the right to request Contractor to submit the qualifications and resumes of proposed key staff of its proposed Subcontractors for Thornton's review and approval.
- d. All Work performed for Contractor by each Subcontractor or Supplier will be pursuant to an appropriate agreement between Contractor and Subcontractor or Supplier specifically binding Subcontractor and Supplier to the applicable terms and conditions of the Contract Documents for the benefit of Thornton.

5. Agreements with Subcontractors shall not create any obligation on the part of Thornton to pay or to see to the payment of any moneys due any such Subcontractor, Supplier, or other individual or entity and must contain a valid and binding provision whereby the Subcontractor waives any and all rights to make a claim against Thornton (other than a Verified Statement of Claim against the contract funds) arising out of the performance of the Work.

- a. Contractor shall be solely responsible for the supervision and management of Subcontractors in the performance of their Work throughout the Project including the Warranty period.
- b. Nothing contained in the Contract Documents shall create any contractual relationship between any Subcontractor and Thornton.
- c. Each subcontract agreement shall contain a clause that allows Contractor to terminate Subcontractor if Subcontractor is or has been debarred in accordance with applicable local, state and federal laws.

K. Materials and Equipment. Contractor shall provide and pay for all labor, Materials, Equipment, tools, Construction Equipment and machinery, water, heat, utilities, transportation, and other facilities and services necessary for proper execution and completion of the Work, whether temporary or permanent, and whether or not incorporated or to be incorporated in the Work.

L. Stockpiling and Storage of Material or Equipment.

1. Contractor shall not stockpile Materials or store Equipment or Construction Equipment in the public streets or ROW, except for that which is expected to be used that day unless permanent traffic control is allowed, and the stockpile is approved in advance in writing by Thornton. If Material is stockpiled for use that day, Contractor shall utilize proper traffic control and necessary barricades. At all times, Contractor shall provide access to adjacent properties by individual occupants and visitors, as well as necessary services they may require (e.g., mail service, trash collection, snow plowing, etc.).
2. All operations of Contractor, including storage of Materials, Equipment and Construction Equipment shall be confined to areas authorized by Thornton. Contractor shall be liable for any and all damages to such areas resulting from its occupancy.
3. Contractor shall be responsible for the care, compliance with Laws and storage of Materials or Equipment delivered to the Project Site or purchased for use thereon. Stored Materials or Equipment shall be carefully and continuously protected from theft, damage or deterioration and located so as to facilitate inspection by Thornton. The responsibility for the care and storage of Materials or Equipment shall be Contractor's whether such Materials or Equipment are furnished by Contractor or by Thornton. Storage of Materials or Equipment shall not unduly interfere with the progress of the Work or the work of any Separate Contractor.
4. To the fullest extent permitted by law, Contractor shall defend, indemnify, and hold harmless Thornton from liability of any nature or kind arising from any use, trespass, or damage caused by its operations on any private property.

M. Warranty of Materials, Equipment.

1. Contractor warrants that all Materials and Equipment furnished as part of the Work shall be new unless otherwise specified, of good quality, in conformance with the Contract Documents, and free from defective workmanship and Materials. In the absence of detailed Specifications, all Materials and Equipment shall conform to the latest standards of the American Society for Testing and Materials (ASTM). Work not conforming to these requirements, including substitutions not properly approved and authorized, may be considered defective.
2. Contractor shall collect all written manufacturer's warranties and certificates and deliver them to Thornton at a time and in a format directed by Thornton. All written warranties shall be submitted to Thornton as a condition precedent to granting Initial Acceptance of the Work.

3. The Warranty Correction Period during which Defective Work must be corrected shall commence on the Date of Initial Acceptance.

N. Licenses And Permits

1. Contractor shall obtain, at its expense, all appropriate licenses from Thornton and/or other governing jurisdictions before the start of construction. A Master Plumber's License is required to connect to water and sanitary sewer mains in the City of Thornton. Costs associated with obtaining a Master Plumber's License are the sole responsibility of Contractor.
2. Unless otherwise specified or indicated, all permits necessary for construction of the Work, including federal, state, county, and local permits shall be obtained by and paid for by Contractor.
3. Contractor shall obtain all required applicable permit(s) before commencing any construction.
4. Building Permits for construction within the Thornton City limits are obtained from the City of Thornton, City Development Building Inspection Division, located at 9500 Civic Center Drive, Thornton, CO 80229. Construction Permits for construction within the Thornton City limits are obtained from the City of Thornton, Infrastructure Department Streets Division, located at 12450 Washington Street, Thornton, CO 80241. Traffic Control permits for construction work, oversized loads, or deliveries blocking the Right-of-Way within the Thornton City limits are obtained from the City of Thornton, Infrastructure Department Traffic Division, located at 12450 Washington Street, Thornton, CO 80241. There is no charge to Contractor for these City of Thornton permits. **All three types of permits shall be applied for on-line through Thornton's website.**
5. Contractor shall obtain a Stormwater Discharge Permit as required by the CDPHE for construction sites to the extent that it is required. Contractor will work cooperatively and in accordance with the guidelines set forth by Thornton's Stormwater Department.
6. Contactor shall provide copies of all permits to Thornton's Construction Manager throughout the entire Project.

IV. PROJECT INFORMATION, SUBMITTALS, RECORD DOCUMENTS

A. Project Information.

1. Thornton shall provide Contractor information to the extent it is in Thornton's possession and control and deemed necessary by Thornton to perform the Work.

2. To the extent there is any Thornton-provided information, Thornton makes no representation or warranty as to the accuracy of Thornton-provided information. Contractor shall carefully study and compare all Thornton-provided information with field conditions, as well as for the internal consistency of such information, and shall promptly report in writing (through an RFI) to Thornton any conflict, ambiguity, or discrepancy which Contractor may discover and shall obtain a written interpretation or clarification from Thornton before proceeding with any Work affected thereby.

B. Submittals.

1. Shop Drawings, Product Data, Samples and similar submittals are not Contract Documents. The purpose of these submittals is to demonstrate for those portions of the Work for which submittals are required the way Contractor proposes to conform to the information given and the design concept expressed in the Contract Documents.
2. Contractor shall review, approve and submit to Thornton, Shop Drawings, Product Data, Samples and similar submittals required by the Contract Documents with reasonable promptness and in such sequence as to cause no delay in the Work or in the activities of Thornton or of Separate Contractors. Submittals made by Contractor which are not required by the Contract Documents may be returned without action.

C. Certification of Submittals.

1. By approving and submitting Shop Drawings, Product Data, Samples and similar submittals, Contractor represents that it has determined and verified Materials, Equipment, field measurements and field construction criteria related thereto, or will do so, and has checked and coordinated the information contained within such submittals with the requirements of the Work and of the Contract Documents and that all data shown on the submittals are complete and accurate. Contractor shall not be relieved of responsibility for errors or omissions in Shop Drawings, Product Data, Samples or similar submittals, by Thornton's approval.
2. When professional certification of performance criteria of Materials, systems or Equipment is required by the Contract Documents, Thornton shall be entitled to rely upon the accuracy and completeness of such certifications.

D. Submittal Schedule.

1. Prior to the submission of any submittals, Contractor shall submit a detailed Submittal Schedule for Shop Drawings, Product Data, Samples, mock-ups, calculations, and other required submittals, which shall list each required submittal per the Contract Documents, the proposed date for Contractor's

initial submittal, the proposed date for Thornton's completion of the initial review, and the current status of each submittal showing whether pending, in review, rejected, resubmitted or approved for Thornton's approval, which shall not unreasonably be delayed or withheld. This Submittal Schedule shall be consistent with the CPM Schedule for completion of the Work. All submittals shall be submitted to Thornton for review and approval in accordance with this Submittal Schedule. Contractor shall update the Submittal Schedule at a minimum on a bi-weekly basis until such time as all submittals have been approved.

2. The Submittal Schedule shall:
 - a. Be coordinated with the CPM Schedule;
 - b. Allow Thornton reasonable time to review submittals and in accordance with the time specified in the Special Conditions; and
 - c. Be periodically updated to reflect the progress of the Work.
3. Contractor shall direct specific attention, in writing or on resubmitted Shop Drawings, Product Data, Samples or similar submittals, to revisions other than those requested by Thornton on previous submittals.
4. All submittals shall be submitted to Thornton in electronic format whenever possible. When electronic submittals are not possible, a minimum of four (4) copies of the submittal shall be provided.
5. Submittals shall be accompanied by a letter of transmittal which shall list submittal numbers and dates of the submittal and shall be in the form approved by Thornton. Hard copy submittals shall be bound in sets. Any resubmittals shall show submittal and resubmittal numbers as well as the dates for previous submittals and resubmittals.
6. Submittals shall be marked with the name of the Project and submittal number and bear the stamp or specific written indication of approval of Contractor as evidence that the submittal has been checked and approved by Contractor. Any submittal without Contractor's stamp of approval or specific written indication of approval shall not be considered by Thornton and shall be returned to Contractor for their approval and resubmission.
7. Each submittal shall give notice to Thornton of any variation between the submittal and the requirements of the Contract Documents. Contractor shall place a specific notation on the submittal and call such variation to Thornton's attention in the letter of transmittal. If the variation as submitted is acceptable, Thornton will provide written approval of the variation to Contractor. Thornton's review and approval of submittals shall not relieve Contractor from responsibility for strict compliance with the requirements of

the Contract Documents, unless Contractor has, in writing, called Thornton's attention to each variation at the time of submission, as required above, and Thornton has given unconditional written approval of each variation to the Contractor.

8. Submittals not conforming to the above requirements shall be returned to Contractor, without action by Thornton, for resubmittal. Any resulting delay shall be the sole responsibility of Contractor.

E. Operations and Maintenance Manuals.

1. Submittals of Operations and Maintenance ("O&M") Manuals shall initially be made in electronic format for review and comment by Thornton. O&M Manuals shall include detailed manufacturer's information on all operations and maintenance recommendations, replacement parts lists, and assembly diagrams.
2. Upon approval of the O&M Manuals, four (4) sets of hardcopies bound in ring binders, along with an updated electronic file, shall be furnished by Contractor to Thornton. In the bound hardcopies, frequently referenced pages, such as maintenance schedules, parts lists and assembly diagrams, shall be inserted into plastic sleeves or laminated for protection.
3. All finalized O&M Manuals shall be furnished to Thornton as a condition precedent to Initial Acceptance.

F. Record Documents ("As-Built Drawings\Specifications")

1. Throughout construction, Contractor shall maintain a thorough up-to-date record of all changes to the Drawings, Specifications and other Contract Documents made during construction. As a condition precedent to granting Initial Acceptance, Contractor shall file with Thornton one (1) complete set of redlined Record Documents showing all changes and including Contractor's field construction notes neatly and legibly recorded thereon. Such changes shall include, but not be limited to, the exact routing if changed from Drawing location of sewer, water, gas, oxygen supply, condenser water lines, fuel oil tanks and lines, fire protection lines, and any other buried utility lines, and routing of buried electrical feeder lines and changes to routing of conduit runs which are buried or concealed.
2. Record Drawings shall be submitted on in electronic CAD format compatible with Thornton's CAD system. The title block shall indicate "Record Documents" and be dated as of the Date of Initial Acceptance. All Drawing changes shall be circled with a "cloud" and any applicable Change Order or Amendment number shall be included in a "delta" adjacent to the cloud and recorded in the title block.
3. All other Record Document changes including, but not limited to, Agreement and Specification changes, shall be provided in both a bound hardcopy and

in Microsoft Word format on an electronic storage device approved by Thornton. Changes shall be indicated by striking through deleted information and adding revised information in italics. Any applicable Change Order or Amendment number shall be indicated in parentheses immediately following the changed text. Applicable indices shall indicate those sections containing revisions by denoting these sections with an asterisk (*) and including a footnote that states “*Revised.”

4. At the conclusion of construction and as a condition precedent to Thornton granting Initial Acceptance, Contractor shall prepare and submit to Thornton:
 - a. Redlined field set of Record Drawings;
 - b. Redlined field set of Record Specifications;
 - c. Data in electronic format that document how the various elements of the Work, including changes, were constructed or installed;
 - d. Written consent from Surety to release Final Payment to Contractor;
 - e. Training, if required, along with documentation of same; and
 - f. Operations and maintenance manuals.

V. PROJECT AND CONSTRUCTION MANAGEMENT

- A. Construction Progress Meetings. Construction progress meetings shall be conducted by the Contractor weekly at time and location mutually agreed to by the Parties and shall include, but not be limited to, discussion of the following items:
 1. Work completed since the prior meeting;
 2. CPM Schedule status and near term look ahead schedule;
 3. Submittal schedule and status report, including a summary of outstanding submittals;
 4. Requests for Information status;
 5. Approved Change Orders since prior meeting;
 6. Pending Change Order status;
 7. Tests and inspection results since prior meeting;
 8. Problems requiring Thornton’s input for resolution;

9. Status report of Work rejected by Thornton;
10. Additional information as agreed to by Thornton and Contractor; and
11. Contractor shall maintain logs and Project controls for tracking the above items and shall make copies available to Thornton and other attendees at each construction progress meeting.

B. Daily Site Report. Contractor shall prepare a Daily Site Report for each Day that Work occurs or is scheduled to occur, including inclement weather days, and shall submit them to Thornton on at least a weekly basis. If Contractor fails to comply with this requirement, Thornton may reject any pending Application for Payment until Contractor submits all reports that are due. The report shall, at a minimum, describe:

1. Type(s), location(s), quantity(s), and progress of Work performed;
2. On-site labor for craftsman by craft, Subcontractor, supervision, and office personnel, with activities performed, number of personnel and hours worked on each activity;
3. Construction Equipment (number, type, and time) utilized on-site and for which activities;
4. Type(s) and quantity(s) of Material and Equipment incorporated into the Work;
5. Unanticipated problems encountered;
6. Climatic data (temperature, precipitation, wind) for morning and afternoon;
7. Accidents;
8. Damage to in-place Work;
9. Materials or Equipment received at the Project Site;
10. Results of any testing;
11. Any unforeseen conditions;
12. Standard Work Days not worked for any reason, including but not limited to; weather, labor shortage, delays, equipment and or material shortage; and
13. Other notable events.

C. Safety Program.

1. Contractor shall have sole responsibility for initiating, maintaining and supervising safety precautions and safety programs and compliance with Laws in the performance of the Work provided that such obligation does not relieve Subcontractors of their responsibilities for the safety of persons or property in the performance of their Work or for compliance with safety Laws and regulations.
2. Upon request, Thornton has the right to review Contractor's, and its Subcontractors' safety policies, procedures, standards and documentation of training ("Safety Program"). Thornton's review does not suggest nor involve an assumption of responsibility or liability, financial or otherwise, by either Thornton or Thornton's Representative.
3. Contractor shall designate a qualified and experienced individual at the Project Site in its employ who shall act as Contractor's designated safety representative with the duty to prevent incidents and accidents and the maintaining and supervising of safety precautions and programs to prevent injury, loss or damage to persons or property.
4. Contractor shall seek to avoid injury, loss or damage to persons or property by taking all necessary steps to protect:
 - a. Its employees and all persons on the Project Site or who may be affected by the Work;
 - b. Materials, supplies and equipment whether in storage on or off the Project Site; and
 - c. The Project and all property and structures located at the Project Site and adjacent to Work areas, including trees, shrubs, lawns, walks, pavements, roadways, structures, utilities, and Underground Facilities not designated for removal, relocation, or replacement in the course of construction whether or not such property or structures are part of the Project or involved in the Work.
5. Contractor shall at all times:
 - a. Safely guard Thornton's property and abutting or adjacent property from injury, loss, or damage;
 - b. Protect by false work, braces, shoring or other effective means all buildings, foundations, walls, fences, and other property along its line of Work, or affected directly by its Work including, but not limited to, Thornton's property, against damage;

- c. Provide, erect, and maintain suitable barriers around all excavations or obstructions to prevent incidents, and provide, place, and maintain during the night sufficient lights, signals, and signs for this purpose on or near the Work;
 - d. Cover or otherwise protect stockpiles of Materials to avoid damage to the Materials and damage to any property from such Materials;
 - e. Protect all Work affected by inclement weather using professional judgment and best work practices to ensure proper execution of the Work and to avoid or prevent weather-related damage;
 - f. Repair, replace, or remedy any damage, loss or injury, unless caused directly by Thornton except as outlined herein; and
 - g. Protect the general public from the construction site.
6. In any emergency affecting the safety of persons or property, Contractor shall take reasonable measures to prevent any damage, injury or loss. Any change in the Contract Price or the Contract Time on account of emergency Work shall be determined as provided for herein.
7. If Thornton determines that any part of the Work or Project Site contains safety hazards that have reached an unacceptable level of risk, Thornton, without assuming responsibility for Contractor's safety program, may require Contractor to stop the Work immediately and take corrective measures that are satisfactory to Thornton. If Contractor does not promptly institute corrective measures, Thornton may perform them. The cost of such corrective measures performed by Thornton shall be the sole responsibility of the Contractor. Upon receipt of the invoice from Thornton, Contractor shall pay all costs incurred by Thornton or Thornton will deduct the costs from any funds owed and due to Contractor. The performance of any corrective work by Thornton shall not relieve Contractor of its responsibility for all the damage caused by Contractor, any Subcontractor, Supplier, or any other individual or entity directly or indirectly employed by any of them to perform any of the Work, or anyone for whose acts any of them may be liable because of any corrective action taken by Thornton.
- D. Uninsured Damage, Loss by Contractor and Subcontractors. Any uninsured damage or loss caused by Contractor while performing any Work, shall be repaired and paid for by Contractor. Likewise, any uninsured damage or loss caused by any Subcontractor or person acting on Contractor's behalf, while performing any Work, shall be repaired and paid for by Contractor. Upon receipt of any claim for uninsured damage or loss, Thornton will forward the claim to Contractor. All uninsured damage or loss to such property caused by Contractor and its Subcontractors shall be the sole responsibility of Contractor, and Thornton shall not compensate Contractor as a result.

E. Project Site Maintenance.

1. Contractor shall regularly remove debris and waste from the Project Site and keep all ROW streets, alleys, sidewalks and other premises free from material and debris as the character of the Work will permit. Thornton may direct Contractor to provide immediate clean-up of the Project Site and Contractor shall comply. Prior to discontinuing Work in an area, Contractor shall clean the area and remove all rubbish, Construction Equipment, tools, machinery, waste and surplus Materials. Contractor shall take all necessary efforts to minimize and confine dust and debris resulting from construction activities. Under no circumstances shall Contractor allow any condition to exist which creates a nuisance, fire hazard or an environment injurious to health or safety.
2. If Contractor fails to comply with this section, after notice has been given by Thornton, Thornton shall have the right to remove all rubbish, Construction Equipment, tools, machinery, waste and surplus Materials and to withhold the actual costs from any funds owed or due to Contractor or if no funds are available, will submit an invoice to Contractor for payment which Contractor shall promptly pay.

F. Salvage Material. Materials designated as salvageable on the Drawings or in the Specifications shall be carefully removed from the Project Site, delivered, and unloaded by Contractor in good condition to a storage location as directed by Thornton.

G. Waste Disposal.

1. Contractor shall be solely responsible for locating legal disposal and dumpsites and making arrangements for disposal of all material removed from the Project Site. This includes concrete, asphalt, unsuitable or unstable trench material, and any other trash, rubbish, or debris generated as a result of the construction of the Work. Asbestos or other hazardous materials will be disposed of in accordance with any and all applicable laws and regulations. The Contractor shall promptly submit copies of the disposal manifests to Thornton to demonstrate proper disposal of all materials.
2. At the completion of the Work, Contractor shall remove from the Project Site all Construction Equipment, tools, surplus Materials, waste and debris.

H. Potentially Dangerous Work.

1. When the use of explosives, driving, or removal of piles, wrecking, excavation or other similarly potentially dangerous activities are necessary for the performance of the Work, Contractor shall exercise the utmost care so as not to endanger health, life or property. Contractor shall be solely responsible for any and all damages, claims, and for the defense of any actions against Thornton resulting from such potentially dangerous activity,

including payment of attorneys' fees, and if Contractor is found to have not followed the industry standard of care in performing such operations, any costs for damages resulting therefrom shall not be compensated.

2. Contractor shall notify each public utility company or other owner of private property having structures or improvements in proximity to the Project Site of its intent to perform potentially dangerous activities. Such notice shall be given sufficiently in advance to enable the companies or owners of property to take such steps as they deem necessary to protect their property.
3. All explosives shall be stored in a secure manner and all storage places shall be marked clearly "EXPLOSIVES - KEEP OFF" and shall be in the care of competent watchmen at all times.

I. Hazardous Material.

1. After commencing the Work, if previously unknown suspected Hazardous Material is discovered at the Project Site, Contractor shall immediately stop Work in the area affected by the presence of the suspected Hazardous Material. Contractor shall immediately report the condition to Thornton and, if required, any governmental agencies with jurisdiction. Contractor shall not commence or continue Work until any existing known or unknown Hazardous Material at the Project Site has been remediated or rendered harmless, unless such Work is included in the Contractor's scope of Work.
2. Thornton may retain or direct Contractor to retain an environmental consultant to determine the nature of the suspected Hazardous Material encountered and whether it is a Hazardous Material requiring corrective measures or remedial action.
3. Thornton may retain a Separate Contractor to take such measures or actions to remediate or render harmless any previously known or unknown Hazardous Material, or Thornton may add such measures or actions to the Contractor's scope of Work by written Amendment or Change Order. Such measures or actions shall be performed in a manner minimizing any adverse effect upon the Work.
4. Except for authorized corrective measures or remedial actions, Contractor shall resume Work in the area affected by any Hazardous Material only upon written agreement between the Parties after the Hazardous Material has been removed or rendered harmless and only after approval of governmental agencies with jurisdiction.
5. Contractor shall modify to the extent possible the Work activities and/or CPM Schedule to minimize any negative impact to the progress of the Work or to the Contract Price.
6. If Contractor incurs additional costs or Work on the Contractors Critical Path is delayed due to the presence of, remediation of, or rendering harmless

any Hazardous Material that was unforeseen when the Contract was executed, Contractor may be entitled to an adjustment in the Contract Price and/or the Contract Time.

7. Safety Data Sheets (SDS) as required by law and pertaining to Materials or substances used or consumed in the performance of the Work, whether obtained by Contractor, Subcontractors, Thornton or others, shall be maintained at the Project Site by Contractor and made available to Thornton upon request.
8. During Contractor's performance of the Work, Contractor shall be solely responsible for the proper handling, installation and disposal of all Materials and substances brought to the Project Site by Contractor, including Hazardous Material.
9. Asbestos, lead, or other Hazardous Materials shall be disposed of in accordance with any and all applicable Laws and regulations. Contractor shall promptly submit copies of the disposal manifests to Thornton to demonstrate proper disposal of all Hazardous Materials.

J. Project Site Staging Area.

1. Contractor shall make every effort to contain its operations to the smallest area possible. All areas which have been disturbed shall be returned to their original grade and condition, or better.
2. Contractor is solely responsible for acquisition and payment for any staging area to be used during construction over and above any staging area(s) within the Project Site. This area shall be secure to prevent loss of Materials and Equipment. Any replacement of lost or damaged (including vandalism) Materials and/or Equipment shall be the responsibility of Contractor and shall not be compensated.
3. All operations of Contractor, including storage of Materials, Equipment, and Construction Equipment shall be confined to the area or areas authorized by Thornton. Contractor shall be liable for any and all damages to such premises resulting from its occupancy.

- K. Sanitary Facilities. Contractor shall furnish the necessary sanitary conveniences for its employees and others at the Project Site, properly secluded, for use during construction. These conveniences shall be maintained in a manner that will be inoffensive and in compliance with federal, state, and local health and sanitation requirements. Contractor's employees, Subcontractors, Sub-subcontractors, and suppliers shall not use Thornton's restrooms unless prior authorization has been granted by Thornton in writing.

VI. QUALITY ASSURANCE AND QUALITY CONTROL, THORNTON INSPECTION OF WORK

- A. Quality Control is the responsibility of the Contractor.
- B. Quality Assurance Tests, Inspections.
1. Notice Required. During construction, the Work shall be subject to the review and observation of Thornton. Contractor shall afford every reasonable facility and assistance to Thornton to review, observe, inspect and test the Work as required by Thornton's Quality Assurance ("QA") program. QA inspections and tests include, but are not limited to, fill control (compaction), asphalt density, rebar inspection, and concrete testing, which shall be performed by a commercial testing laboratory of Thornton's choosing and at Thornton's expense. Contractor shall perform excavation Work necessary for compaction testing, as requested by Thornton's testing agent. Contractor may observe all such QA inspections and tests. Note, Thornton's Quality Assurance tests and inspections do not relieve Contractor of their Quality Control responsibilities.
 2. Rejection of Work Resulting from Quality Assurance Inspection, Tests by Thornton. In the event Thornton's QA inspection or test fails to meet the acceptance criteria established by the Specifications, another inspection or test will be performed after the necessary corrective Work has been completed by Contractor. Contractor shall bear the expense of all the re-inspections and/or re-tests required, and such cost shall not be compensated. Thornton shall have the right to back charge Contractor for its QA re-inspections and re-tests and to deduct the cost of re-inspections and re-tests from payments due or that become due to Contractor.
- C. Quality Control Tests, Inspections.
1. Notice Required. Contractor shall provide a minimum of two (2) Business Days' notice to Thornton of Contractor's schedule for the required Quality Control ("QC") field inspections or tests to allow Thornton the opportunity to observe such inspections and tests. Failure to give two (2) Business Days' notice to Thornton may require that the QC inspection or tests be delayed. If two (2) Business Days' notice is not provided, Contractor shall not be entitled to an extension of the Contract Time and will not be relieved of required acceptance inspections or tests of any finishing, Materials or Equipment.
 2. Inspections and Tests Required. Contractor shall perform QC inspections and tests as specified in the Contract Documents and in accordance with Contractor's QC Program. Contractor shall furnish reports of results to Thornton. The QC inspection agency and testing laboratory proposed by

Contractor shall be subject to approval by Thornton, and Contractor shall pay the cost of the QC inspections, tests and any re-tests that may be required, including all transportation charges.

D. Quality Assurance and Quality Control Program, Standards.

1. Inspections and Tests Standards. All QA and QC inspections, tests and re-tests, unless otherwise provided in the Specifications, shall be in accordance with the pertinent sections of the latest edition of the standards applicable to the Material, Equipment or devices to be tested.
2. Covered QA and QC Work Before Thornton Inspection. If any Work is covered up without Thornton being afforded the opportunity to perform its QA inspections or tests or to observe Contractor's QC inspections or tests, Thornton may require it be uncovered for examination by Thornton at Contractor's expense.

E. Thornton's Right to Inspect Covered Work.

1. Notice Required. Contractor shall inform Thornton when Work is scheduled to be covered up to allow Thornton adequate time to review and inspect it.
2. Inspection of Covered Work. Thornton may request to examine a portion of the Work that Contractor has covered to determine if the Work has been performed in accordance with the Contract Documents. The costs of uncovering, and recovering the Work shall be at Contractor's sole expense, shall not be included in the Contract Price, and Contractor shall not be entitled to a change in the Contract Time or the Contract Price.
3. Rejection of Covered Work. Thornton reserves the right to reject and require correction of any Work not completed in accordance with the Contract Documents.
4. Correction of Rejected Covered Work. Contractor shall promptly correct Work rejected by Thornton or failing to conform to the requirements of the Contract Documents, whether discovered before or after Substantial Completion and whether or not fabricated, installed or completed. Costs of correcting rejected Work, including additional testing and inspections, the cost of uncovering and replacement, and compensation for any design consultant employed by Thornton whose expenses and compensation were made necessary as a result, shall be at Contractor's sole expense.

- F. Special Inspection. If after commencement of the Work, Thornton determines that any Work requires special inspection, testing or approval not otherwise provided for in the Contract Documents, Thornton shall issue written authorization instructing Contractor to order such special inspection, or testing and Contractor shall give timely notice of its readiness and of the date arranged so Thornton may

observe such special inspection or testing. If such special inspection or testing reveals a failure of the Work to comply with the Contract Documents, or with Laws, ordinances, rules, regulations, or orders of any public authority having jurisdiction over the Work, Contractor shall bear all costs of such special inspection and/or testing.

VII. PRODUCT SUBSTITUTIONS AND “OR EQUAL” CLAUSE

- A. Product Substitution Requirements. The substitution of a product shall be, without limitation, subject to any requirements listed in the Special Conditions or other parts of the Contract Documents and the following conditions:
- B. Purpose of Referenced Products. The inclusion of a manufacturer’s name, trademark, or other proprietary identification of a specified product shall not limit competition among Subcontractors or Material Suppliers, but shall establish a standard of quality, implying an “or equal” clause, unless expressly specified otherwise as “No Substitutions Allowed.”
- C. Reference to Standard Specifications. Any reference to standard specifications in any of the Contract Documents shall always imply the latest edition of such standard specification or specifications available at the time the Agreement was executed.
1. It is determined by Thornton that the proposed substitute product is equal or superior in properties of construction, durability, quality, character, appearance, strength, and design characteristics to that specified;
 2. It will reliably perform at least equally as well in function and achieve the results imposed by the design concept of the completed Project as a functioning whole;
 3. It has a proven record of performance and availability of responsive service;
 4. Such changes as may be required in the Work to install the substitute product and to properly integrate it into the Work are approved by Thornton;
 5. The effect of the substitution on the total cost of the Work is approved by Thornton;
 6. Contractor certifies that, if approved and incorporated into the Work:
 - a. All costs for changes due to substitutions are the responsibility of the Contractor; and
 - b. Contractor will provide at least the same warranty for the substitution that Contractor would have provided for the product specified.

D. Request for Product Substitution.

1. If substitutions are allowed, the substitution of a product in place of that specified shall be permitted only upon Thornton's issuance of a Change Order in response to a formal request submitted by Contractor sufficiently in advance to allow adequate time for evaluation by Thornton. If Thornton, in its sole discretion, determines that tests are necessary for a proper evaluation, such testing shall be performed as specified by Thornton and at the expense of Contractor.
2. Requests for changes in products, Materials, Equipment, and methods of construction required by the Contract Documents proposed by Contractor after the Agreement is executed by Thornton are considered requests for "substitutions."

E. Product Substitution Submittal Process.

1. Contractor shall submit electronic or digital copies of each request for substitution to Thornton for consideration. Such requests shall be submitted in the form and in accordance with procedures required for Change Orders. Contractor shall submit required documents with sufficient time so as to not impact the critical path schedule of the Project, taking into account review times and document control times.
2. Contractor shall identify the product or the fabrication or installation method to be replaced in each request and include related Specification sections and Drawing numbers. Contractor shall provide complete documentation showing compliance with the requirements for substitutions and the following information, as appropriate:
 - a. Product Data, including Drawings and descriptions of products, fabrication, and installation procedures where applicable;
 - b. Samples, where applicable or requested;
 - c. A detailed comparison of significant qualities of the proposed substitution with those of the Work specified. Significant qualities may include elements such as size, weight, durability, performance and visual effect;
 - d. Coordination information, including a list of changes or modifications needed to other parts of the Work and to construction performed by Thornton and Separate Contractors that will become necessary to accommodate the proposed substitution;
 - e. The substitution's effect on the CPM Schedule compared to the CPM Schedule without approval of the substitution. Indicate the effect of the proposed substitution on the Contract Time;

- f. Cost information, including a proposal of the net change, if any, in the Contract Price;
 - g. Certification by Contractor that the substitution proposed is equal-to or better in every significant respect to that required by the Contract Documents and that it will perform adequately in the application indicated. Include Contractor's waiver of rights to additional compensation or time that may subsequently become necessary because of the failure of the substitution to perform adequately.
3. Contractor's substitution request will be received and considered by Thornton when the following conditions are satisfied, as determined by Thornton; otherwise requests will be returned without action except to record noncompliance with these requirements:
- a. Extensive or costly revisions to the Contract Documents are not required;
 - b. Proposed changes are in keeping with the general intent of the Contract Documents;
 - c. The request is timely, fully documented and properly submitted;
 - d. The request is directly related to a "similar products" clause or similar language in the Contract Documents;
 - e. The specified product or method of construction cannot be provided in time to meet the Contract Time, or the specified product or method of construction cannot receive necessary approval by a governing authority and the requested substitution can be approved. The request will not be considered if the product or method cannot be provided as a result of Contractor's failure to pursue the Work promptly or coordinate activities properly; and
 - f. In Thornton's sole determination, a substantial advantage is offered, in terms of cost, time, energy conservation or other considerations of merit, after deducting offsetting responsibilities Thornton may be required to bear.
4. Evaluation by Thornton. Within seven (7) Days of receipt of the request for substitution, Thornton may request additional information or documentation necessary for evaluation of the request. Within fourteen (14) Days of receipt of the request, or seven (7) Days of receipt of the additional information or documentation, whichever occurs later, Thornton will notify Contractor of acceptance or rejection of the proposed substitution. If a decision on use of a proposed substitution cannot, or has not been made or obtained within the time allocated, Contractor shall use the product originally specified. Acceptance will be in the form of a Change Order.

5. Contractor's submittal and Thornton's acceptance of Shop Drawings, Product Data or Samples that relate to construction activities not complying with the Contract Documents does not constitute an acceptable or valid request for substitution, nor does it constitute approval. Any deviations from the Drawings and Specifications shall clearly reference the approved substitution request and shall comply with all submittal requirements in the Contract Documents.
6. The following are not considered substitutions:
 - a. Thornton Revisions to the Contract Documents requested by Thornton;
 - b. Specified options of products and construction methods included in the Contract Documents; and
 - c. Contractor's determination of and compliance with governing regulations and orders issued by authorities having jurisdiction over the Work.

VIII. WARRANTY PERIOD

- A. If, prior to Final Acceptance or within one (1) year after the date of Initial Acceptance, or for such longer periods of time as may be set forth with respect to specific warranties required by the Contract Documents or certain Equipment noted in the Specifications, any Defective Work is found, Thornton shall promptly notify Contractor in writing. Unless Thornton provides written acceptance of the Defective Work, Contractor shall promptly correct the Defective Work at its own cost and time and bear the expense of any services required for correction of any Defective Work.

With respect to any portion of Work corrected after Initial Acceptance, the Warranty Correction Period shall be extended for this portion of Work by the period of time elapsed between Initial Acceptance and the completion of the corrected Work.

If Contractor fails to commence correction of Defective Work within thirty (30) Days after receipt of written notice from Thornton, Thornton may correct the Defective Work in accordance with Thornton's right to carry out the Work. In such case, Thornton shall send an invoice to Contractor for the cost of correcting the Defective Work and Contractor shall promptly pay Thornton.

- B. Other Contract Obligations Not Tolerated by Warranty Period. The Warranty Correction Period for Defective Work does not constitute a limitation period with respect to Thornton's right to enforce Contractor's other obligations under this Agreement or the Contract Documents.

C. After Warranty Period.

1. Contractor's obligations and liability with respect to any Defective Work discovered after the Warranty Correction Period shall be determined by applicable Laws.
2. If after the Warranty Correction Period, but before the applicable limitation period has expired, Thornton discovers any Defective Work, Thornton shall, unless the Defective Work requires emergency correction, promptly notify Contractor and allow Contractor an opportunity to correct the Defective Work at its cost. If Contractor elects to correct the Defective Work, it shall provide written notice of such intent within seven (7) Days of its receipt of notice from Thornton and shall complete the correction of Defective Work within the mutually agreed upon time. If Contractor does not correct the Defective Work, Thornton may have the Defective Work corrected, and shall promptly provide Contractor with an accounting of the correction costs, which shall be paid by Contractor to Thornton upon demand.

D. Damage Caused by Defective Work. If Contractor's correction or removal of Defective Work causes damage to or destroys other completed or partially completed Work or other property, Contractor shall be solely responsible for promptly correcting the damage and for the cost of correcting the destroyed or damaged property.

E. Acceptance of Defective Work. Prior to Initial Acceptance, at Thornton's option and with Contractor's concurrence, Thornton may elect to accept Defective Work rather than require its removal or correction. In such case, the Contract Price shall be adjusted for any diminution in the value of the Project resulting from such Defective Work. Alternately, Thornton, at its sole discretion, may elect to accept alternate warranty terms it deems to be in Thornton's best interest.

IX. MINOR CHANGES, CLAIMS FOR CHANGES IN THE WORK, & CONTRACT PRICE

A. Change in the Work by Thornton. Without invalidating the Contract and without notice to any surety, Thornton reserves the right, at any time or from time to time during the progress of the Work, to make necessary alterations to, deviations from, additions to, or deletions from the Work, or require the performance of additional Work ("Changed or Extra Work") by a Change Order not covered by the Drawings and Specifications nor included in the Contractor's Bid Proposal, but forming a part of the contracted Work ("Change Order"). Upon receipt of a Change Order, Contractor shall promptly proceed with the Work involved which will be performed under the applicable conditions of the Contract Documents (except as otherwise specifically provided).

B. Notice Required. For any claim for an increase in the Contract Price and/or Contract Time, Contractor shall give Thornton written notice of the claim within ten (10) Days after the occurrence giving rise to the claim. Failure to strictly comply with the time requirements herein shall be deemed a waiver of the claim for Contract Price increase or extension of Contract Time by Contractor.

C. Unilateral Change Order (UCO).

1. Thornton may issue a written UCO directing a change in the Work prior to reaching agreement with Contractor on the adjustment, if any, in the Contract price and/or the Contract Time.
2. Thornton and Contractor shall negotiate for appropriate adjustments, as applicable, to the Contract Price or the Contract Time arising out of a UCO. As the changed Work is performed, Contractor shall submit its costs for such Work with its Application for Payment beginning with the next Application for Payment within thirty (30) Days of the issuance of the UCO. The Parties reserve their rights to dispute the UCO amount or Contract Time, subject to the General Conditions' Article XXVI.

D. Minor Change

1. Minor changes in the Work are changes that do not involve an adjustment in the Contract Price and/or the Contract Time and do not materially and adversely affect the Work, including the design, quality, performance, and workmanship required by the Contract Documents. Thornton shall have the authority to order minor changes that do not involve extra cost or Contract Time and are not inconsistent with the design concept and purposes of the Work.
2. In giving verbal instructions, Thornton shall have the authority to make minor changes that do not involve extra cost or Contract Time and are not inconsistent with the design concept and purposes of the Work; but otherwise, except in an emergency endangering life or property, no Changed or Extra Work shall be performed unless pursuant to a Change Order approved by Thornton, and no Claim for Extra Cost shall be valid unless so approved, except as otherwise provided herein.
3. In the event Contractor determines a minor change in the Work is desired, Contractor shall promptly inform Thornton, in writing, of any such minor changes proposed to be made by the Contractor. Provided Thornton approves in writing that such change is minor, the Contractor may make minor changes in the Work consistent with the intent of the Contract Documents. The Contractor shall record all such changes on the Record Drawings maintained by the Contractor.

E. Change Order Required.

1. The Contractor shall not proceed with any Changed or Extra Work without a written Change Order approved in writing by Thornton. Any Changed or Extra Work performed by Contractor without written approval from Thornton shall be done solely at the Contractor's risk, and the Contractor waives any claim for additional compensation and/or extension of Contract Time.

2. Changed or Extra Work shall in no way invalidate the Contract or the Contractor's Bonds, any difference in cost shall be added to or deducted from the Contract Price. No anticipated profits shall be allowed on Work that is deleted.
 3. Final Resolution of Changes – Contractor. Upon execution of a Change Order and/or a UCO by Thornton, all costs and time issues claimed by Contractor regarding that change are final and not subject to adjustment or increase.
- F. Contract Price Change. Adjustments, if any, in the Contract Price by reason of any such Changed or Extra Work shall be determined by one of the following methods in the order as listed, or, if appropriate, as solely determined by Thornton, or it may be a combination of the methods listed below.
- G. Method A. By applicable Unit Prices contained in the Contractor's Bid Proposal for the same or similar type or class of Work as determined by Thornton.
- H. Method B. If applicable, Unit Prices were not included in the Contractor's Bid Proposal, then by a Unit Price proposal for the Changed or Extra Work from the Contractor that is accepted by Thornton.
- I. Method C. If applicable, Unit Prices were not included in the Contractor's Bid Proposal and a Unit Price proposal is not practical or cannot be mutually agreed upon, then by a lump sum price proposal for the Changed or Extra Work from the Contractor that is accepted by Thornton.
- J. Method D. If applicable, Unit Prices were not included in the Contractor's Bid Proposal, and if Thornton and the Contractor cannot mutually agree on pricing per Method B or C before Thornton requests the Contractor to begin Work on the Changed or Extra Work, then the Contractor shall be paid the "actual field cost", as defined below.

Each Party must notify the other Party in advance of utilizing Method D to allow each Party the opportunity to perform its due diligence during the performance of the Changed or Extra Work. Failure of the Contractor to notify Thornton in advance that it disagrees with the application of Methods A, B, or C shall bar the Contractor from unilaterally using Method D.

- K. Method A. Method A is applicable to price Changed or Extra Work when the following conditions are met:
1. When the same or similar type or class of work, as determined by Thornton, is contained in the Contractor's Bid Proposal as a Pay Item;
 2. When Unit Prices are provided in the Bid Proposal for the Pay Item;

3. When the actual final quantity, after adding in the Changed or Extra Work, is not less than seventy-five percent (75%) nor greater than one hundred twenty-five percent (125%) of the total estimated quantity for the applicable Pay Item;
 4. If condition (1) and (2) are met, but the actual final quantity is less than seventy-five percent (75%) or greater than one hundred twenty-five percent (125%) of the total estimated quantity for the applicable Pay Item, and if a larger quantity variation was expected as expressly noted on the Bid Proposal Form, then Method A shall be used to price the Changed or Extra Work regardless of the final actual quantity installed; and
 5. If condition (1) and (2) are met, but the actual final quantity is less than seventy five percent (75%) or greater than one hundred twenty-five percent (125%) of the total estimated quantity for the applicable Pay Item, and if a larger quantity variation was not expected as expressly noted on the Bid Proposal form, then Method B or C shall be used to price the Changed or Extra Work; provided however, that the original estimated quantity shall be paid at the original Unit Price proposed for the particular Pay Item.
- L. Methods B and C. Under Methods B and C, Contractor shall provide backup documentation showing an estimated itemized cost breakdown for labor (including labor man-hours), Materials and Equipment installed in the Work, Construction Equipment (including rental equipment) utilized in the performance of the Work, Subcontractor costs, incidental expenses, and overhead and profit not to exceed fifteen percent (15%) of the total Change Order price. Documentation shall be sufficient to enable Thornton to evaluate Contractor's Unit Price or lump sum proposal.
- M. Method D. When any Changed or Extra Work is performed under Method D, the term "actual field cost" is defined to be and shall include:
1. The actual payroll cost, including payroll taxes of all workers such as foremen, equipment operators, carpenters, electricians, mechanics, and laborers for the time actually engaged in performing the Changed or Extra Work. No other labor related costs will be allowed including, but not limited to, Contractor's management or supervisory personnel, home office personnel, employee benefits, employee bonuses, insurance, and any other incidental costs. An allowance for these indirect costs is covered in the Contractor's allowable markup on the actual field cost, as described below;
 2. The actual cost of all Materials and Equipment incorporated into the Changed or Extra Work;

3. The cost of all Construction Equipment for the time actually employed or used in the performance of the Changed or Extra Work based on the Colorado State Department of Transportation's Equipment Schedule or other industry standard publication acceptable to Thornton and in force on the date of the Change Order request;
4. Transportation charges at cost necessarily incurred in connection with any Construction Equipment authorized by Thornton for use on such Changed or Extra Work, but which is not already on the Project site;
5. The actual cost of all power, fuel, lubricants, water, and similar operating expenses as well as other expendable materials such as small tools;
6. All incidental expenses incurred as a direct result of such Changed or Extra Work, including a prorata portion of premiums related to the Contractor's Bonds, and where the premiums therefore are based on payroll costs, on insurance required by the Contract; and
7. In determining the amount payable to the Contractor for a Subcontractor's Work, the Contractor must either obtain a minimum of three (3) competitive firm fixed quotes for the subcontracted Work, or if using an existing Subcontractor, shall require the Subcontractor to submit documentation as required herein to determine the Subcontractor's actual field cost. If the Subcontractor's actual field cost is used to determine the Contractor's overall reimbursement for the Changed or Extra Work, the Subcontractor's markup on its cost of Work to cover its general management and supervisory personnel, home office personnel, employee benefits, employee bonuses, insurance, taxes other than payroll taxes, any other incidental costs, overhead and profit, and all other elements of cost not embraced within the actual field cost as defined herein, shall not exceed fifteen percent (15%) of its actual field cost.
8. The Contractor's markup on self-performed work may not exceed fifteen percent (15%) of the actual field cost for such work. This markup shall cover and be full compensation for the Contractor's general management and supervisory personnel, home office personnel, employee benefits, employee bonuses, insurance, taxes other than payroll taxes, any other incidental costs, overhead and profit, and all other elements of cost not embraced within the actual field cost as defined herein. The Contractor's markup on subcontracted Work shall not exceed five percent (5%) of the Subcontractor's cost whether determined by a competitive quote or by the Subcontractor's actual field cost plus its markup as defined herein, whichever is applicable. No "pyramiding" or additional percentage shall be authorized for the Contractor for any Changed or Extra Work performed by Subcontractors.

9. When any Changed or Extra Work is performed under Method D, Thornton shall direct the form in which the accounts of the actual field costs shall be kept by Contractor. Contractor must specify in writing the proposed method of doing the Work and the type and kind of Construction Equipment, if required, that will be used in the performance of the Changed or Extra Work. Thornton must agree in writing to the methodology before Contractor may commence the Changed or Extra Work. Contractor shall furnish satisfactory bills, payrolls and vouchers covering all items of cost when requested by Thornton and give Thornton access to the related accounts.
10. Should Thornton and the Contractor be unable to agree on the method for pricing Changed or Extra Work or on the total value of the Changed or Extra Work, Thornton may utilize any combination of Methods A, B, C, and D to develop a Change Order to facilitate the continuation of the Work and payment without delay.
11. Any Changed or Extra Work shall be considered a part of the Contract, subject to all of its terms, conditions, stipulations, review, warranties, and tests and may be performed without notice to the Surety. Contractor and its Surety hereby agree to these provisions.
12. It is Contractor's and Surety's joint responsibility to be aware of all Contract Change Orders and to ensure that the Contract value under the Labor and Material Payment and Performance Bonds are modified as appropriate with each Change Order. In addition, the Surety shall ensure that Contractor's bonding limit has not been exceeded by any Contract Change Order.

N. Claims for Extra Cost by Contractor.

1. If it appears to Contractor that Changed or Extra Work is required, and in their opinion, they should receive additional compensation, then within ten (10) Calendar Days of Contractor knowing or should have known of the condition giving rise to the Changed or Extra Work requiring additional compensation, Contractor shall give written notice for a Claim of Extra Cost to Thornton's Contract Administration Division. Thornton must authorize Contractor's request for a Change Order for Changed or Extra Work. Contractor shall simultaneously provide a copy of said claim to Thornton's Field Representative. Should a difference of opinion arise as to what does or does not constitute Changed or Extra Work, or being paid for the extra incurred cost, and Thornton insists on immediate conformance, Contractor shall proceed with the Work after presenting its written notice to Thornton. Performance by Contractor of the Work in question shall not prejudice Contractor's ability to receive additional compensation for a Claim for Extra Cost. However, failure to submit timely notice to Thornton in accordance with this section constitutes a complete waiver by Contractor of its claim for extra cost for Changed or Extra Work.

2. Provided timely notice has been filed with Thornton, and provided Method A for pricing Changed or Extra Work does not apply and provided that Thornton and the Contractor have not agreed upon pricing per Methods B and C, Contractor shall keep an accurate account of the "actual field cost", as provided for in Method D in Article IX of these General Conditions. Contractor shall not waive any right it might have to compensation for a Claim for Extra Cost in connection with the Changed or Extra Work. Upon receipt of the Contractor's Claim for Extra Cost, Thornton will make a final determination as to whether or not Changed or Extra Work was involved and, if so, the amount due to the Contractor.
3. Contractor shall provide to Thornton all supporting documents and receipts in support of its Claim for Extra Cost within thirty (30) Calendar Days after performing the Work for which extra cost is claimed. Thornton shall have the right to reject any Claim for Extra Cost if the foregoing procedure is not followed. Failure to submit accurate and complete supporting documentation within thirty (30) Calendar Days after performing the Work shall constitute a complete waiver of the claim by the Contractor.

X. CONTRACT TIME

- A. Contract Time. Adjustments, if any, in the Contract Time by reason of any Changed or Extra Work shall be determined in accordance with this Article X, Contract Time.
- B. The Contractor expressly agrees that in undertaking to complete the Work within the Contract Time, it has taken into consideration and made allowances in the Schedule of Work for all delays and hindrances incidental to such Work, whether growing out of delays in securing Materials and Equipment, labor, normal inclement weather, or otherwise.
- C. If the Contractor is delayed at any time in the progress of the Work by an act or omission of Thornton, any separate contractor employed by Thornton, Changed or Extra Work, industry-wide labor strikes, fire, epidemics, quarantine restrictions, freight embargoes, unavoidable casualties, abnormal weather conditions (further described in this Article below), causes beyond the Contractor's control, or by any other cause which Thornton determines may justify the delay, the Contract Time shall be extended for such reasonable time as Thornton may determine based on the timing and submittal requirements set forth below; provided, however, that such delay could not have been avoided by the exercise of due diligence by the Contractor.
- D. No extension of the Contract Time will be granted for:
 1. When there are variations between the original estimated Contract Pay Item quantity, and the actual Pay Item quantity, unless such variance is one

hundred twenty-five percent (125%) or more than the original estimated Contract Pay Item quantity, and the unit priced bid item did not indicate that the Contractor should expect changes in this unit priced bid item (usually noted with an asterisk (*));

2. Rain, snow, wind, flood, or natural phenomena of normal intensity for the locality where the Work is to be performed;
3. Acts or omissions of Contractor or its Subcontractors caused the delay;
4. Delays occurring concurrently (either at the same time, on the same critical path, or on a concurrent critical path) with delays attributable to acts or omissions of the Contractor or its Subcontractors; and
5. A delay occurring to an activity which is not on the then-current critical path.

E. Written Notice for an Extension Required. A request for an extension of the Contract Time shall be submitted in writing to Thornton no later than ten (10) Calendar Days after the delay commences. In the case of a continuing delay for the same cause, only one (1) request is necessary. The Contractor shall support its request for an extension of the Contract Time with a supplemental submittal, which shall be submitted to Thornton within fourteen (14) Calendar Days of submitting the initial request. The Contractor's supplemental submittal shall include:

1. A description of the activities that were delayed, the reasons for the delay, an explanation of how they were delayed, and a detailed factual statement relative to all relevant dates, locations, etc.;
2. A schedule analysis (based on the critical path method) which shows in graphic form how and where a delay on the then-current critical path occurred and its effect on any Milestone Date or the Substantial Completion Date; and
3. An explanation of the Contractor's efforts to reschedule the Work in order to mitigate the effect of the delay and/or prevent further delays.

F. In the event Contractor requires more than fourteen (14) Calendar Days to provide the supplemental submittal, the Contractor shall request in writing an extension of time from Thornton within the fourteen (14) Calendar Day period. If the supplemental submittal, or a request for an extension of time to submit the supplemental submittal is not received by Thornton within the fourteen (14) Calendar Day period, the Contractor waives any claim for an extension of Contract Time therefor.

G. If abnormal weather conditions are the basis for a request for an extension of the Contract Time, such request shall be supported by data substantiating that weather conditions during the period of time impacted were unusually severe and could not have been reasonably anticipated. To establish the existence of

abnormal weather, the Contractor must submit documentation which shows that the weather conditions experienced in a given calendar month fall outside of the extreme ranges of weather data for the Denver area published by the National Climatic Data Center during the same calendar month over the prior ten (10) year period. The existence of abnormal weather is not sufficient in itself to justify an extension of Contract Time; the Contractor must still demonstrate that the abnormal weather delayed specific activities that were on the then-current critical path that controlled the overall completion of the Work.

- H. Failure to strictly comply with the timing and submittal requirements of this section shall constitute a waiver by Contractor of any request for an extension of the Contract Time. All extensions to the Contract Time shall be by Change Order. No oral extensions of Contract Time shall be granted by Thornton or may be relied upon by the Contractor.
- I. Notwithstanding anything to the contrary in the Contract Documents, an extension to the Contract Time, to the extent permitted under this section, shall be the sole and exclusive remedy of the Contractor for any delay in the commencement, prosecution, or completion of the Work; hindrance, interference, or obstruction in the Contractor's performance of the Work; loss of productivity; or other similar claims, whether or not such delays are foreseeable. In no event shall the Contractor or its Subcontractors be entitled to any compensation or recovery of any damages in connection with any delay to the Work. The Contractor hereby waives any and all claims past, present, or future for monetary damages arising out of or related to any delay or interference including, without limitation, consequential damages, lost opportunity costs, lost profits, impact damages, acceleration damages, loss of labor productivity damages, all other time related damages, or other similar remuneration against Thornton. Thornton's exercise of any of its rights or remedies under the Contract Documents, regardless of the extent or frequency of Thornton's exercise of such rights of remedies, shall not be construed as active interference with the Contractor's performance of the Work.

XI. DIFFERING SITE CONDITIONS

- A. Differing Site Conditions are:
 - 1. Actual subsurface or latent physical conditions at the Project Site that differ materially from those indicated in the geotechnical baseline; or
 - 2. Unknown physical conditions at the Project Site, of an unusual nature, which differ materially from those ordinarily encountered and generally recognized as inherent in Work.
- B. Differing Site Conditions exclusions are:
 - 1. Conditions of which Contractor had actual or constructive knowledge as of the date of the Agreement; and

2. Conditions that should have been discovered through a reasonable investigation.
- C. Discovery of Differing Site Condition. Upon discovering an alleged Differing Site Condition and after taking appropriate measures to secure the Work and before the condition is further disturbed, Contractor shall:
1. Stop work in and secure the affected area; and
 2. Notify Thornton of the alleged Differing Site Condition. Contractor's notice to Thornton shall be issued by telephone or in person and followed within twenty-four (24) hours by a written notice providing a brief description and supporting documentation of why Contractor considers the condition encountered to be a Differing Site Condition. Upon receipt of Contractor's notice, Thornton will investigate the Differing Site Conditions. No increase in the Contract Price or Contract Time shall be allowed for any alleged Differing Site Condition unless Contractor has given notice as required herein.
- D. Thornton's Review. After receipt of Contractor's written notice as required by Article XI, Section C, if Thornton investigates and concludes that:
1. Such condition(s) differ materially and cause an increase or decrease in the Contractor's cost of, or time required for, performance of any part of the Work, Thornton will equitably adjust the Contract Price or Contract Time or both.
 2. The condition(s) at the site are not materially different from those indicated in the Contract Documents, and that no change in the terms of Contract is justified, Thornton will provide written notice to Contractor stating the reasons denying Contractor's request for an adjustment of the Contract Price or Contract Time or both.
 3. Contractor may request an appropriate Change Order if the actual condition encountered directly and materially impacts Contractor's cost or time of performance of the Work.

XII. PARTIAL USE; RIGHT OF OCCUPANCY.

- A. If Thornton finds it necessary to occupy or use a portion or portions of the Work prior to Substantial Completion, Thornton shall have the right to use or occupy any completed or partially completed portions of the Work. Thornton shall notify Contractor in writing of its intent to occupy any completed or partially completed portion of the Work. Thornton's partial use or occupancy is not an acceptance of any Work until Contractor has completed all Work in accordance with the Contract Documents nor does it release Contractor of its obligation with respect to any expressed or implied warranties or constitute acceptance of Work that is defective, partially completed or not in compliance with the Contract Documents.

- B. If Thornton's partial use or occupancy increases Contractor's cost, or delays completion of the Work, Contractor may request in writing to Thornton, to adjust the Contract Price, Contract Time, or both.
- C. If Thornton does occupy or use a portion or portions of the Work prior to substantial completion, the insurers providing the property insurance shall consent by endorsement to the policy or policies, and shall not cancel or let the property insurance lapse on account of any such partial use or occupancy.
- D. If Thornton determines designated elements of the Project are required for partial use or occupancy before Substantial Completion, the parties agree that as the Work is completed, prepared and made ready for use, the provisions of the Contract related to inspections, occupancy, and acceptance will apply independently to each part of the Work Thornton intends to use. For all other purposes, unless otherwise agreed by the parties in writing, Substantial Completion of the Work as a whole is the date on which all the completed Work receives a Substantial Completion certificate.
- E. Such occupancy or use of portions of the Work may commence whether or not a portion is substantially complete. Issuance of Substantial Completion for a portion of the Work will be solely for Thornton's convenience. Thornton shall not be obligated to issue Substantial Completion on any portion of the Project until the entirety of the Work is substantially complete.

XIII. SUBSTANTIAL COMPLETION

- A. When Contractor considers the Work to be substantially complete, Contractor shall make a written request to Thornton for the issuance of a letter of Substantial Completion. Thornton, upon receipt of the request, shall make an inspection of the Work and either issue a written letter of Substantial Completion together with a Punch List, or deny Contractor's request in writing and provide the reasons for such denial. Issuance of a letter of Substantial Completion will stop the accrual of Liquidated Damages.
- B. In the case where Contractor has requested that Thornton issue a letter of Substantial Completion but Thornton has denied such request, Contractor shall complete the Work so as to address Thornton's concerns and comply with the Contract Documents and shall again request in writing that Thornton issue a letter of Substantial Completion. Thornton will administer any subsequent requests as outlined in this Section.
- C. If Thornton issues a letter of Substantial Completion, the letter shall list any items remaining to be completed as Punch List Work and shall set a date certain by which Contractor shall complete or correct the Punch List Work.
- D. If Contractor does not provide in writing within four (4) Days of the issuance of the letter of Substantial Completion, good and sufficient reasons why the Punch List

Work cannot be completed by the date established in the letter of Substantial Completion, the date shall be as established in the letter, and the Punch List Work shall be completed by that date.

- E. If Contractor does not complete the items on the Punch List by the date established in the letter of Substantial Completion, Thornton, upon seven (7) Days' notice to Contractor, shall have the option to withhold from Final Payment up to two (2) times the estimated value of the uncompleted Punch List Work, to complete any uncompleted Work or repair deficient Work with its own forces, to deduct the actual cost from any amounts due or that become due to Contractor, and/or to seek compensation from the Surety.
- F. Upon completion of the Punch List Work, Contractor shall make written application to Thornton for an inspection of the Work, and Thornton will make such inspection. When Thornton finds the Work acceptable and complete under the Contract Documents, Thornton will advertise at least twice ten (10) Days before the Project's published Final Settlement date, to allow any person, as defined in § 2-4-401(8), C.R.S., that has furnished labor, materials, or other supplies used or consumed by Contractor or Contractor's subcontractors to file a verified statement of any amount due and unpaid. Thereafter, Thornton will withhold the amounts of the disputed claims for up to ninety (90) Days from the published Final Settlement date. At the expiration of the Ninety (90)-Day period, Thornton will pay the withheld funds to Contractor and will grant Initial Acceptance unless an action is commenced or pending to enforce the unpaid claims, and a valid notice of *lis pendens* has been filed with Thornton. Initial Acceptance shall not release Contractor from any warranty obligations. The Warranty Correction Period shall begin on the Date of Initial Acceptance. Thornton shall issue Initial Acceptance in writing, which shall set out the beginning and end dates for the Warranty Correction Period.

XIV. PAYMENTS

- A. No progress or Final Payment, nor any partial or entire use or occupancy of the Work, nor acceptance thereof, by Thornton shall be construed to be acceptance of Defective Work or improper Materials or Equipment, either wholly or in part. The Contractor's obligation to perform and complete the Work in strict accordance with the Contract Documents shall be absolute.
- B. Upon request by Thornton, and if required, the Pay Item Price for mobilization shall include any "startup" or incidental costs necessary to begin the Work, including any necessary Construction Equipment, offices, buildings, Materials or Equipment, personnel that are to be located at the Project Site in preparation for the Work, bonds, insurance, permits, and any other incidental expenses that cannot otherwise be attributed directly to the other Schedule of Values items.
- C. Mobilization. Payments for mobilization shall be made monthly in accordance with the following table.

Percentage of Contract Amount Complete	Percentage of Mobilization Paid
5%	25%
10%	50%
25%	60%
50%	100%

The overall Pay Item price for mobilization shall not exceed ten percent (10%) of the original Contract Price. If Contractor submits a bid where the mobilization exceeds ten percent (10%) of the original Contract Price, Thornton may declare the bid unbalanced and front loaded and reject the bid.

D. Applications for Payment.

1. Applications for Payment shall be on forms provided by Thornton or on Contractor's standard forms with prior written approval of Thornton. Applications for Payment shall be supported by complete detailed back-up documentation and such data as Thornton may require which shall be used as a basis for reviewing Contractor's Applications for Payment and substantiating Contractor's right to payment.
2. With each Application for Payment, Contractor shall submit an updated CPM Schedule.
3. By submitting an Application for Payment, Contractor certifies that to the best of Contractor's knowledge, information, and belief, the Work covered by the Application for Payment has been completed in accordance with the Contract Documents, and that all amounts have been paid by Contractor to its Subcontractors, Material Suppliers and Equipment Suppliers for Work for which previous Applications for Payment were certified and issued, and for which payments were received from Thornton, and that the current amount shown in the Application for Payment is properly due.

E. Progress Payments.

1. No later than the twenty-fifth (25th) Day of each month after the Work has commenced or on the date otherwise established by Thornton, Contractor shall submit to Thornton an itemized Application for Payment for Work completed to date for this pay period.
2. Payments are due and payable within thirty (30) Days after the date of acceptance and approval by Thornton of an Application for Payment. On or before the thirtieth (30th) Day following acceptance and approval, Thornton shall pay Contractor the undisputed amount for which Application

for Payment is made, less amounts previously paid by Thornton, and less retainage withheld pursuant to requirements herein, and less other amounts allowable to be withheld as by Thornton as set forth in the Contract.

3. Contract with Unit Price: Contractor may reasonably expect variations in the estimated quantity for any given Pay Item such that the actual quantity installed may range from seventy-five percent (75%) to one hundred twenty-five percent (125%) of the estimated quantity unless a larger variation is stipulated on the Bid Proposal form. Contractor shall not be allowed to make a claim for:
 - a. Anticipated profits, lost profits or any damages because of a difference between the estimated quantity for a Pay Item and the actual quantity for the Pay Item; or
 - b. The elimination and/or reduction of a Pay Item quantity required to bring the cost of the Work within the limits of available funds or to reduce the Scope of Work for any reason.

F. Adjustment, Rejection of Payment.

1. Thornton may adjust or reject an Application for Payment or nullify a previously approved Application for Payment, in whole or in part, as may be necessary to protect Thornton from loss or damage based upon the following:
 - a. Contractor's failure to perform the Work as required by the Contract Documents;
 - b. Loss or damage arising out of or relating to the Work or this Agreement and caused by Contractor or others for whom Contractor is responsible, except as accepted by the insurer providing Builders Risk, Installation Floater or other property insurance covering the Project;
 - c. Contractor's failure to properly pay Subcontractors, or Material or Equipment Suppliers for labor, Materials, Equipment or supplies furnished in connection with the Work, provided that Thornton is making payments to Contractor in accordance with the terms of this Agreement;
 - d. Defective Work not corrected in a timely fashion;

- e. Reasonable evidence of delay in performance of the Work such that the Work will not be completed within the Contract Time or that the unpaid balance of the Contract Price is not sufficient to offset any damages that may be sustained by Thornton as a result of delays caused by Contractor;
 - f. Reasonable evidence demonstrating that the unpaid balance of the Contract Price is insufficient to complete the Work; or
 - g. Uninsured third-party claims involving Contractor or reasonable evidence demonstrating that third-party claims are likely to be filed, unless and until Contractor furnishes Thornton with adequate security in the form of a surety bond, letter of credit or other collateral or commitment sufficient to discharge such claims.
2. If an Application for Payment is rejected, in whole or in part, Thornton shall submit to Contractor in writing the reasons for its rejection. Contractor shall revise the Application for Payment and resubmit to Thornton. If Contractor does not agree with Thornton's reasons for rejection, Contractor shall inform Thornton in writing within five (5) Days after receipt of the reasons for rejection from Thornton. If Thornton and Contractor cannot agree on a revised Application for Payment within fifteen (15) Days after Thornton's initial rejection of an Application for Payment, Thornton shall pay Contractor the amount payable for those items not rejected by Thornton, less amounts previously paid by Thornton, and less applicable retainage. Those items rejected by Thornton shall be due and payable when the reasons for the rejection have been cured.

G. Contractor Warranties.

- 1. Title of Materials and Equipment. Contractor warrants that title to all Materials and Equipment covered by an Application for Payment, whether incorporated into the Work or not, shall pass to Thornton upon receipt of payment, in whole or in part, by Contractor.
- 2. The passing of title to Thornton shall not be construed as relieving Contractor of its sole responsibility for:
 - a. The care and protection of the Work, Materials and Equipment for which payment has been made;
 - b. The restoration of any damaged or destroyed Work, Materials or Equipment; and
 - c. Such responsibility shall continue until all Work under this Agreement has been completed and accepted by Thornton.

3. Free and Clear of Encumbrances. Contractor further warrants that upon submittal of an Application for Payment for Work for which payment has been received from Thornton, to the best of Contractor's knowledge, information, and belief, such Work shall be free and clear of all liens, claims, security interests, or encumbrances in favor of Contractor, Subcontractors, Sub-subcontractors, Material or Equipment Suppliers, or other persons or entities making a claim by reason of having provided labor, Materials or Equipment relating to the Project; and that such Materials or Equipment furnished or installed comply with the requirements of the Contract Documents.

H. Retainage\Withholding of Funds.

1. Prior to substantial completion, progress payments will be made in an amount equal to the percentage indicated below, less the aggregate of payments previously made, and less other amounts as Thornton is entitled to withhold for the reasons set forth below:
 - a. Performance. Ninety-five percent (95%) of the Work completed (with the balance being retainage). Thornton may determine that as long as the character and progress of the Work remain satisfactory then no additional retainage will be withheld;
 - b. Materials and Equipment. Ninety-five percent (95%) (with the balance being retainage) of Materials and Equipment not incorporated in the Work, but delivered, suitably stored and accompanied by documentation satisfactory to Thornton;
 - c. Defective Work not remedied. Thornton may withhold up to two (2) times the estimated value of any Defective Work;
 - d. Non-Compliance. Failure or refusal of Contractor to comply with an instruction of Thornton within a reasonable time;
 - e. Liquidated Damages. Liquidated Damages, if any, assessed against Contractor;
 - f. Arrearages. Being in arrears for any amounts owed to Thornton;
 - g. Failure to supply or update the CPM Schedules; and
 - h. Verified Statement of Claims. Upon receipt of Verified Claim Thornton will hold funds in the amount sufficient to cover the claim(s).
- I. Thornton's progress payment, occupancy or use of the Project, whether in whole or in part, shall not be deemed acceptance of any Work not conforming to the requirements of the Contract Documents and shall not constitute a waiver of Thornton's right to require Contractor to fulfill all of the requirements of the Contract Documents.

J. Thornton shall make the final determination of the amount, quality, acceptability, and fitness of the Work, including Materials and Equipment, which are to be paid for under this Agreement and shall decide all questions which may arise in relation to such Work.

K. Payment for Stored Materials.

1. If payments are to be authorized on account of Materials and Equipment not incorporated in the Work, but delivered and suitably stored at the Project Site or at an off-site storage warehouse, which are necessary for the orderly performance of the Work, and adequately protected from vandalism or theft, Contractor shall furnish with its Application for Payment bills of sale, bills of lading, certified invoices, paid receipts or such other evidence as may be appropriate and satisfactory to Thornton that establish:
 - a. Actual cost, including transportation to the Project Site, of such Materials and Equipment has been paid in full;
 - b. Titles in Thornton's name upon payment;
 - c. Appropriate insurance coverage to protect Thornton's interest upon payment; and
 - d. Receipt showing materials have been paid in full.

L. Final Payment

1. Contractor shall submit a final Application for Payment upon completion of the Punch List Work. Prior to receiving Final Payment, Contractor, if requested by Thornton, shall file with Thornton:
 - a. Receipts showing payment in full;
 - b. A waiver or release of claims and/or liens from each Subcontractor and supplier for all labor, Materials and Equipment used or furnished by each on the Work;
 - c. A complete release of all claims from the Contractor which may have arisen under the Agreement;
2. In lieu of the above, Thornton may request, and Contractor shall file statements showing the balance due on all accounts. The manner in which settlement is made by Thornton with Contractor shall not release Contractor or its Surety from their payment obligations.
3. Final Payment shall not be due until Initial Acceptance is granted by Thornton and Final Payment shall not be made until the Date of Final Settlement.

4. At the time Thornton makes Final Payment to Contractor, Contractor understands that completion of the following outstanding Claims and work may still be required:
 - a. Outstanding Verified Claims;
 - b. Work not in conformance with the Contract Documents;
 - c. Terms of any special warranties required by the Contract Documents;
 - d. Outstanding claims by Thornton or third parties for damages attributed to Contractor or any person or entity for which it is responsible; and
 - e. Work to be completed under the Warranty Period.

M. Contractor's Release of Claims upon Final Payment

1. The acceptance of Final Payment by Contractor shall operate as a release of all claims by Contractor for all things done or furnished in connection with this Agreement and for every act or omission or neglect of Thornton or others relating to, or arising out of this Agreement, except for claims previously made in writing by Contractor and rejected or remains unsettled by Thornton at the time of Final Payment.
2. No payment, final or otherwise, shall operate to release Contractor, its Surety or its insurers from any obligations under this Agreement or under the Performance Bond or Labor and Material Payment Bond including, but not necessarily limited to, any one or more of the following:
 - a. Obligations arising from or relating to latent defects;
 - b. Faulty Work or Material or Equipment appearing after any payment;
 - c. Failure of the Work to perform in accordance with the requirements of the Contract Documents;
 - d. Unsettled claims of Thornton;
 - e. Claims for non-payment of laborers, mechanics, materialmen or suppliers, or for Equipment used or rented; or
 - f. Claims under any maintenance requirements of the Contract Documents or any special guarantees or warranties provided for under the Contract Documents.

3. When the above grounds are removed, payment shall be made for amounts withheld. The right to withhold payment, however, shall not preclude Thornton from its right to declare this Agreement in default for any of the reasons specified in the Contract Documents.
4. The final amount due to Contractor, as may be adjusted for any outstanding claims or Verified Claims properly filed with Thornton, upon Contractor achieving Initial Acceptance of the Work is payable the following day of Final Settlement. All claims shall be settled before issuance of Final Payment or Thornton may withhold from Final Payment monies sufficient to cover those claims.

XV. INITIAL ACCEPTANCE

- A. When the Contractor believes all Punch List items have been completed to Thornton's satisfaction, the Contractor shall submit a written request for Initial Acceptance. Thornton may then issue Initial Acceptance if it concurs.
- B. Upon issuance of Initial Acceptance, Thornton shall, as required by C.R.S. § 38-26-107, as may be amended, establish the Date of Final Settlement and post or advertise the Notice of Final Settlement. The Work shall be deemed completed satisfactorily and finally accepted by Thornton as those terms are used in C.R.S. § 24-91-103(1)(a) upon Initial Acceptance by Thornton.
- C. Contractor shall be responsible for the maintenance, security, heat, utilities, damages to the Work and insurance until the date of Initial Acceptance. In addition, Contractor shall be responsible for the provision of maintenance, security, heat, utilities, damages to the Work and insurance for the affected portion of the Work during any period in which Contractor is called upon to perform corrective Work during the Warranty Correction Period.
- D. The Warranty Correction Period shall begin on the Date of Initial Acceptance. Thornton shall issue Initial Acceptance in writing, which shall set out the beginning and end dates for the Warranty Correction Period.

XVI. UTILITY LOCATIONS, RIGHT OF WAYS (ROW) & SERVICE

- A. Access to and Use of Right of Ways. Unless the Contract Documents provide that Contractor is to acquire property on behalf of Thornton, Thornton will furnish land and ROW as shown in the Contract Documents for the performance of the Work. Contractor shall confine its operations to the land and ROW furnished unless arrangements have been made in writing with other property owners and Thornton for access through or use of their property.
- B. Notice, Request for Utility Location, Easements. Contractor shall comply with C.R.S. §§ 9-1.5-101, et. seq., now and as amended hereafter, regarding location of utilities and utility easements. Contractor shall request a written record of any information from all owners or operators other than Thornton, of Underground Facilities as the statute requires regarding the location of the specific Underground

Facilities. Contractor and all persons acting on behalf of Contractor shall comply with all the provisions of C.R.S. §§ 9-1.5-101, et. seq., applicable to notice, excavation and location of underground facilities.

C. Utilities Information Provided "As Is." Thornton shall not be responsible for the accuracy or completeness of any information provided by third-party owners or operators of underground utilities and facilities, whether shown on the Contract Documents or located in the field. Contractor shall be responsible to determine the location of all underground utilities and facilities. Contractor shall include in the Contract Price the cost of such underground investigations, such as potholing.

D. Identification of Utility(ies) Locations.

1. The center-line locations of underground utilities and facilities which are owned or operated by Thornton shall be located and shown on the Drawings. As part of the Work, Contractor shall, on behalf of Thornton, mark the actual location of such utilities and facilities on the Record Drawings to the extent the actual location varies from the location shown in the Drawings.
2. In the event that the Drawings indicate that the location of any underground utilities or facilities are "unknown," "uncertain," or within a "range," Contractor shall have full responsibility for determining the exact location of such underground utilities and facilities by "potholing," "handwork," or such other means as may be necessary to determine the precise location without damaging them. The precise location of such underground utilities and facilities shall be incorporated into the Record Drawings.
3. Contractor shall notify Thornton immediately and request further direction if a utility or facility shown in the Drawings or marked in the field cannot be found by potholing or handwork within 18" horizontally from the exterior edges of the expected utility location.
4. If an underground utility or facility is uncovered or revealed, whether by field locates or by construction activities at or contiguous to the Project Site, which was not shown or indicated in the Drawings, Contractor shall promptly after becoming aware thereof and before further disturbing conditions affected thereby or performing any Work in conjunction therewith (except in emergency situations), notify Thornton of such underground utility or facility and give written notice of the discovery to the "Notification Association," and Thornton. The location of all such underground utilities and facilities shall be incorporated into the Record Drawings. Thornton will promptly review the underground utility or facility and determine the extent, if any, to which a change is required to reflect and document the consequences of its existence. During such time, Contractor shall be solely responsible for the safety and protection of such underground utility or facility.

5. Contractor shall ascertain and note on the Record Drawings all utilities, facilities, and utility easements' locations, whether initially shown correctly or incorrectly on the Contract Documents, and whether initially marked correctly, incorrectly or not at all in the field.
- E. Utilities Location Associated Costs. The cost of all of the following shall be included in the Contract Price, and Contractor shall have sole responsibility for:
1. Reviewing and checking all information and data provided by all owners or operators of underground utilities and facilities;
 2. Locating all underground utilities and facilities within 18" horizontally from the exterior edges of the expected utility location shown or indicated in the Drawings or marked in the field;
 3. Coordination of the Work with the owners and operators of all underground utilities and facilities during construction; and
 4. The safety and protection of all such underground utilities and facilities and repairing any damage thereto resulting from the Work.
- F. Utility Service. Utility service shall be maintained to all areas at all times during construction of the Work, except when it is necessary to shut down a line to make a connection with a new line. All planned utility service interruptions shall be approved in advance in writing by Thornton. Affected tenants and property owners shall be given a minimum of twenty-four (24) hours written and verbal notice by Contractor when it is known that their service will be interrupted.
- G. Fire Hydrants. Contractor shall keep a sufficient clear area around all fire hydrants to permit their full and effective use in case of fire. The appropriate Fire Rescue Authority shall be kept advised of the status of all fire hydrants affected by any Work.

XVII. ROADS, TRAFFIC, TRAVEL CONTROL & MAINTENANCE

- A. Unless a road closure and detour are approved in advance by Thornton, adequate traffic flow shall be maintained at all times. All barricading and temporary signage for detours and traffic control must meet the standards as set forth in the most current edition of the Manual on Uniform Traffic Control Devices ("MUTCD") as adopted by the Colorado Department of Transportation and as adopted by the United States Department of Transportation Federal Highway Administration and requirements of Thornton's designated traffic engineer. The cost of traffic control shall be included in the Contract Price. Public safety is Contractor's sole responsibility.
- B. Contractor is responsible for obtaining all necessary traffic control permits to conduct the Work.

XVIII. EMERGENCY PROTECTION

- A. After the Notice to Proceed has been issued and continuing through Initial Acceptance, the Contractor shall be solely responsible for protection and safety of the public and the Contractor's/Subcontractor's workers, twenty-four (24) hours a day, seven (7) days a week. Contractor shall also be solely responsible after Initial Acceptance when the Contractor is on the Project site performing any Warranty Work.
- B. Whenever, in the opinion of Thornton, the Contractor has not taken sufficient precaution for the safety of the public or the protection of the Work, or of adjacent structures or property, and whenever, in the opinion of Thornton, an emergency has arisen and immediate action is considered necessary, then Thornton, with or without notice to the Contractor, may provide suitable protection by causing Work to be done and Materials and Equipment to be furnished and placed. The cost of such Work and Materials and Equipment shall be borne by the Contractor, and if not paid on presentation of the bills, such costs will be deducted from any amounts due or that become due the Contractor. The performance of such emergency Work shall not relieve the Contractor of responsibility for any damage which may occur.

XIX. PROTECTION OF PUBLIC AND PRIVATE PROPERTY

- A. The Contractor shall make every effort to avoid damage to all public and private property, including, but not limited to, dikes, ditches, roadways, sidewalks, fences, trees, landscaping, structures, and utilities. Thornton assumes no responsibility whatsoever for any damage resulting from the Contractor's operations, whether such damage occurs on public or private property. The Contractor shall defend, indemnify, and hold harmless Thornton from all claims for damage resulting from its operations. Any and all damages due to a disruption of utility service attributed to the Contractor's operations shall be the sole responsibility of the Contractor.
- B. The Contractor shall contact any property owners verbally and in writing where additional access is needed to the Project site. Any damage to such property by the Contractor will be the responsibility of the Contractor. All claims must be settled before issuance of Final Payment.
- C. Permits, Traffic Control Plan.
 - 1. For all ROW requiring closure, Contractor shall obtain the appropriate permits for any Work therein from all applicable permitting authorities. Prior to the start of construction, Contractor shall submit to Thornton's Traffic Engineering Division the planned traffic control methods and procedures for the Work. The traffic control plan shall be approved by Thornton prior to implementation by Contractor. In general, except for alleyways, one (1)

lane of the roadway for each direction must be kept open at all times or, if this cannot be achieved, sufficient flag persons must be provided to properly channel traffic at all times when there is only one (1) lane open.

2. In the event Work has commenced in a roadway or other area subject to vehicular traffic, including bicycles, Contractor shall provide and maintain access and safe travel conditions by ramping or surfacing with suitable materials to ensure safe travel at all times.

D. Road Maintenance.

1. If, in the opinion of Thornton, the products used and/or the maintenance methods provided are not capable of safely supporting the anticipated vehicular traffic, Contractor shall either immediately remove the existing products and provide higher quality products, up to and including placement of temporary hot mix asphalt, increase the frequency of maintenance, or both, as may be directed by Thornton.
2. Failure to comply with this requirement may, at Thornton's sole discretion, result in the Work or a portion of the Work being suspended until the situation is corrected. Contractor shall not be entitled to additional compensation or an extension of the Contract Time because of its failure to provide proper road maintenance products. Should Contractor not perform any necessary patching and maintenance in a timely manner, Thornton may, at its option, have the Work performed by others and may deduct the cost from amounts due or that become due to Contractor.
3. The provision of products and their maintenance to assure access and safe travel shall be included in the Contract Price.

XX. COMPLIANCE WITH CURRENT LAWS

- A. All Work shall comply with all applicable Laws, rules, regulations, and codes of the United States and the State of Colorado and with the charter, ordinances, and rules and regulations of Thornton.

XXI. STOP WORK, SUSPENSION AND TERMINATION

A. Stop Work Order by Thornton

1. If in Thornton's opinion Contractor is persistently failing to carry out Work in accordance with the Contract Documents, Thornton may issue a written order to Contractor to stop the Work, or any portion of the Work, until the cause for such order has been eliminated; however, the right of Thornton to stop the Work shall not give rise to a duty on the part of Thornton to exercise this right for the benefit of Contractor or any other person or entity.

If Contractor defaults or neglects to carry out the Work in accordance with the Contract Documents, and fails within seven (7) Days after receipt of written notice from Thornton to commence and continue correction of such default or neglect with diligence and promptness, Thornton may, without prejudice to any other remedy Thornton may have, make good such deficiencies. In such case a Change Order shall be issued deducting from amounts then or thereafter due Contractor the cost to correct such deficiencies. If amounts then or thereafter due Contractor are not sufficient to cover such amount, Contractor shall pay the difference to Thornton upon demand.

B. Suspension by Thornton for Convenience

1. Thornton may order Contractor in writing to suspend, delay or interrupt all or any part of the Work without cause for its sole convenience.
2. With Thornton's reasonable discretion, adjustments caused by suspension, delay or interruption may be made as appropriate for increases in the Contract Price and/or the Contract Time. No adjustment shall be made if Contractor is or otherwise would have been responsible for the suspension, delay or interruption of the Work.

C. Termination by Thornton for Cause

1. If Contractor fails to supply enough qualified workers, proper Materials and/or Equipment, maintain the CPM Schedule, or fails to make prompt payment to its employees, Subcontractors or Material or Equipment Suppliers, disregards Laws or orders of any public authority having jurisdiction, or otherwise is in material breach of a provision of this Agreement, Contractor may be deemed in default. If Contractor fails within seven (7) Days after receipt of written notice from Thornton to commence and continue correction of such default, Thornton shall give Contractor and the Surety a second written notice to correct the default within a three (3) Day period.
2. If Contractor fails to promptly commence and continue satisfactory correction of the default following receipt of such second notice, Thornton without prejudice to any other rights or remedies may: (a) take possession of the Project Site; (b) complete the Work utilizing any reasonable means; (c) withhold payment due to Contractor; and (d) as Thornton deems necessary, supply workers and Materials, Equipment and other facilities for the satisfactory correction of the default, and charge Contractor the costs and expenses, including reasonable overhead, profit and attorneys' fees.

3. In the event of an emergency affecting the safety of persons or property, Thornton may immediately commence and continue correction of a default without first giving written notice to Contractor but shall give prompt written notice to Contractor following commencement of the corrective action.
4. If Contractor files a petition under the bankruptcy code, this Agreement shall terminate if Contractor or Contractor's trustee rejects this Agreement, or if there has been a default and Contractor is unable to give adequate assurance that Contractor will perform as required by this Agreement or otherwise is unable to comply with the requirements for assuming this Agreement under the applicable provisions of the bankruptcy code.
5. If Thornton exercises its rights under this Agreement to terminate this Agreement, Thornton shall provide an accounting of the costs incurred by Thornton to Contractor and the Surety.
6. If Thornton terminates this Agreement for default, and it is later determined that Contractor was not in default or that the default was excusable under the terms of the Agreement, the termination shall be deemed a termination for convenience, and the rights of the Parties shall be as set forth herein.

D. Termination by Thornton for Convenience, Notice and Contractor's Claim

1. Thornton may terminate this Agreement for its own convenience. In such event, termination by Thornton for convenience shall be initiated by written notice to Contractor which will specify the effective date of the termination.
2. Contractor, after receiving the notice, shall cancel any outstanding commitments for procurement of Materials and Equipment. In addition, Contractor shall use reasonable efforts to cancel or divert any outstanding subcontracted commitments, unless otherwise requested by Thornton. With respect to such canceled commitments Contractor shall:
 - a. Settle all outstanding liabilities and all claims arising out of the canceled commitments. Such settlements shall be approved by Thornton and shall be final; and
 - b. If requested by Thornton, assign Thornton all of the rights, title, and interest of Contractor under the terminated orders and Subcontracts, as directed by Thornton. Thornton will then have the right but not the obligation to settle or pay any or all claims arising out of the termination of these commitments.
3. Contractor shall submit its termination claim to Thornton within ninety (90) Days after the effective date of the notice. During the ninety (90)-Day period, Contractor may make a written request to Thornton for a time extension in preparing the claim. Any time extension must be approved by

Thornton. If Contractor fails to submit its termination claim within the time allowed, Thornton may determine the amount due Contractor, if any, by reason of the termination, which determination shall be final. Failure of Contractor to submit a termination claim within the time allowed shall constitute a waiver of the claim.

4. Contractor and Thornton may agree upon the whole or any part of the amount to be paid Contractor as a result of the termination. The amount may include actual charges incurred by Contractor. The amount may also include any actual loss upon outstanding commitments for subcontracts which Contractor is unable to cancel, provided Contractor has proven reasonable effort to divert the commitments to other activities. The amount agreed upon shall be set forth in a Change Order, and Contractor shall be paid that amount. Contractor shall not be entitled to compensation for uncompleted Work or anticipated overhead and profit from the uncompleted portion of the Work.
5. Contractor shall transfer title and deliver to Thornton such items which, if the Agreement had been completed, would have been furnished to Thornton including:
 - a. Completed and partially completed Work; and
 - b. Materials or Equipment produced, acquired, or in the process of being produced that is terminated by the notice.
6. Other than the above, any termination inventory resulting from the termination may, with written approval of Thornton, be sold or acquired by Contractor under the conditions prescribed by and at prices approved by Thornton. The proceeds of any such disposition shall be applied to reduce any payments owed to Contractor, or shall be credited to the Cost of Work, or paid in a manner as directed by Thornton. Until final disposition, Contractor shall protect and preserve all Materials and Equipment which is in its possession and in which Thornton has or may have an interest.
7. Contractor agrees to make its cost records available to Thornton to the extent they are necessary to determine the validity and amount of each item in the termination claim.
8. Termination of this Agreement, or a portion thereof for any reason, shall not relieve Contractor of contractual responsibilities for the Work completed, nor shall it relieve the Surety of its obligation for and concerning any claim arising out of Work performed.

E. Termination by Contractor

1. If the Work has been stopped for a consecutive thirty (30)-Day period, upon seven (7) Days written notice to Thornton, Contractor may terminate this Agreement for the following reasons:
 - a. Under court order or order of other governmental authorities having jurisdiction; or
 - b. As a result of the declaration of a national emergency or other governmental act during which, through no act or fault of Contractor, Materials or Equipment are not available.

F. Effect of Termination. Upon termination by Contractor in accordance with this section, Contractor shall be entitled to recover from Thornton payment for all Work executed and for all proven cost or expense incurred in connection with the Work, plus actual demobilization costs. Contractor shall not be entitled to compensation on Work not performed.

G. Contingent Assignment of Subcontract. If the Agreement is terminated for cause or convenience, Contractor shall terminate all contracts with its Subcontractors, subject to the prior rights of the Surety, provided that:

1. The Agreement is terminated by Thornton pursuant to the requirements herein; and
2. Contractor shall cause all appropriate Subcontractor information, documentation and subcontracts to be provided to Thornton in the event of termination.

XXII. TAXES

- A. Contractor is obligated to pay federal and state income tax on any monies earned pursuant to this Agreement.
- B. Contractor shall determine which jurisdiction taxes are waived for governmental projects. Contractor shall be liable for exempt taxes paid due to the failure to apply for exemption certificates or failure to use them.
- C. Contractor shall furnish Thornton, upon request, duplicate receipts or other satisfactory evidence showing or certifying to the proper payment of all required licenses and taxes. Contractor shall promptly pay, when due, all bills, debts, and obligations they incur in the Contract funds, or performing the Work and shall allow no lien, mortgage, judgment or execution to be filed against land, facilities or improvements owned by Thornton.

D. Tax Exempt Status.

1. Thornton represents that it is exempt from Colorado State and Thornton sales and use taxes on Materials and Equipment to be permanently incorporated into the Work. No taxes of any kind shall be charged to Thornton. Said taxes shall not be included in the Contractor's Bid Proposal or the Contract Price. Contractor shall pay all sales, consumer, use, or other similar taxes required to be paid in accordance with the laws and regulations applicable to the Work.
2. Contractor shall apply to the Colorado Department of Revenue for an exemption certificate and purchase the Materials and Equipment tax free (Section 39-26-104, C.R.S. as amended). Contractor shall be liable for exempt taxes paid due to the failure to apply for exemption certificates or failure to use them.

XXIII. CONFIDENTIALITY

- A. Unless compelled by law, a governmental agency or authority, an order of a court of competent jurisdiction or a validly issued subpoena, Contractor shall treat as confidential and not disclose to third-persons, except Subcontractors, Material Suppliers and Equipment Suppliers as is necessary for the performance of the Work, any reports or other data provided by Thornton or which Contractor may acquire in connection with the Project. All confidential information shall be returned to Thornton at the end of the Project.
- B. Thornton and Contractor shall specify those items to be treated as confidential by the other Party and shall mark them "Confidential." Contractor shall hold Thornton harmless from any claims arising from the release of confidential and proprietary information not clearly designated as such by Contractor or that is compelled to be released by Laws, a governmental agency or authority, an order of a court of competent jurisdiction or a validly issued subpoena.
- C. In the event a third party seeks disclosure of any Confidential Information from Contractor or Thornton, that Party shall promptly notify the other Party to permit that Party's objection.

XXIV. WATER

- A. Use. All water used by Contractor for testing, compaction, dust control or other uses related to construction of the Work shall be recorded by a meter furnished by Thornton, and the water shall be obtained from a location specified by Thornton. A refundable deposit for meter use shall be paid to Thornton's water utility by Contractor. Water use shall be metered and paid for by the Contractor at the current rate per 1,000 gallons as published by Thornton. Contractor shall be responsible for paying a monthly water meter rental charge. The rental charge and all water usage shall be included in the Contract Price. The meter is required

to be returned to Thornton every six (6) months for maintenance and calibration. If there are any damages to the meter and/or any missing parts, the cost of repair and/or replacement of parts will be deducted from Contractor's deposit.

- B. Contractor shall keep natural drainage and water courses unobstructed or provide other equal courses effectively placed.

XXV. ETHICS, NO FINANCIAL INTEREST, CONFLICTS AND RELATIONSHIPS

- A. Contractor agrees that it and its subsidiaries, affiliates, principals, employees and Subcontractors shall not engage in any transaction, activity, or conduct which would result in a conflict of interest. Contractor represents it has disclosed any and all current or potential conflicts of interest to Thornton. A conflict of interest shall include transactions, activities or conduct that would affect the judgment, actions or Work of Contractor by placing Contractor's own interests, or the interest of any party with whom Contractor has a contractual arrangement, in conflict with those of Thornton. Thornton, in its sole discretion, shall determine the existence of a conflict of interest and may terminate this Agreement in the event such a conflict exists after it has given Contractor written notice which describes the conflict. Contractor shall have twenty (20) Days after the notice is received to eliminate or cure the conflict of interest in a manner acceptable to Thornton.
- B. Disclosure of Pecuniary Relationships Required.
 - 1. If any of the design or construction costs to be reimbursed arise from a transaction between Contractor and a Related Party, Contractor shall notify Thornton of the specific nature of the contemplated transaction, including the identity of the Related Party and the anticipated cost to be incurred, before any such transaction is consummated or cost incurred.
 - 2. If Thornton, after such notification, authorizes the proposed transaction, then the cost incurred shall be included the Contract Price, and Contractor may procure the Work, Materials, Equipment, goods or service from the Related Party. If Thornton fails to authorize the transaction, Contractor shall procure the Work, Materials, Equipment, goods or service from some person or entity other than a Related Party.
- C. Contractor warrants that it has not and shall not pay or receive any contingent fees or gratuities to or from any Party, including its agents, officers, employees, Subcontractors, Suppliers, and others for whom they may be liable, in order to obtain preferential treatment.
- D. No Conflict of Interests. Contractor shall not retain any Subcontractor to perform Work under this Agreement if Contractor is aware, after a reasonable written inquiry has been made, that it is connected with the sale or promotion of Equipment or Material which is or may be used on the Project or any other conflict of interest exists, but in certain circumstances Thornton may permit a waiver in writing provided Contractor has fully disclosed any potential conflict of interest.

XXVI. DISPUTE RESOLUTION

- A. Unless otherwise agreed in writing, Contractor shall continue to perform the Work and maintain the CPM Schedule during any dispute or dispute resolution proceedings. If Contractor continues to perform, Thornton shall continue to make payments in accordance with this Agreement.
- B. The Parties shall attempt to resolve disputes among the Parties' Representatives.
- C. If either Party claims that attempts to resolve a dispute among the Parties' Representatives, has reached an impasse, the Representative for each Party shall refer the dispute to senior management of the respective Parties to endeavor to reach resolution through good faith direct discussions. Such senior management representatives shall possess the necessary authority to resolve such dispute. If the dispute remains unresolved after a reasonable period of time after discussions among the senior management representatives, the Parties may submit the dispute to mediation, which shall be held in the City of Thornton. The Parties shall share equally in the mediator's fees.
- D. If the attempted negotiation and mediation are unsuccessful, the Parties may proceed to litigation.
 - 1. Any legal action concerning or arising out of this Agreement shall be brought in the District Court, County of Adams, State of Colorado.
 - 2. Any action arising out of or relating to this Agreement or the Work asserted by Contractor against Thornton shall be brought within two (2) years from when the action accrued pursuant to C.R.S. § 13-80-102(h), as may be amended.
- E. This Agreement shall be governed by the Laws of the State of Colorado notwithstanding its choice of law principles.

XXVII. MISCELLANEOUS

- A. Assignments. The Contractor shall not assign the whole or any part of the Contract or any monies due or to become due thereunder without the written consent of Thornton and of the Surety on the Contractor's Bonds. A copy of the consent of the Surety, together with a copy of the assignment, shall be filed with Thornton. If the Contractor assigns all or any part of any monies due or to become due under the Contract, the instrument of assignment shall contain a clause to the effect that it is agreed that the right of the assignee in and to any monies due or to become due to the Contractor under the Contract shall be subject to prior claims and liens of all persons, firms, and corporations for services rendered; for the payment of all Materials and Equipment furnished; for payment of all Construction Equipment used or rented in the performance of the Work; and for the payment of any liens, claims, or amounts due federal, state, or local governments or any of their special enterprises.

- B. Authority of Thornton. Thornton, or its consulting Engineer, shall furnish engineering services during construction of the Work to the extent provided in the Contract Documents. Thornton or its consulting Engineer shall observe and review the Work during construction. Compliance with the Contract Documents shall be solely the Contractor's responsibility, notwithstanding such observation, or review. Thornton may suspend the Work when it appears such suspension may be necessary to accomplish the proper implementation of the intent of the Contract Documents.

- C. Computation of Times. When any period of time is referred to in the Contract Documents by days, it will be computed to exclude the first and include the last day of such period. If the last day of any such period falls on a Saturday or Sunday or on a day made a legal holiday by the law of the applicable jurisdiction, such day will be omitted from the computation.

- D. Survival of Obligations. All representations, indemnifications, warranties, and guarantees made in, required by, or given in accordance with the Contract Documents, as well as all continuing obligations indicated in the Contract Documents, will survive final payment, completion, and acceptance of the Work or termination or completion of the Contract or termination of the services of Contractor.

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EXHIBIT C

SCOPE OF SERVICES

City of Thornton Thornton Water Treatment Plant Solar, Project No. 22-40

1. Project Overview

Contractor shall design, permit, furnish, and install a turnkey solar photovoltaic (PV) system at the Thornton Water Treatment Plant (“TWTP”) located at 920 Thornton Parkway, Thornton, Colorado. 80229.

Thornton intends to install both rooftop and ground-mounted solar arrays to the north of the building to maximize energy production within the available footprint. The total system capacity, based on available space, is anticipated to be between 460 kW and 520 kW (DC).

2. Project Objectives

- a. Maximize solar energy generation at the TWTP within site and budget constraints.
- b. Provide a fully turnkey system including all engineering, procurement, installation, interconnection, and commissioning services.
- c. Deliver a complete, code-compliant, and operational system ready for energization and integration with the existing electrical infrastructure.
- d. Include all necessary permitting, studies, testing, and utility coordination.
- e. Ensure compliance with FEOC (Foreign Entity of Concern) restrictions for all equipment and materials.

3. Scope of Services

The selected contractor shall provide all labor, materials, equipment, software, testing, coordination, and management necessary to complete a fully functional solar PV system. The scope shall include the following:

- a. Design and Engineering
 - i. Conduct site assessments, load calculations, and structural evaluations of the TWTP building roof.
 - ii. Perform geotechnical and soil testing for the proposed ground-mount area north of the TWTP building.
 - iii. Develop detailed design drawings, including electrical, structural, and civil plans, sealed by licensed professionals.
 - iv. Prepare and submit all permit applications and documentation required by Thornton and the local utility provider.

- v. Coordinate interconnection requirements with the utility provider and ensure compliance with all codes and standards.
- b. Equipment and Materials
- i. Supply all PV modules, inverters, racking, monitoring systems, electrical balance-of-system components, and other required materials.
 - ii. All major system components must be FEOC-compliant and eligible under current federal tax credit requirements.
 - iii. Provide manufacturer warranties and contractor warranties as follows (minimum durations to be identified by bidder):
 - 1. Modules: Power output warranty length
 - 2. Racking: Warranty length
 - 3. Inverters: Warranty length
 - 4. Workmanship: Warranty length
 - iv. Provide documentation for all manufacturer and workmanship warranties, as well as production guarantees and performance expectations.
- c. Construction and Installation
- i. The Contractor shall furnish all labor, equipment, materials, supervision, and services required to complete the installation of the solar PV systems. All work shall comply with applicable codes, standards, and manufacturer specifications.
- d. Pre-Construction and Mobilization
- i. Conduct a pre-construction meeting with Thornton representatives to review schedule, safety, access, and coordination protocols.
 - ii. Provide a detailed construction schedule outlining major milestones.
 - iii. Submit a site logistics plan showing staging, storage, parking, access, and safety zones.
 - iv. Verify existing conditions and field measurements prior to installation.
 - v. Coordinate with Thornton staff to avoid disruptions to TWTP operations.
- e. Site Preparation
- i. Install caissons for the ground-mount area.
 - ii. Identify and protect existing utilities; perform any necessary testing before any trenching or directional boring.

- iii. Restore all disturbed areas to original or better condition following construction.

f. **Structural and Electrical Installation**

i. **Ground-Mount Array:**

1. Install foundations and racking per design and geotechnical recommendations.
2. Install modules and wire management in accordance with manufacturer requirements.
3. Ensure array alignment and spacing maximize production and aesthetics.

ii. **Rooftop Array:**

1. Install racking and attachment systems designed for the existing roof structure while maintaining roof integrity.
 - a. Roof was designed with solar conduits, no penetrations should be needed.

iii. **Electrical Work:**

1. Install conduit, wiring, and equipment per NEC and local standards.
2. Utilize directional boring for conduit runs under paved or improved areas.
3. Label all electrical gear and disconnects per code.
4. Provide grounding, bonding, and monitoring communication systems.

4. Interconnection

- a. Coordinate all interconnection activities with Thornton staff and Xcel Energy.
- b. Perform shutdowns and switching operations in coordination with Thornton staff.

5. Inspections and Quality Control

- a. Schedule and coordinate all required inspections with Thornton and Xcel Energy.
- b. Perform electrical and mechanical testing prior to energization, including torque checks and insulation resistance.
- c. Document all inspections, tests, and commissioning steps in the final closeout package.

6. **Utility Coordination and Rebates**

- a. Coordinate with Xcel Energy for interconnection approval, metering, and commissioning.
- b. Identify and assist with applicable utility rebate or incentive programs, including:
 - i. Researching available programs and timelines.
 - ii. Documenting rebate requirements.
 - iii. Supporting Thornton in compiling data and applications.

7. **Testing, Commissioning, and Training**

- a. Perform system testing and commissioning in accordance with industry standards and utility requirements.
- b. Provide final as-built drawings, operations manuals, and warranty documentation.
- c. Provide O&M Manual.
- d. Conduct training for Thornton staff on system operation, maintenance, and monitoring.
- e. Outline the level of service and support the contractor will provide post-commissioning and for what duration.

8. **Project Schedule**

- a. Anticipated Notice of Award: December 2025.
- b. Construction Period: 120 days following Notice to Proceed (NTP).
- c. System Commissioning and Closeout: By end of 2026 (subject to Xcel Energy approval and permitting).

EXHIBIT D

SCHEDULE OF CONTRACT PAY ITEMS AND PRICES

City of Thornton

Thornton Water Treatment Plant Solar, Project No. 22-40

- A. The Schedule of Contract Pay Items and Prices shall be entered into the contract after acceptance of Proposal.

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EXHIBIT F

PERFORMANCE BOND & LABOR AND MATERIAL PAYMENT BOND

City of Thornton

Thornton Water Treatment Plant Solar, Project No., 22-40

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PERFORMANCE BOND

The **City of Thornton**, a home rule municipality, located at 9500 Civic Center Drive, Thornton, Colorado 80229 ("Thornton" or "Obligee") and [Contractor's full name and type of legal entity], Contractor, having an office at [Contractor's address] have entered into a Contract with a Notice of Award dated _____, 20__ for Construction, in connection with Thornton Water Treatment Plant Solar, Project No. 22-40 (the "Project").

By virtue of this Bond, Contractor as Principal, and (**Surety's full name**) having an office at (**Surety's address**) (the "Surety") are firmly bound to Thornton, for the maximum amount of \$ [spell out dollar amount here] Dollars [XXXXXXXX] (the "Bond Sum").

Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, to Obligee for the performance of the Work this Project requires *and as set forth in the Exhibit C – Scope of Services*.

I. BOND TERMS

- A. The Contract by this reference is incorporated into this Performance Bond.
- B. If Contractor performs its Contract obligations (the "Work") as required, Surety shall have no further obligations under this Bond. If Contractor does not perform the Work, Surety's obligations under this Bond shall remain in full force and effect.
- C. Surety waives notice of any change made by Thornton, including changes of time, to the Contract or to related subcontracts, purchase orders and other obligations.
- D. If Contractor is in default on the Contract, and Thornton has performed its obligations under the Contract, Surety shall promptly and at the Surety's expense take one (1) of the following actions:
 - 1. Surety may promptly remedy the default;
 - 2. Surety shall promptly;
 - a. With Thornton's consent, complete the Contract in accordance with its terms and conditions using its agents or independent Contractors;
 - b. Obtain one or more bids from lowest, qualified Contractors acceptable to Thornton to complete the Contract in accordance with its terms and conditions;
 - c. Arrange for a Contractor, acceptable to Thornton, to complete the Work in accordance with its terms and conditions of the Contract and secured by performance and payment bonds issued by a qualified surety. Surety will ensure sufficient funds are available to pay the cost to complete the Work as it progresses, and other costs and damages

Surety may be liable to pay, minus the balance of the Contract price, up to Bond Sum indicated in the first paragraph of this Performance Bond. The term "balance of the Contract price" as used in this subsection c, means the total amount payable by Thornton to Contractor under the Contract and any Contract Change Orders thereto, less the amount properly paid by Thornton to Contractor.

II. ADDITIONAL TERMS

- A. **Duration.** This obligation will run continuously, and will remain in full force and effect until and unless the Bond is terminated and cancelled as provided in the Contract or as otherwise provided by law.
- B. **Bond Venue.**
 - 1. The venue for any action, dispute or proceeding initiated in connection with this Bond will be District Court in and for the County of Adams, State of Colorado.
 - 2. Any suit under this Bond must be instituted before the expiration of two (2) years from the date on which final payment under the Contract falls due.
- C. **No Other Beneficiaries.** No right of action shall accrue on this Bond to or for the use of any person or corporation other than Thornton.
- D. **Severability.** If one or more of the provisions of this Bond are determined to be illegal or unenforceable by a court of competent jurisdiction, all other provisions will remain effective.

Signed and sealed this _____ day of _____, 20_____.

Witness

Principal

Title

Title

Witness

Surety

Title

Title

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LABOR AND MATERIAL PAYMENT BOND

The **City of Thornton**, a home rule municipality, located at 9500 Civic Center Drive, Thornton, Colorado 80229 (“Thornton” or “Obligee”) and [Contractor’s full name and type of legal entity], Contractor, having an office at [**Contractor’s address**] have entered into a Contract with a Notice of Award dated _____, 20__ for Construction, in connection with Thornton Water Treatment Plant Solar, Project No. 22-40 (the “Project”).

By virtue of this Bond, Contractor as Principal, and (**Surety’s full name**) having an office at (**Surety’s address**) (the “Surety”) as the Principal and Surety are firmly bound to Thornton, for the benefit of Claimants, in the amount of \$[**spell out dollar amount here**] Dollars (**\$XXXXXXXX**). Claimants means, without limitation, an individual or entity contracting directly with Contractor or with a subcontractor of Contractor to furnish labor and materials for use in the performance of the Contract, and also includes any individual or entity that has rightfully asserted a claim under an applicable mechanic's lien or state statute against Contractor for the Project.

Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, to pay for labor, materials and equipment furnished by Claimants for the performance of the Contract for the specified Work and set forth in the Exhibit C – Scope of Services.

I. BOND TERMS

- A. The Contract by this reference is incorporated into this Labor and Material Payment Bond.
- B. Surety waives notice of any change made by Thornton, including changes of time, to the Contract or to related subcontracts, purchase orders and other obligations.
- C. If the Contractor promptly makes payment of all sums due to Claimants, and defends, indemnifies and holds Thornton harmless for claims, demands, liens or suits by any person or entity seeking payment for labor, materials or equipment furnished for use in the performance of the Construction Contract, Surety shall have no further obligations under this Bond. If Contractor fails to promptly make payment of all sums due to Claimants, Contractor’s, and Surety's obligations under this Bond shall remain in full force and effect, and be subject to the following:
 1. Claimants that directly contract with Principal, or with a subcontractor of the Principal, for labor and materials or a combination of both used or reasonably required for use in the performance of the Contract. Labor and materials include without limitation all and any part of water, gas, power, light, heat, oil, gasoline, equipment, telephone service or rental equipment used in the Contract, and, if applicable, architectural and engineering

services required for performance of the Work by Contractor and its subcontractors, and all other items that may be subject to filing a claim under this Bond.

2. The above-named Principal and Surety hereby jointly and severally agree that every claimant, who has not been paid in full before the expiration of ninety (90) Calendar Days after the date on which the last Claimant's Work or labor was done or performed, or furnished materials, may sue on this Bond, prosecute the suit to final judgment, and execute it to recover any and all sums justly due to Claimant. Thornton shall not be liable for the payment of any costs or expenses of any such suit.
3. No suit or action shall be commenced by any Claimant:
 - a. Until Claimant, other than a Claimant that directly contracts with the Principal, has given written notice to Principal, Thornton, and Surety, within ninety (90) Calendar Days after Claimant last performed Work or labor, or furnished materials. The notice for which the claim is made, must state with substantial accuracy the amount claimed, and the name of the party to whom the materials were furnished, or for whom the labor was performed. Notice shall be delivered by registered mail or certified mail, postage prepaid, in an envelope addressed to the Principal, Thornton and Surety, at the place where an office is regularly maintained for the transaction of business, or it may be served in any manner by which legal process is served in the state where the Project is located, however, service need not be made by a public officer;
 - b. After the expiration of six (6) months from the date Principal stopped performing the Work pursuant to the Contract. It is understood that if any time limitation embodied in this Bond is prohibited by law controlling such limitation, this Bond shall be deemed amended to equal the minimum period of time limitation as such law permits;
 - c. Other than in a state court of competent jurisdiction in, and for the county or other political subdivision of the state where the Project, or any part of it is situated, or in the United States District Court of the District where the Project, or any part it is situated, and no other place.

Signed and sealed this _____ day of _____ 20____.

Witness

Principal

Title

Title

Witness

Surety

Title

Title

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EXHIBIT G

INSURANCE REQUIREMENTS AND CERTIFICATE

City of Thornton

Thornton Water Treatment Plant Solar, Project No. 22-40

A. The Contractor agrees to procure and maintain in force during the term of this Contract, at its own cost, the following coverages:

1. Workers' Compensation Insurance. Workers' Compensation Insurance as required by the Labor Code of the State of Colorado and Employer's Liability Insurance. Evidence of qualified self-insured status may be substituted.

2. <u>Commercial General Liability Insurance</u>	(MINIMUM LIMITS)
a. Each Occurrence	\$2,000,000.00
b. Products/Completed Operations Aggregate	\$2,000,000.00
c. Personal and Advertising Injury	\$2,000,000.00
d. General Aggregate	\$5,000,000.00

The policy shall include coverage protecting against bodily injury, property damage, and personal injury claims arising from the exposures of (1) premises-operations; (2) products and completed operations including materials designed, furnished and/or modified in any way by Contractor; (3) independent subcontractors; (4) contractual liability risk covering the indemnity obligations set forth in this Contract; and (5) where applicable, liability resulting from explosion, collapse, or underground exposures.

If the above insurance is written on a claims-made form, it shall continue for three (3) years following termination or completion of the Contract. The insurance shall provide for a retroactive date of placement prior to or coinciding with the effective date of the Contract.

3. Automobile Liability Insurance. Automobile Liability Insurance with minimum combined single limits for bodily injury and property damage of not less than one million dollars (\$1,000,000) for any one (1) occurrence. This insurance will insure against bodily injury and/or property damage arising out of the Contractor's operation, maintenance, use, loading or unloading of any auto including owned, non-owned, hired and employee autos.

4.	Professional Liability Insurance	(MINIMUM LIMITS)
a.	Each Claim	\$2,000,000.00
b.	Aggregate	\$2,000,000.00

If the above insurance is written on a claims-made form, it shall continue for three (3) years following termination of this Agreement. The insurance shall provide for a retroactive date of placement prior to or coinciding with the effective date of this Agreement.

B. **Additional Insured.** The Contractor shall name Thornton, its officer, agents, and employees as additional insureds with respect to the Commercial General Liability Auto Liability, and Professional Liability coverages above. Contractor shall require any Subcontractor to name Thornton, its officers, agents, and employees as additional insured with respect to Commercial General Liability, Auto Liability, and Professional Liability coverages.

C. **Certificates of Insurance.**

1. A Certificate of Insurance shall be completed and forwarded, along with the Additional Insured Endorsements, to Thornton by the Contractor's Insurance Agent(s) as evidence that policies providing the required coverages, conditions, and minimum limits are in full force and effect and shall be subject to review and approval by Thornton **prior to commencement of any Work under this Contract.** The Contractor shall provide (or cause to be provided) copies of Certificates of Insurance from all subcontractors indicating the City's Additional Insured statuses on their General Liability and Auto Liability policies. The initial completed Certificate(s) of Insurance and Additional Insured Endorsement(s) shall include the Contractor's e-mail address for future inquiries and updates, and shall be sent to:

City of Thornton
 Patrick Hinterberger, Contract Supervisor
 9500 Civic Center Drive
 Thornton, CO 80229-4326
 Patrick.hinterberger@thorntonco.gov

2. Subsequent Certificates of Insurance indicating renewal of coverage(s) shall be sent to Thornton's Risk Manager at certificatesofinsurance@ThorntonCO.gov no later than thirty (30) Calendar Days prior to the expiration date. Indicate "Renewal COI" and the Project Number in the e-mail subject line.

3. Thornton reserves the right to request and receive a certified copy of any policy and any endorsement thereto. Contractor agrees to execute any and all documents necessary to allow Thornton access to any and all insurance policies and endorsements pertaining to the Work

D. Subcontractor Insurance Coverages.

1. Contractor shall cause any Subcontractor to procure and maintain adequate levels of insurance coverage for Workers' Compensation, Commercial General Liability, Automobile Liability, and other coverages Contractor may require. Contractor shall require Professional Liability insurance for any Subcontractor performing delegated design services with minimum limits of \$1,000,000 per claim and \$2,000,000 aggregate, and if coverage is written on claims-made coverage form, it shall continue for three (3) years following termination of this agreement.
2. For Commercial General Liability and Automobile Liability insurance of any subcontractor, Thornton will be named as an additional insured. Contractor shall prepare a schedule of required coverages for each of its Subcontractors and shall submit such schedule to Thornton prior to any Subcontractor commencing any Work under the Contract. Such coverages for any Subcontractors shall be procured and maintained with forms and insurers acceptable to Thornton. All coverages shall be continuously maintained to cover all liability, claims, demands, and other obligations assumed by the Contractor.
3. Contractor shall require any Subcontractor to name Thornton, its officers, agents, and employees as additional insured with respect to Commercial General Liability and Auto Liability coverages.

E. Other Insurance Requirements.

1. Minimum Insurance Coverages. Contractor shall procure and maintain the minimum insurance coverages listed herein. Such coverages shall be procured and maintained with forms and insurers acceptable to Thornton. All coverages shall be continuously maintained to cover all liability, claims, demands, and other obligations assumed by the Contractor. If the above insurance is written on a claims-made form, it shall continue for three (3) years following termination or completion of the Contract. The insurance shall provide for a retroactive date of placement prior to or coinciding with the effective date of the Contract.
2. Supplemental Insurance Coverage. Other insurance, with varying limits, which from time to time, may reasonably be required by the mutual agreement of Thornton and Contractor against other insurable hazards relating to the Work to be done, shall be provided.

3. Primary Insurance Coverage. Every policy required above shall be primary insurance, and any insurance carried by Thornton, its agents, officers, or employees shall be excess and not contributory insurance to that provided by the Contractor. The Contractor shall be solely responsible for any deductible losses under the required policies and such deductible losses shall not be billed to Thornton.
 4. The Contractor shall not be relieved of any liability, claims, demands or other obligations assumed pursuant to the Contract by reason of its failure to procure and maintain insurance, or by reason of its failure to procure or maintain insurance in sufficient amounts, durations or types.
 5. All policies shall include a provision that the coverages afforded under the policies shall not be canceled, terminated, or materially changed prior to the natural termination date until at least thirty (30) Calendar Days prior written notice has been sent to Thornton. The Certificate(s) shall indicate the form used, if any, under which this provision is included.
- F. Failure to Insure. Failure on the part of the Contractor or a Subcontractor to procure or maintain policies providing the required coverages, terms, conditions, and minimum limits shall constitute a material breach of Contract upon which Thornton may immediately terminate the Contract. At its discretion, Thornton may procure or renew any such policy or any extended reporting period and may pay any and all premiums in connection therewith, and all monies paid by Thornton shall be repaid by Contractor to Thornton upon demand, or Thornton may offset the cost of the premiums against any monies due or to become due to Contractor from Thornton. In addition to the foregoing, in the event any coverage required by the Contract expires or is cancelled during the term of the Contract, the Contractor shall be required, without further notice from Thornton, to suspend the Work at 12:00 a.m. on the date of insurance expiration or cancellation, and may not resume Work until the required insurance coverage is obtained and evidence of such coverage is submitted to and approved in writing by Thornton. The Contractor shall not be entitled to any compensation therefor, including compensation for delay. The Contract Time shall continue to run during such suspension period and the Contractor shall remain fully responsible for any Liquidated Damages that are assessed as a result of late performance. During such suspension of Work the Contractor remains responsible for all safety and protection of persons and property under the Contract.
- G. Governmental Immunity. The Parties understand and agree that Thornton, its agents, officers, and employees, are relying on, and do not waive or intend to waive by any provision of this Contract, the monetary limitations or any other rights, immunities, and protections provided by the Colorado Governmental Immunity Act, C.R.S. 24-10-101 et seq., as may be amended, or otherwise available to Thornton, its agents, officers, or employees.

CERTIFICATES OF INSURANCE

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EXHIBIT H

CHANGE ORDER FORM

Date:	xxxxxxx	Order No.	1				
Project Name:	[CA enter on initial set up]	CC/CA: XX/XX	CIP No. xx-xxx				
Contractor:	[CA enter on initial set up]	CA fills in blue highlighted area.					
Explanation:	CC and CA collaborate on general change order explanation						
You are hereby requested to comply with the following changes to the Contract.							
Item No.	Description of Changes	Units	Unit Price	Added Quantity	Deleted Quantity	Total Decrease	Total Increase
1	CA and CC collaborate on description language.					\$ -	\$ -
2						\$ -	\$ -
3						\$ -	\$ -
4						\$ -	\$ -
5						\$ -	\$ -
6						\$ -	\$ -
7						\$ -	\$ -
8						\$ -	\$ -
9						\$ -	\$ -
10						\$ -	\$ -
11						\$ -	\$ -
12						\$ -	\$ -
13						\$ -	\$ -
14						\$ -	\$ -
15						\$ -	\$ -
16						\$ -	\$ -
17						\$ -	\$ -
18						\$ -	\$ -
19						\$ -	\$ -
20						\$ -	\$ -
21						\$ -	\$ -
SUBTOTALS, DECREASES AND INCREASES						\$ -	\$ -
NET CHANGE IN CONTRACT PRICE						\$0.00	

EXHIBIT H (CONT.)

CHANGE ORDER FORM

[CA enter on initial set up]	Order No. 1
[CA edits red selections below. Delete this note before finalizing.]	CIP No. xx-xxx
The original Contract Sum (or GMP) was: \$ - Net Change of Previously Authorized Change Orders: \$ - Contract Sum Prior to this Change Order \$ - Value of this Change Order \$ - The New Contract Sum Including this Change Order \$ -	
The Contract total, including this and previous Change Orders, will be:	\$ -
The Contract Time will [SELECT remain the same or be increased or be decreased by X Calendar Days.] The date for Substantial Completion of all Work is <date>.	
Acceptance of this Contract Change Order by the Contractor is a complete waiver and release by the Contractor, its Subcontractors and its suppliers of all direct, indirect, consequential, and impact-related costs resulting from or related to this Change, and its effect, if any, on unchanged Work, including, but not limited to delays, impacts, or disruption, as well as extended or increased jobsite and home office overhead costs that may be experienced or incurred as a result of performance of this Change within the Contract Time, as revised. This document will become a supplement to the Contract and all provisions will apply hereto.	
[EDIT Department Name] recommends acceptance of this Change Order:	
XXXXX, Engineering Manager [revise as appropriate] (Add Engineering Manager if CO is over \$25K)	XXXXX, Senior Civil Engineer [revise as appropriate]
Accepted by: Contractor: [type in firm name]	City of Thornton:
By: (Print name, title)	Kimberly Newhart, Finance Director
Brett E. Henry, M.P.A., P.E., Interim City Manager [delete CM signature if < Sean Saddler, PE, Support Services Director [change to Chris Molison, Ex	

Distribution: 2-Contractor, 1-CA file, 1-City Clerk

Page 2 of 2

EXHIBIT I

Thornton Water Treatment Plant Solar, Project No. 22-40

STORMWATER MANAGEMENT REQUIREMENTS

The Colorado Department of Public Health and Environment (CDPHE), Water Quality Control Division (WQCD), through the Municipal Separate Storm Sewer System (MS4) permit issued to Thornton, requires Thornton to control and reduce the discharge of pollutants to protect stormwater quality and to satisfy the appropriate water quality requirements of the Colorado Water Quality Control Act and the Colorado Discharge Permit Regulations (Colorado Regulation 61). The MS4 permit requires the implementation of a program to reduce the discharge from public and private construction sites.

Pursuant to Thornton's program, the Contractor shall ensure stormwater quality Control Measures (CM) are implemented to prevent sediment or dust discharges and control erosion resulting from land disturbing activities. The Contractor is responsible for obtaining a CDPS General Permit for Stormwater Discharges Associated with Construction Activity from CDPHE at least ten (10) Calendar Days prior to the commencement of construction activities for any earth disturbance of one (1) or greater than one (1) acre. The Contractor shall provide Thornton with a copy of the permit prior to receiving a Grading or Construction Permit. The Contractor is responsible for all fees associated with the permit.

The Contractor shall develop a Stormwater Management Plan (SWMP) as required and defined in the CDPS General Permit for Stormwater Discharges Associated with Construction Activity (Permit No. COR400000). The SWMP must be submitted to Thornton for approval prior to the installation of any control measures.

If the Contractor transfers responsibility for stormwater discharges to another entity, a Notice of Transfer and Acceptance of Terms Form shall be submitted to CDPHE, with a copy to Thornton, prior to the transfer taking effect. If the Contractor no longer has control of a specific portion of a permitted site and wishes to transfer coverage of that portion of the site to another entity, the Contractor shall submit a Notice of Reassignment of Permit Coverage Form to the CDPHE, with a copy to Thornton. The Contractor is responsible for submitting an Inactivation Notice Form to CDPHE when the site reaches final stabilization in accordance with the permit requirements. A copy of the Inactivation Notice shall also be submitted to Thornton, and is required prior to Thornton's issuance of Final Acceptance.

If the earth disturbance is less than one (1) acre, the Contractor is required to provide temporary sediment and erosion controls to control construction stormwater. Additional controls may need to be installed as indicated on the drawings, in the specifications, or as directed by Thornton at no additional cost.

The Contractor shall provide a Stormwater Management Plan (SWMP) including the Sediment and Erosion Control Drawings. The SWMP shall contain all items specified in the COR-400000 Stormwater Management Plan Guidance. This guidance and the permit application process can be found at:

<https://www.colorado.gov/pacific/cdphe/cor400000-stormwater-discharge>

The stormwater guidance documents and templates for developing the sediment and erosion control plans and SWMP, including general notes, can be found on Thornton's web site at:

<https://www.thorntonCO.gov/government/infrastructure/stormwater/Pages/stormwater-quality.aspx>

The sediment and erosion control drawings/SWMP shall show a minimum of three (3) phases. Phase I shall show the existing conditions of the site with the initial CM's required for construction. Phase II shall show the condition during construction. Phase III shall show the proposed conditions of the site with the CM's required for final stabilization. For complex projects, additional phases may be added for proper stormwater management control.

The Contractor is responsible for implementing the requirements of the SWMP and the associated drawings. The construction site shall be routinely checked by the site's Qualified Stormwater Manager for proper CM installation and continuing function in accordance with the approved SWMP narrative and drawings. Any loss of integrity, loss of function, or breaches identified shall be repaired immediately to reduce the potential for stormwater to transport sediment and other pollutants into the MS4 or waters of the state. Similarly, in areas where off-site stormwater may flow onto and through the Project site, perimeter CM's should be implemented to route off-site stormwater around the site rather than through the site. Prior to any site disturbance, the Contractor shall contact the Thornton Representative to schedule a pre-disturbance site walkthrough. Once the walkthrough has been completed, the Contractor shall install all CM's identified by the Construction Phase in the SWMP. The Contractor must then contact Thornton's Representative for an initial stormwater inspection before commencing construction activities. Request for the scheduled initial inspection shall be given to the Thornton Representative at least three (3) working days in advance. The Contractor is responsible for CM maintenance until final stabilization or upon providing Thornton proof of Inactivation Notice approved by the state for the CDPS COR-400000 Permit.

Thornton Stormwater Inspections

Thornton's Representative typically makes unannounced site visits; however, Thornton's Representatives may make courtesy calls to notify Contractor that they will be on-site. Thornton's inspections and subsequent reports are not intended to exhaustively identify every violation or deficiency, which may exist on a site. Similarly, photo logs, which may accompany inspection reports, are not intended to document every issue, every instance of every issue of concern, or every violation identified or existing on a site. Thornton Stormwater Inspection Reports do not fulfill the requirement for self-inspections required by the Contractor's state permit.

Thornton Inspection Escalation Process (See Appendix A at the end of this Section)

The Thornton Representative will provide the Contractor's Qualified Stormwater Manager a copy of the City Stormwater Inspection Report.

The report will identify one (1) of the following four (4) situations:

1. Passing inspection: Only minor deficiencies need to be addressed or no action is required. The Thornton Representative will notify the Contractor's Qualified Stormwater Manager in writing. The written communication may be a copy of the Thornton Representative's report. The Contractor must address any noted deficiencies immediately.
2. Notice of non-compliance: Numerous deficiencies are noted. A Notice of non-compliance is issued to the Contractor's Qualified Stormwater Manager in written form. The written communication may be a copy of the inspection report or a formal notice issued by the Thornton Representative. The Contractor must address the noted deficiencies immediately.
3. Notice of Violation (NOV): Indicates a site with site-wide or systemic CM issues and/or repeated non-compliance items which must be addressed immediately. Site-wide or systemic violations include, but are not limited to, illicit discharges and CM conditions with an imminent potential for failure. A Notice of Violation is issued to the Contractor's Qualified Stormwater Manager in written form. The written communication may be a copy of the inspection report or a formal notice issued by the Thornton Representative.
 - a. Violations:
 - (a) May include observations noted where it has been determined that the condition of the CM is such that there is significant potential for pollutants to be conveyed to the MS4 or waters of the State (illicit discharge).
 - (b) It is possible that several observations of the same violation on previous inspections could escalate the finding into a significant violation.
 - (c) If the Thornton Representative notes three (3) Notices of Non-Compliance inspections, this may be noted as a significant violation at Thornton's sole discretion.
 - b. For the resolution of an NOV:
 - (a) All non-compliant areas of concern and violations must be adequately addressed immediately.
 - (b) Larger action items such as pond installation, temporary or permanent landscaping installations will be noted separately, and will need to be completed within forty-eight (48) hours of receipt of the notice. If an action item, other than typical temporary CM

maintenance, requires more than forty-eight (48) hours to complete, a remediation action plan must be submitted to the Thornton Representative within the forty-eight (48) hour time period, and the corrective action must be completed within seven (7) Calendar Days.

- (c) NOVs remain open and unresolved until an on-site inspection is conducted by a Thornton Representative to verify that all of the issues and concerns have been addressed, the site is free of violations, and the Contractor has received written notification from Thornton that the NOV has been resolved and closed.

- c. It is possible that the observed violations or failure to address violations may escalate to a level where Thornton may issue a Stop Work Order.

- 4. Stop Work Order (SWO): A SWO is a written notification given to the Contractor to cease all on-site construction activities for flagrant violations or repeated unresolved NOVs. SWOs require the Contractor to immediately stop all construction activities, but continue to remediate all violations.

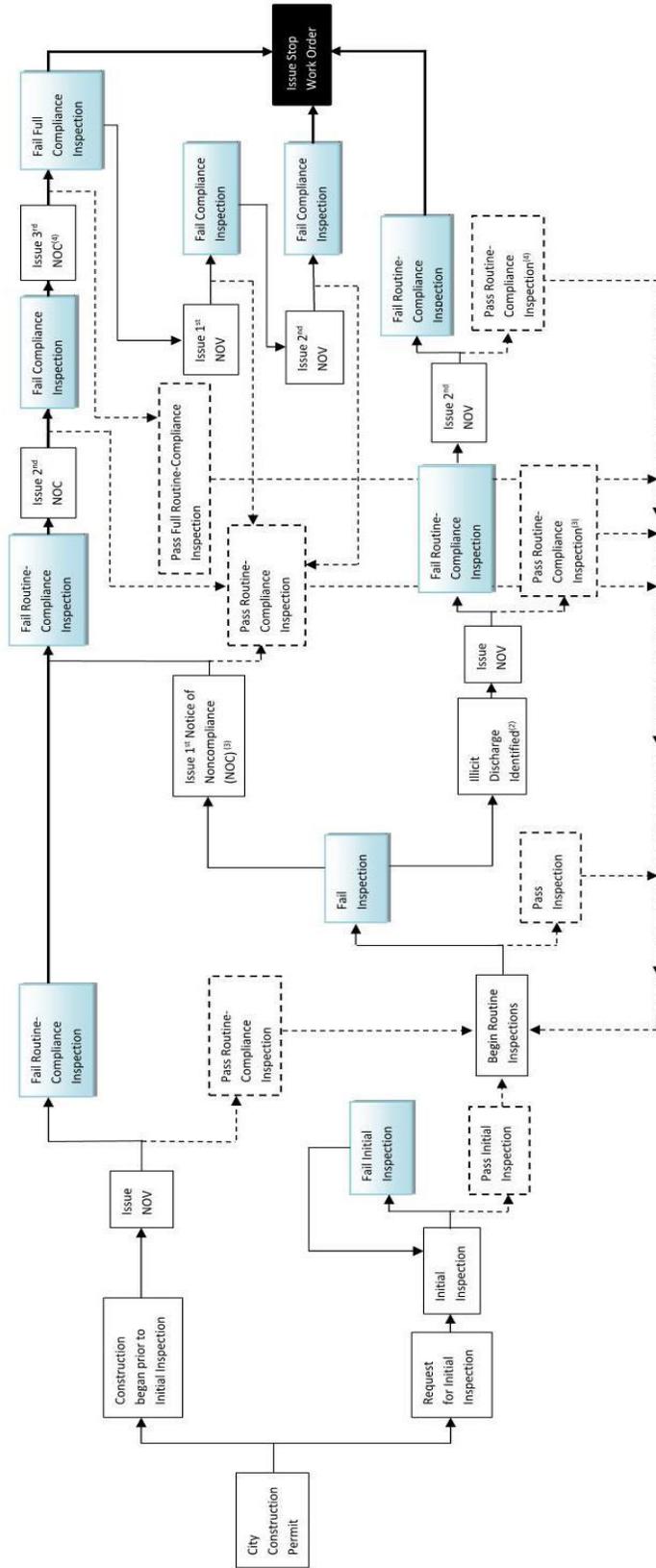
SWOs remain in force until an on-site inspection is conducted by a Thornton Representative to verify that all issues and concerns have been properly addressed, and the site is violation free. The SWO is removed by Thornton when the Contractor receives written notification from Thornton that the SWO has been rescinded.

- 5. Operator Compliance Inspection: In lieu of an on-site inspection conducted by a Thornton Representative, an Operator Compliance Inspection may be used to meet the requirements of the resolution. The Operator Compliance Inspection is conducted by the Contractor and must be submitted to the City of Thornton within fourteen (14) Calendar Days of the NOV or Non-Compliance inspection. The Operator Compliance Inspection must include the following to be approved by the City:

- Inspection date;
- Name of the operator inspector;
- Site identification; and
- Inspection results including photos of the new or additional control measure(s) to resolve issues from the previous inspection and inadequate control measure(s) that have not been resolved from the previous inspection.

Appendix A

City of Thornton CIP Inspection/Enforcement Process



1. The City may elect to shorten the City's enforcement response depending upon the severity, magnitude, impact/or location of the deficiency(s), illicit discharge or off-site release.
2. If an illicit discharge or off-site release is noted during the course of a follow-up inspection, the site may be issued a NOV/SWO in accordance with this process.
3. If the cause of an illicit discharge is corrected but the rest of the site is still in noncompliance the normal enforcement escalation process would be reset to the compliance status of the site prior to the illicit discharge and a notice of noncompliance would be issued.
4. NOCs are issued when there are three or more corrective actions identified in the inspection. After three consecutive NOCs a full compliance inspection will be conducted. During the inspection the Stormwater Management Plan will be reviewed as well to identify if control measures are installed according to the Stormwater Management Plan. Additionally, once the third consecutive NOC is issued the city project contract administrator will be notified.

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EXHIBIT J

**SAMPLE NOTICE OF AWARD
& NOTICE TO PROCEED**

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NOTICE OF AWARD

Thornton, CO

Date

TO: [contractor name and address]

The City of Thornton, having duly considered the Bid Proposal submitted on [date], for Thornton Water Treatment Plant Solar, Project No. 22-40, as detailed in the Contract Documents and it appearing that your Bid Proposal for performing the Work is fair, equitable and to its best interest, the said Bid Proposal is hereby accepted in the amount of xxxxxxxxxxx (\$XXXXXXXXXX), as stipulated in the Bid Proposal.

In accordance with the terms of the Contract Documents, you are required to furnish the required Performance Bond and Labor and Material Payment Bond within ten (10) consecutive Calendar Days from and including the date of this Notice of Award. Once the Bonds have been furnished to Thornton, you will be required to execute the formal Contract via Thornton approved digital signature service.

In addition, you are requested to furnish at the same time IRS W-9 Taxpayer ID Forms and the required Certificates of Insurance and Additional Insured Endorsements evidencing compliance with the requirements for insurance stated in the Contract Documents.

The Bid Security submitted with your Bid Proposal will be retained until the Contract has been executed and the required Bonds, Insurance, and W-9 Forms have been furnished and approved.

CITY OF THORNTON, COLORADO

By: _____
Patrick Hinterberger
Contracts Supervisor

cc: SSContractsandPurchasing@ThorntonCO.gov
Contract Administration Bulletin Board
Sean Saddler, PE, Support Services Director

e-mail: Joe Romero, Stormwater Operations Superintendent
Erik Bryant, Maintenance Services Manager

file: TWTP Solar, Project No. 22-40

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NOTICE TO PROCEED

Thornton, Colorado

_____, 20__

TO: [contractor name and address]

RE: NOTICE TO PROCEED – Thornton Water Treatment Plant Solar, Project No. 22-40

You are hereby authorized to proceed with the Work within ten (10) consecutive Calendar Days from this date and substantially complete the Work within one hundred eighty (180) consecutive Calendar Days from this date. The date for Substantial Completion of this Project is _____, 20__. Liquidated Damages of Four Hundred Ninety-Seven Dollars (\$497.00) per Calendar Day are applicable for each Calendar Day past the Substantial Completion date for which Work on this Project is not substantially complete. Other Liquidated Damages for missed milestone or other interim completion dates will apply if such dates are specified in the Contract Documents.

Additionally, the Contractor shall pay to Thornton as Liquidated Damages, and not as a penalty, the amount of four hundred ninety-seven dollars (\$497.00) per Calendar Day for each day past the Milestone Date(s) as set forth above that Contractor fails to achieve Substantial Completion of any Milestone Date.

CITY OF THORNTON, COLORADO

BY: _____
Patrick Hinterberger
Contracts Supervisor

cc: SSContractsandPurchasing@ThorntonCO.gov

e-mail:

file: TWTP Solar, Project No. 22-40

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Certificate Of Completion

Envelope Id: 404CA1C1-AF92-4290-B010-BA6842CD133C
 Subject: Complete with Docusign: 22-40 RFP 11-26-25.docx
 Source Envelope:
 Document Pages: 145
 Certificate Pages: 1
 AutoNav: Disabled
 Envelopeld Stamping: Disabled
 Time Zone: (UTC-07:00) Mountain Time (US & Canada)

Status: Completed
 Envelope Originator:
 Patrick Hinterberger
 9500 Civic Center Drive
 Thornton, CO 80229
 Patrick.Hinterberger@ThorntonCO.gov
 IP Address: 199.117.212.4

Record Tracking

Status: Original
 12/1/2025 2:40:33 PM
 Holder: Patrick Hinterberger
 Patrick.Hinterberger@ThorntonCO.gov
 Location: DocuSign

Signer Events

Patrick Hinterberger
 Patrick.Hinterberger@ThorntonCO.gov
 Sr. Contract Administrator
 SHI OBO City of Thornton
 Security Level: Email, Account Authentication
 (None)

Signature

DocuSigned by:

 6DA8F281E4154C8...
 Signature Adoption: Pre-selected Style
 Using IP Address: 199.117.212.4

Timestamp

Sent: 12/1/2025 2:40:58 PM
 Viewed: 12/1/2025 2:41:03 PM
 Signed: 12/1/2025 2:41:32 PM
 Freeform Signing

Electronic Record and Signature Disclosure:
 Not Offered via Docusign

In Person Signer Events

Signature

Timestamp

Editor Delivery Events

Status

Timestamp

Agent Delivery Events

Status

Timestamp

Intermediary Delivery Events

Status

Timestamp

Certified Delivery Events

Status

Timestamp

Carbon Copy Events

Status

Timestamp

Witness Events

Signature

Timestamp

Notary Events

Signature

Timestamp

Envelope Summary Events

Status

Timestamps

Event	Status	Timestamp
Envelope Sent	Hashed/Encrypted	12/1/2025 2:40:58 PM
Certified Delivered	Security Checked	12/1/2025 2:41:03 PM
Signing Complete	Security Checked	12/1/2025 2:41:32 PM
Completed	Security Checked	12/1/2025 2:41:32 PM

Payment Events

Status

Timestamps